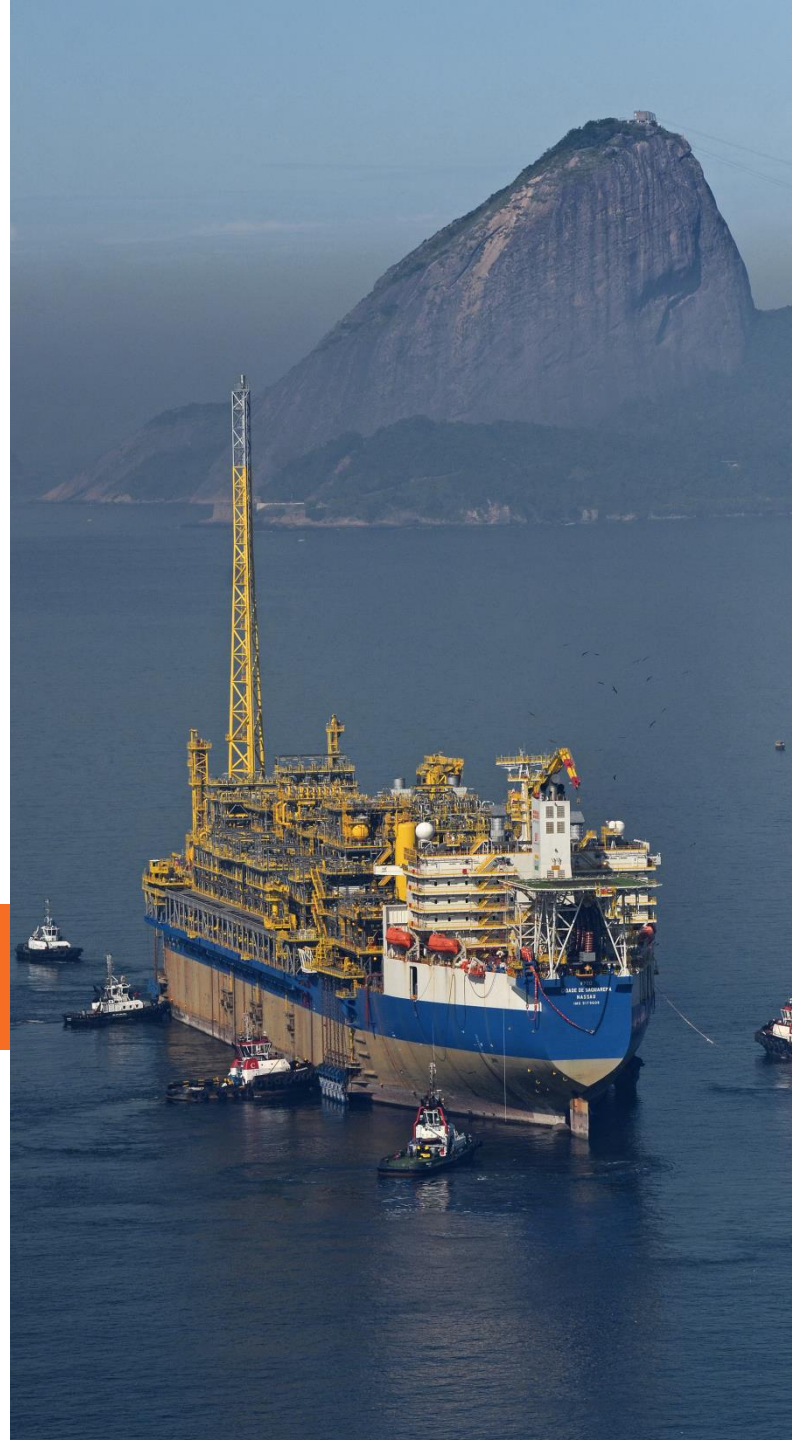


# Half Year 2017 Earnings Update

August 9, 2017

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## The Company

Headquartered in The Netherlands  
5 Regional Centers  
10 Operational Shore Bases

## Performance

c. 300 years of cumulative operational experience  
99.0% total historical uptime  
>1.0 MM bopd actual production

## Lease & Operate Fleet

13 FPSOs

2 FSOs

1 Semi-sub

1 MOPU

## Financials 1H17 *(US\$ billion, unaudited)*

Directional <sup>(1)</sup> Revenue 1H17	0.8
Pro-Forma Directional Backlog <sup>(2)</sup>	17.0
Market Capitalization (30 Jun. 2017)	3.3

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.  
(2) Backlog is the undiscounted revenue over the confirmed portion of the contract. Does not include revenues related to FPSO *Turritella* after 2017





# Experience Matters

Performance  
in line with  
Guidance

Liza Award,  
Yme Settlement,  
Sale Turritella

Industry  
Outlook

**>1 million barrels  
daily production**

Strategic  
Positioning

Directional  
Reporting

Client  
Engagement





# **1H 2017 Review**

**Macro View**

**Company Positioning**

**1H 2017 Financials**

**Outlook**

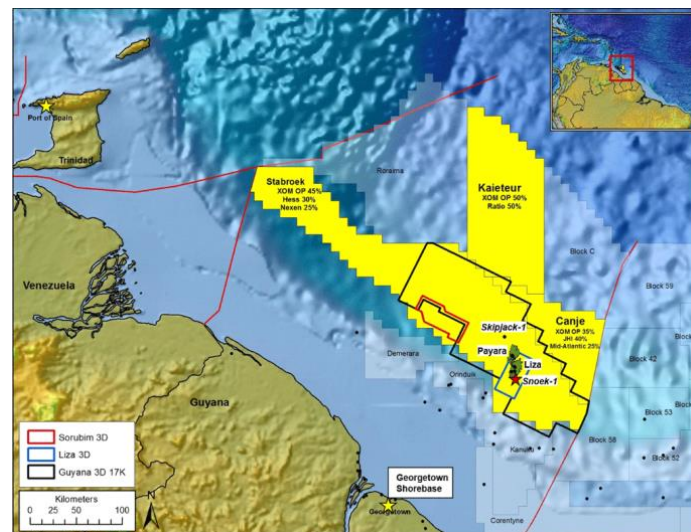




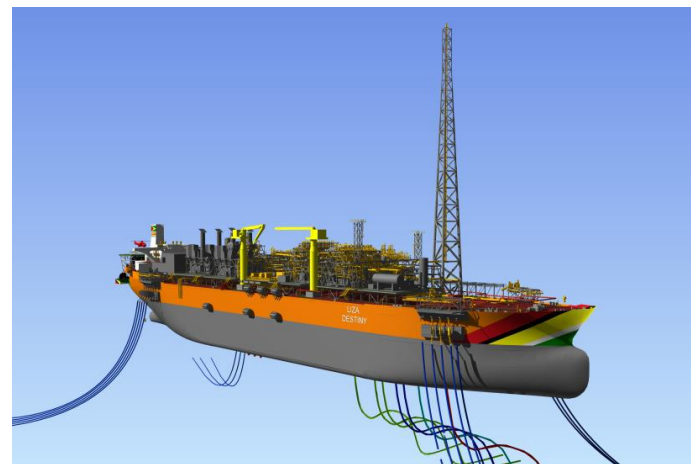
# Award FPSO Liza

- ExxonMobil FPSO lease contract award for next phase Liza project in Guyana confirmed on June 22<sup>nd</sup>, 2017
- First major FPSO award in the industry over last 18 months
- Contract duration of 10 years with future extension options up to total of 20 years
- Expected start-up by 2020

**Early cycle**



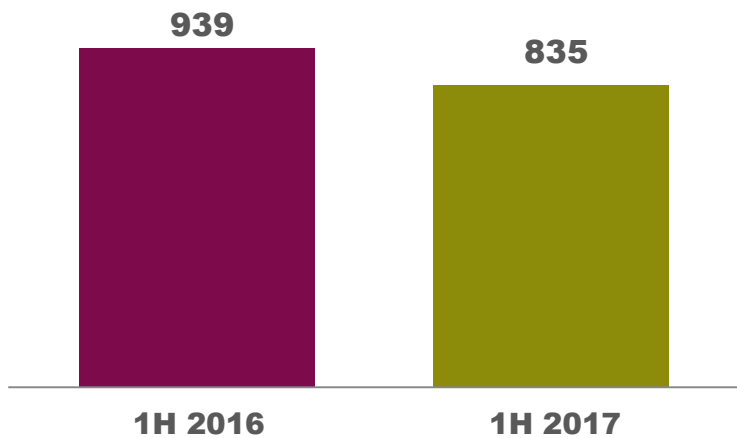
source: ExxonMobil website



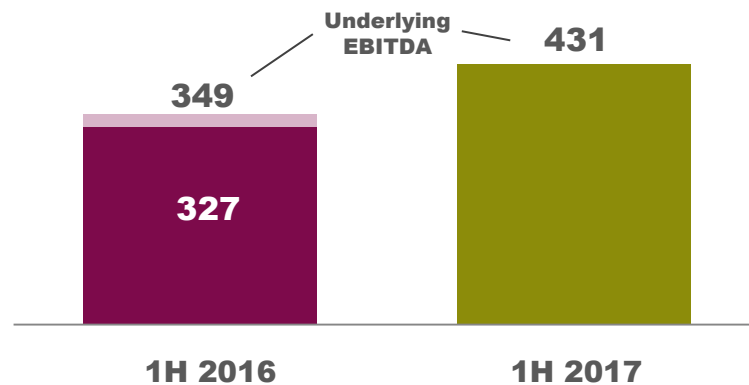
source: SBM Offshore



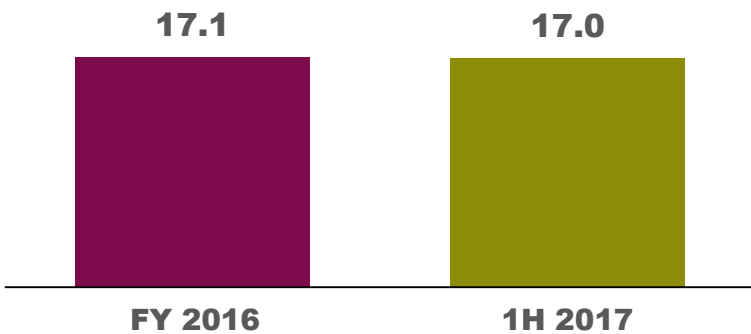
## Revenue (US\$ millions)



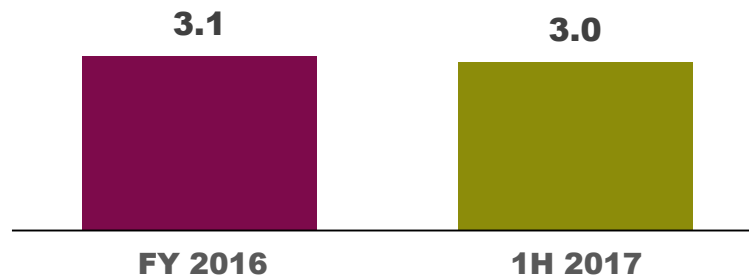
## EBITDA (US\$ millions)



## Pro-Forma Backlog (US\$ billions)

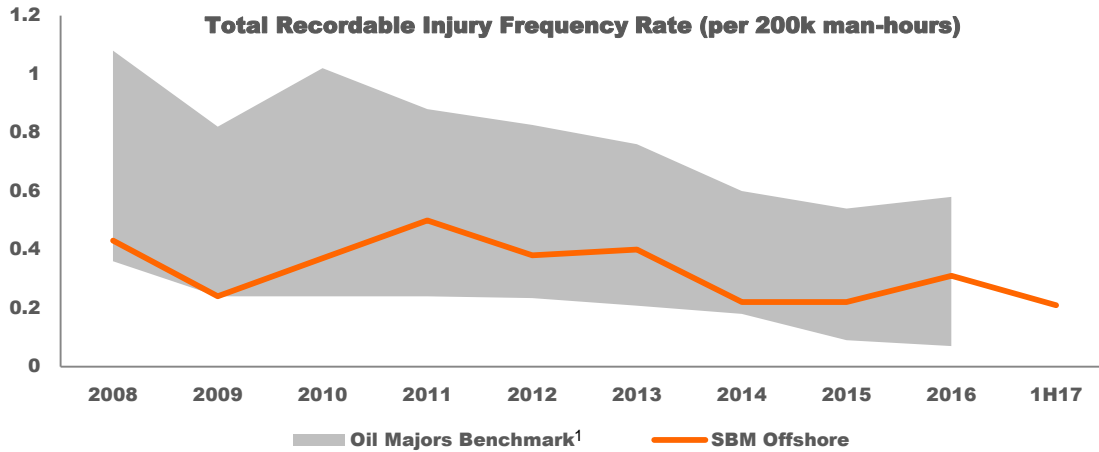


## Net Debt (US\$ billions)

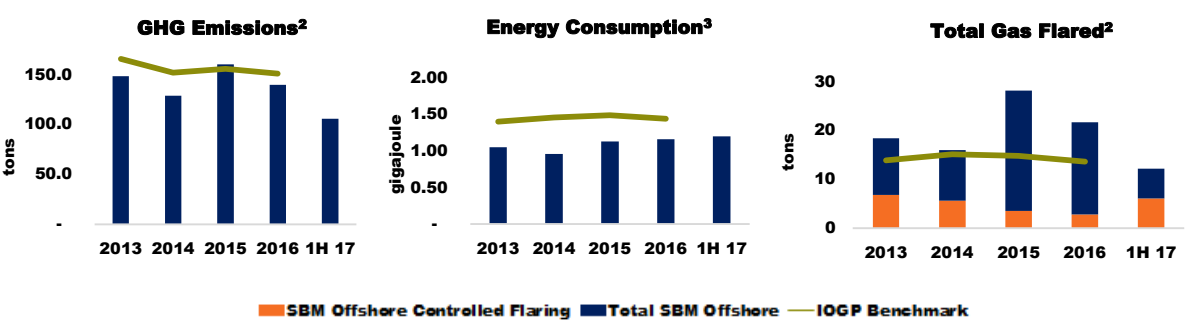




## Health & Safety



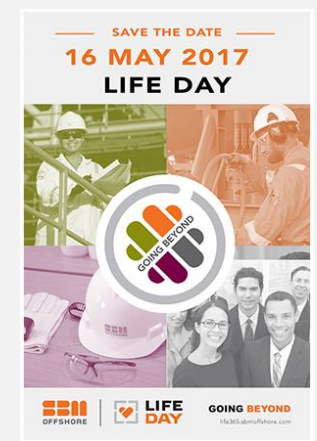
## Fleet Environmental Impact



(1) Includes Shell, BP, Total, Chevron, Woodside, ExxonMobil, ENI, Statoil  
 (2) Per thousand tons of hydrocarbon production  
 (3) Per ton of hydrocarbon production

### Record safety performance

### SBM Offshore Life Day



# HSSE priority





- **Discussions with parties in Brazil ongoing**
- **Discussions with DoJ advancing**
- **SBM Offshore remains committed to engage with all relevant authorities**
- **No certainty can be given on timing or outcomes**



1H 2017 Review

## **Macro View**

Company Positioning

1H 2017 Financials

Outlook





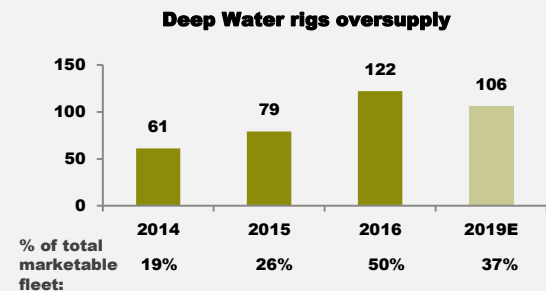
# New Reality Deep Water

## Average Deep Water Break-Even Decline Estimates Percent Change of Price Level 2015 vs. 2017 (projects coming online 2017-2025)



Deep water break-even prices reduced by up to 55%

Ultra-deep water rig rate -50% on average



**Decreasing  
break-even prices**



# Deep Water Competitiveness: Liza

	<b>Liza Phase 1 Development</b>	<b>Illustrative 50,000 Net Acre Delaware Basin Development</b>
<b>Peak Production</b>	120,000 BOED	120,000 BOED
<b>Peak Production Oil</b>	120,000 BOD	78,000 BOD
<b>Initial Investment to Peak Production</b>	3 Years	10+ Years
<b>Total Production Well</b>	8	1500
<b>Avg. EUR / Production Well</b>	56 MMBO	0.80 MMBOE 0.52 MMBO
<b>Development CAPEX</b>	\$3.2 Billion	\$10.5 Billion
<b>Unit Development Costs</b>	~\$7/BO	~\$9/BOE ~\$13.5/BO
<b>Cost Environment</b>	Deflating	Inflating
<b>Cost of Supply for 10% IRR</b>	~\$35/bbl	~\$45/bbl

Faster production ramp up

Lower unit development costs

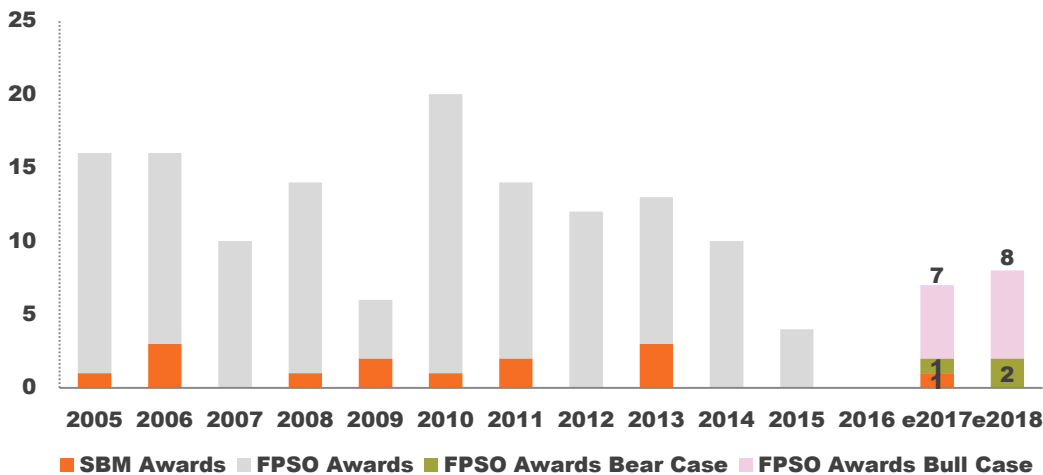
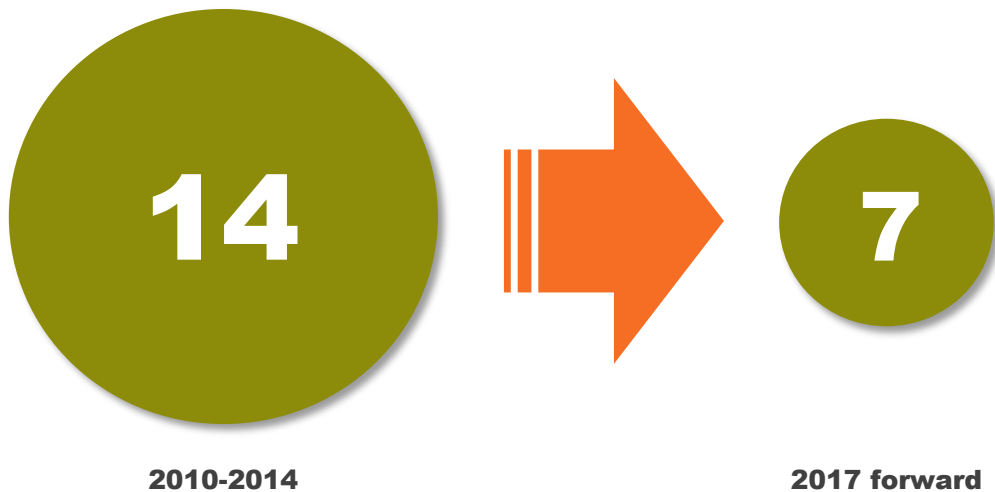
Lower break-evens

**Deep water  
attractive and  
improving**





## Average FPSO Contract Awards per Year

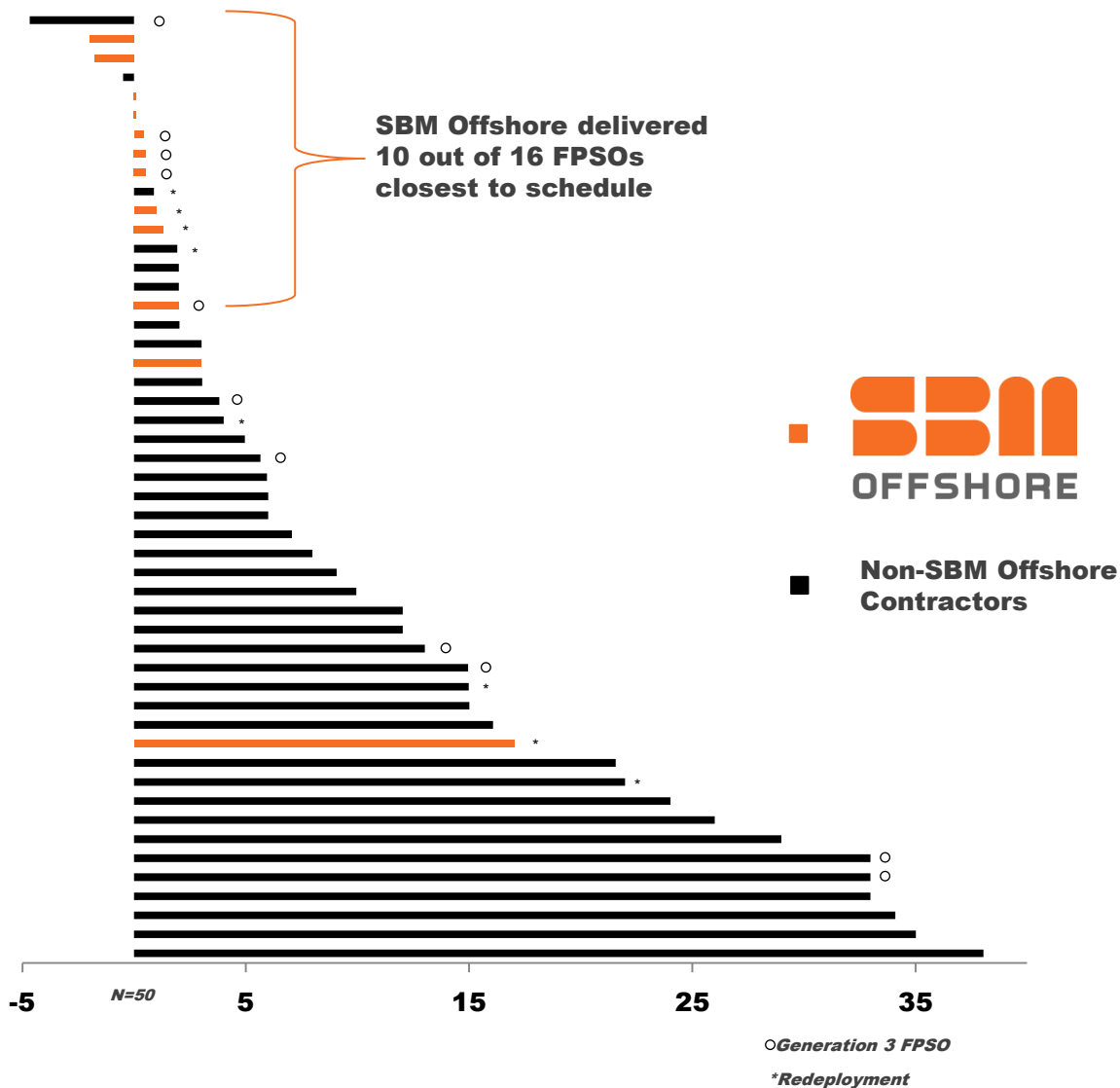


Gradual recovery

Structurally smaller market

1 Major award 1H17

**Cautiously  
optimistic outlook**



On-time delivery a rarity...

...but critical factor in upstream economics

Experience is key

11 month delay results in ~US\$600 million lower project NPV<sup>1</sup>

**Experience matters**

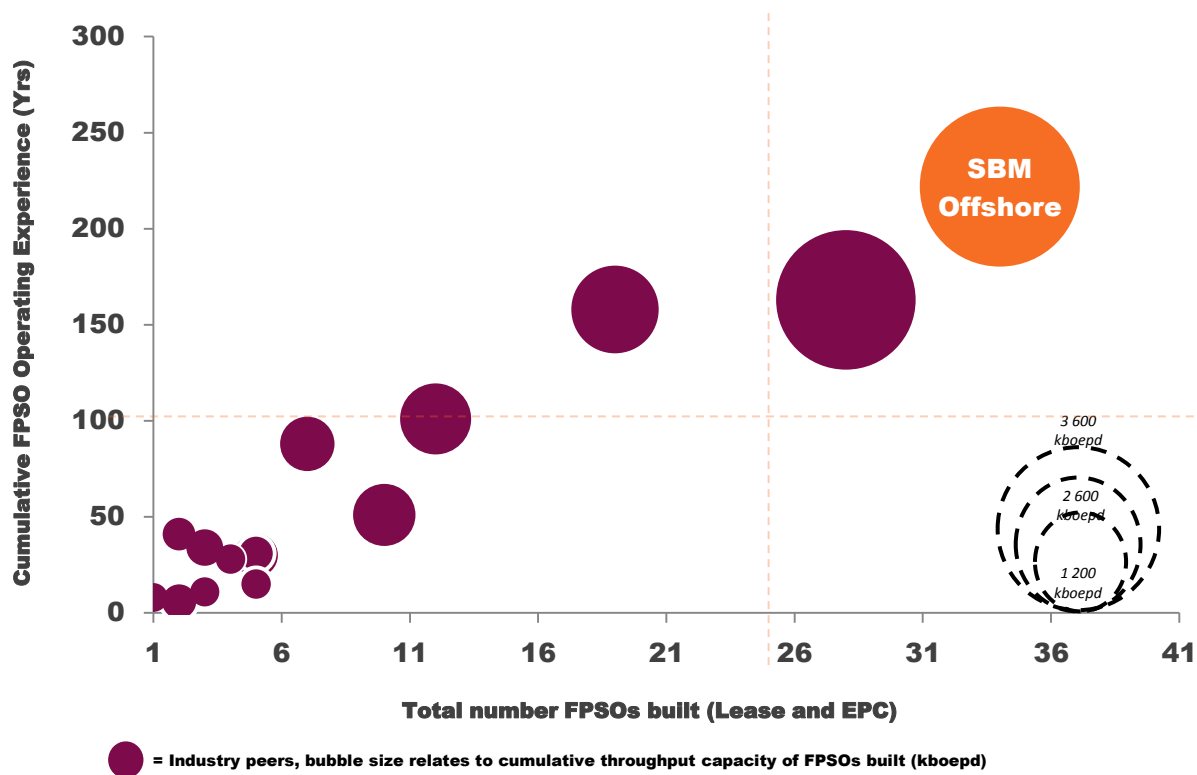
(1) Assumes four years to first oil, gradual ramp up to production to 120k bbls/day, natural production profile, 20-year field life and lease and an 7% discount rate

Source: SBM Offshore company research

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# Concentrated Industry Experience



FPSO delivery and operations track record

Learning from experience: standardization

**SBM Offshore's  
unique experience**



1H 2017 Review

Macro View

 **Company Positioning**

1H 2017 Financials

Outlook







# Floating Solutions Strategy

## Optimize

**Our Current Business**

## Transform

**Deep Water Projects**



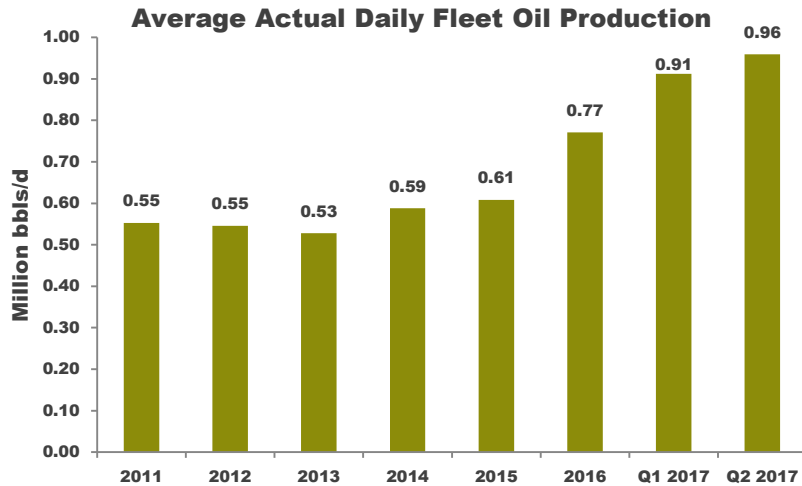
## Innovate

**Gas and Renewables**



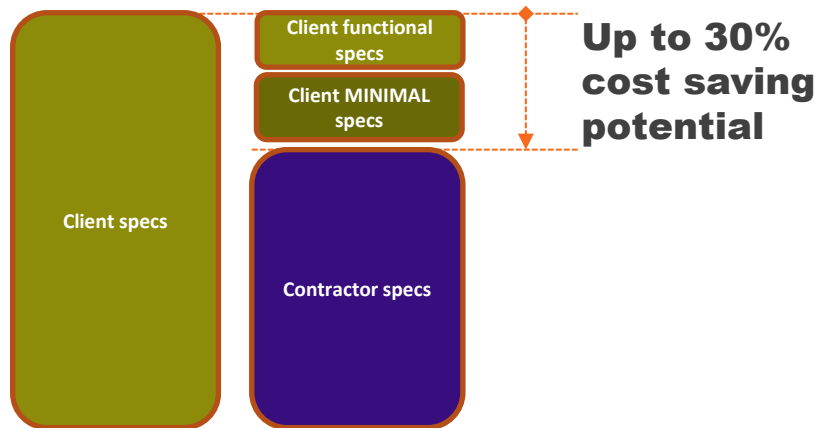
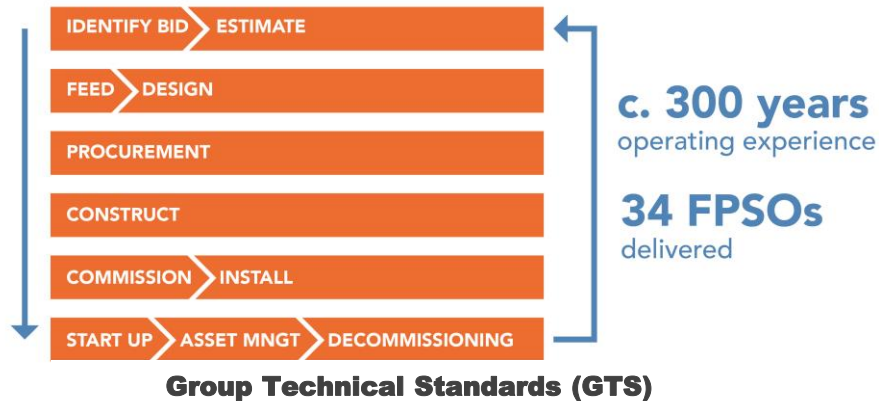
# Production and Delivery

- 14 days of >1million bbls production in 1H17
- >10% of total deep water oil production
- Uptime of 98.1% during 1H17





# Leveraging Experience



Lifecycle learning

Optimal design and  
execution model

Efficient, de-risked solutions

**Optimizing  
the model**



# Capitalizing on Experience

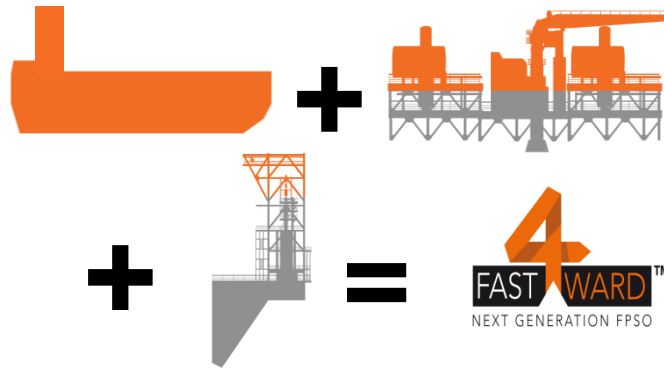
**PREDICTABILITY**  
**FLEXIBILITY**  
**SAFETY & QUALITY**

NEW BUILD GENERIC HULL  
 MULTIPLE MOORING OPTIONS

**STANDARDIZATION**  
 TOPSIDES CATALOG SOLUTIONS

**REDUCED CAPEX & OPEX**  
 IMPROVED LIFECYCLE COSTS

**FAST TRACK DELIVERY**



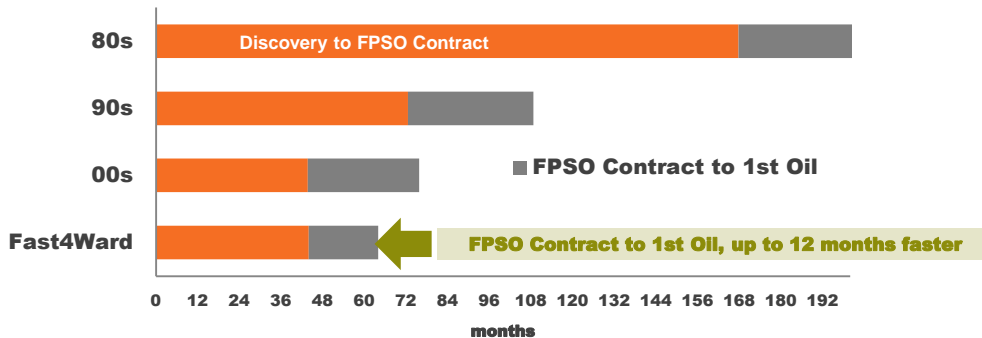
First FPSO hull on order

Contracted SWS<sup>(1)</sup>

- Work commenced July 2017
- Compatible with market prospects

Phased yard expenditure

- 2017 c. US\$20 million
- 2018 c. US\$55 million



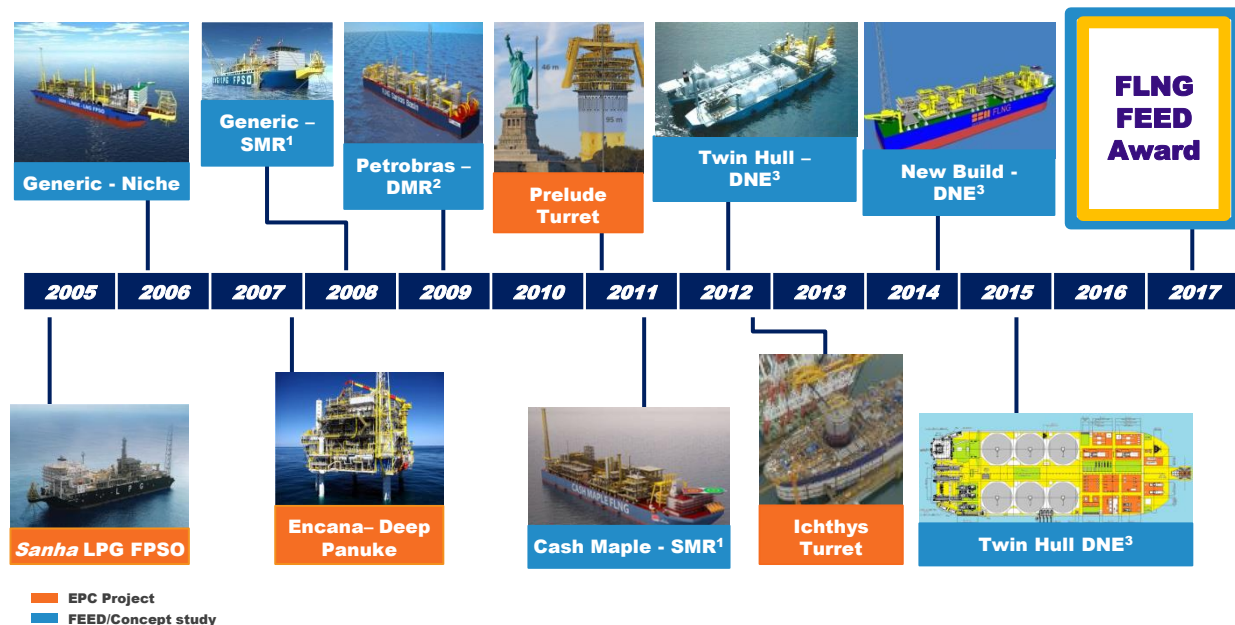
## Transforming the model

(1) Shanghai Waigaoqiao Shipbuilding





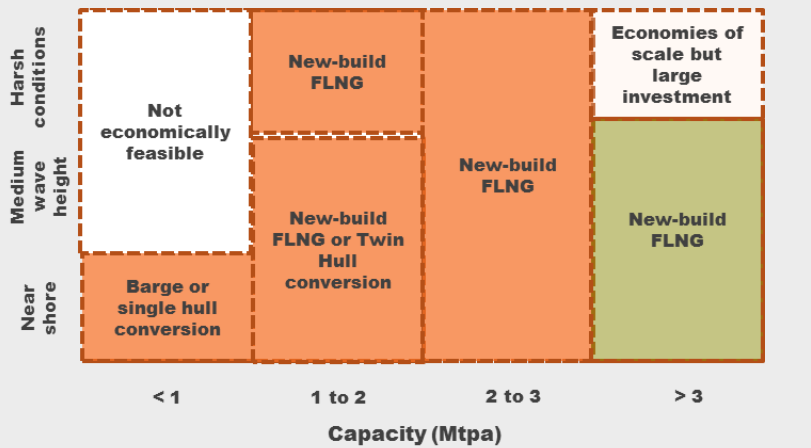
# Leveraging Gas Experience



FLNG FEED award

Concepts, designs and products

## FLNG Market Segments



(1) Single Mixed Refrigerant  
 (2) Dual Mixed Refrigerant  
 (3) Dual Nitrogen Expansion

**Gas innovation**



**1H 2017 Review**

**Macro View**

**Company Positioning**

**1H 2017 Financials**

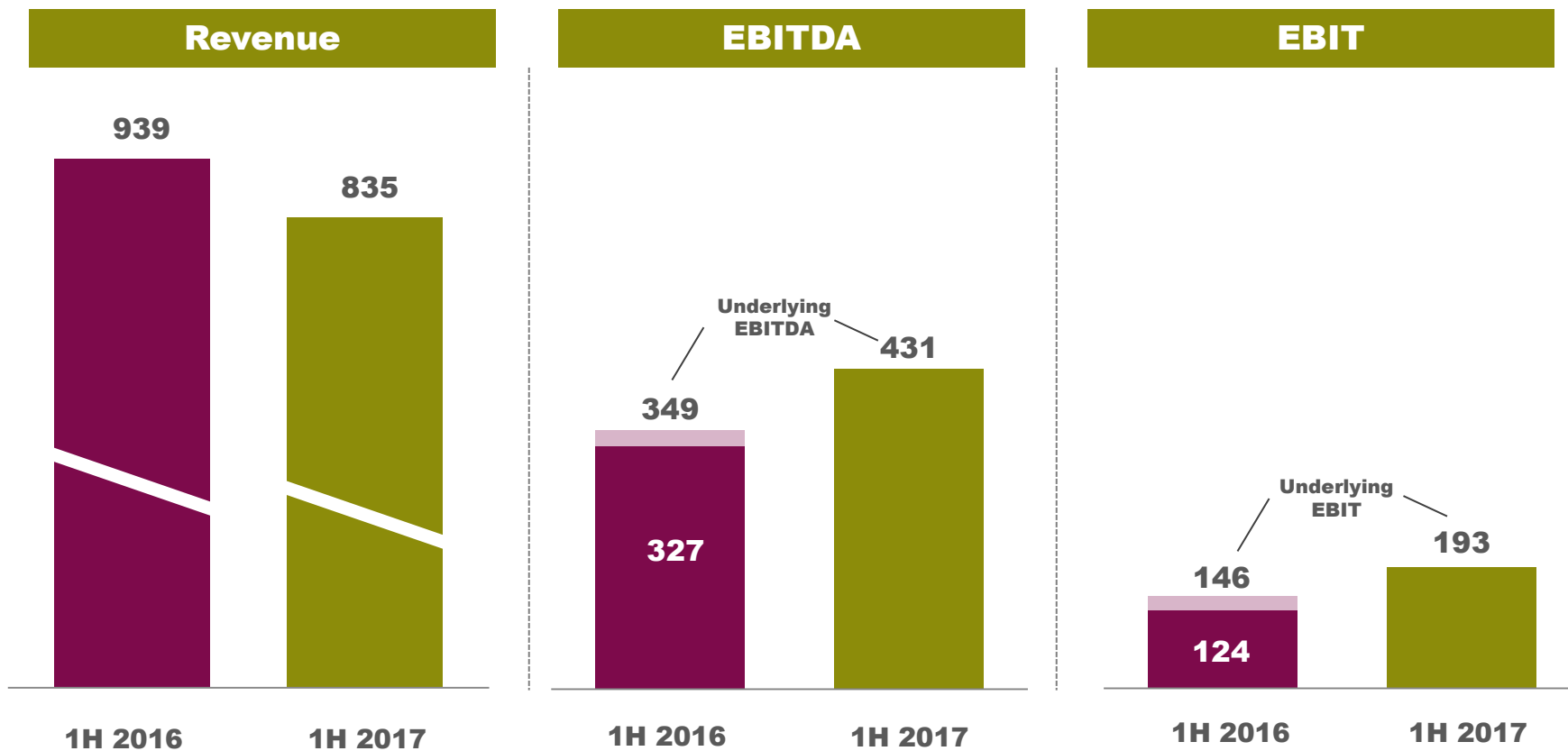
**Outlook**





# Total Overview

*Directional (US\$ millions, unaudited)*





# Lease and Operate P&L

(US\$ millions, unaudited)

	Directional		Variance
	1H 2016	1H 2017	
Revenue	600	745	145
Gross Margin	183	262	79
<b>EBIT</b>	<b>170</b>	<b>250</b>	<b>80</b>
Depreciation, amortization and impairment	(198)	(233)	(35)
<b>EBITDA</b>	<b>368</b>	<b>482</b>	<b>114</b>

## Directional Comments

Vessels In	FPSO <i>Cidade de Saquarema</i> and FPSO <i>Turritella</i>
EBITDA	1H16: Contribution of FPSO <i>Cidade de Marica</i> joining the fleet 1H17: Higher L&O Revenues thanks to full contribution over first half-year following delivery of three large FPSO's to the L&O fleet in 2016
EBITDA Margin	1H16: 61.3% 1H17: 64.8%





# Turnkey P&L

(US\$ millions, unaudited)

	Directional		Variance
	1H 2016	1H 2017	
Revenue	338	90	(248)
Gross Margin	98	25	(73)
<b>EBIT</b>	<b>2</b>	<b>(28)</b>	<b>(30)</b>
Depreciation, amortization and impairment	(5)	(5)	-
<b>EBITDA</b>	<b>6</b>	<b>(23)</b>	<b>(29)</b>

## Directional Comments

Projects Completed	<i>Ichthys and Prelude</i> Turret offshore commissioning phase
EBITDA	1H16: Segment break-even following restructuring; includes US\$31 million of restructuring costs 1H17: Significant decrease of Turnkey revenue due to finalization of three large FPSO's and drop in Offshore Contracting activity



# Group P&L

(US\$ millions, unaudited)

	Directional		Variance
	1H 2016	1H 2017	
<b>Revenue</b>	<b>939</b>	<b>835</b>	<b>(104)</b>
Gross Margin	281	288	6
Overhead	(106)	(96)	11
Other operating income / (expense)	(51)	1	52
<b>EBIT</b>	<b>124</b>	<b>193</b>	<b>69</b>
Underlying EBIT	<b>146</b>	<b>193</b>	<b>47</b>
Depreciation, amortization and impairment	(203)	(238)	(35)
<b>EBITDA</b>	<b>327</b>	<b>431</b>	<b>104</b>
Underlying EBITDA	<b>349</b>	<b>431</b>	<b>82</b>
Net financing costs	(86)	(112)	(25)
Share of profit in associates	3	(8)	(12)
Income tax expense	(3)	(5)	(3)
<b>Net income attributable to shareholders</b>	<b>38</b>	<b>68</b>	<b>30</b>
Underlying income attributable to shareholders	<b>66</b>	<b>78</b>	<b>12</b>

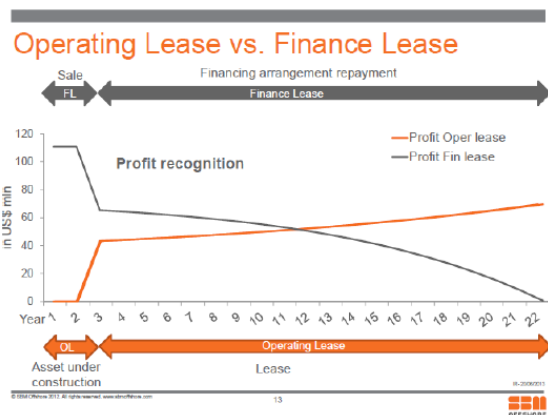
## Directional Comments

Overhead	Cost decrease of c. US\$ 11 million compared to 1H16
Other operating expense	1H16: Restructuring charges and Brazil provision update
Net financing cost	Interest increase from additional project finance associated with the 3 FPSOs added to the fleet during 2016
Tax	6.5% effective tax rate



# Directional Reporting

**IFRS - Finance Lease** recognizes result ahead of cash receipts

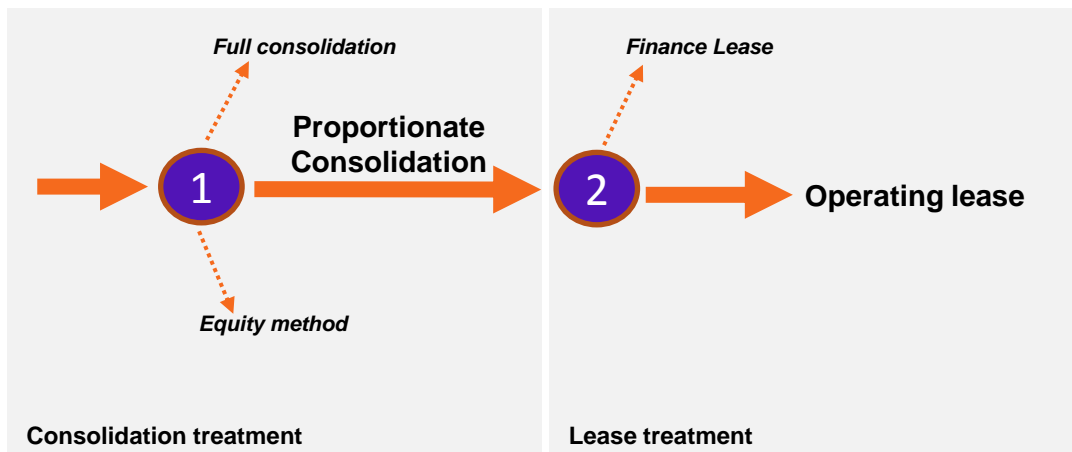


Cash flow transparency

Closer to cash

IFRS based, audited

**Directional** - consistent accounting treatment with IFRS as core basis



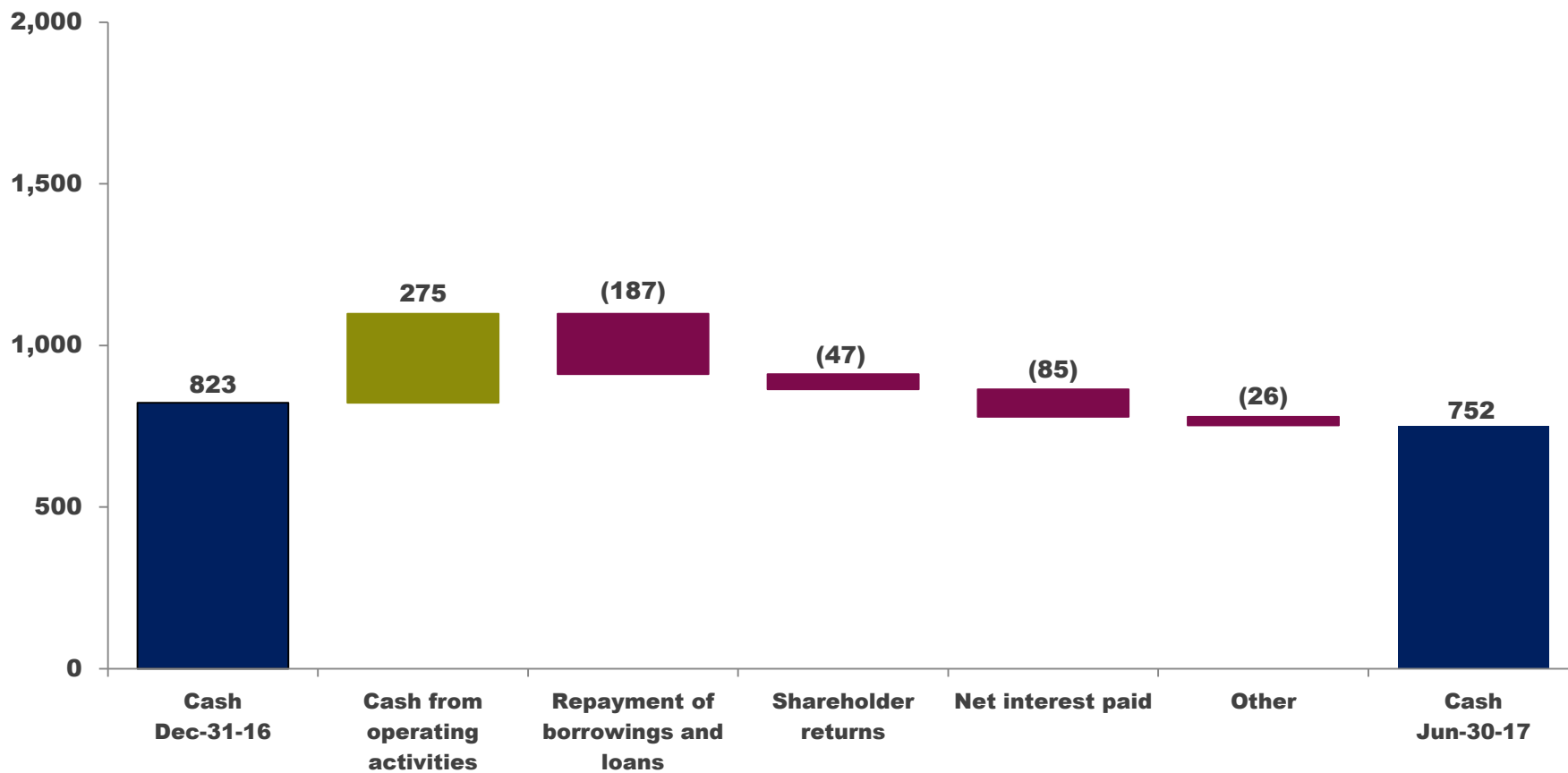
**Increased transparency**



# Group Cash Position

(US\$ millions, unaudited)

## Directional Cash Flow





# Group Balance Sheet Directional

(US\$ millions, unaudited)

	<b>Dec-31-16</b>	<b>Jun-30-17</b>	<b>Variance</b>	<b>Comment</b>
Property, plant & equipment and Intangibles	5,447	5,220	(227)	Depreciation
Investments in associates and other financial assets	328	313	(15)	Net loan repayment, JV net result
Construction contracts	15	23	8	Limited Turnkey activity
Trade and other assets	699	772	73	Various movements, increase marked to market value forex hedges
Cash and cash equivalents	823	752	(72)	See Cash Flow statement
<b>Total Assets</b>	<b>7,311</b>	<b>7,081</b>	<b>(231)</b>	
Total equity	1,188	1,290	102	Group results, dividends paid, marked to market hedging instruments
Loans and borrowings	3,930	3,750	(180)	Amortization of other project loans; no corporate debt exists
Provisions	701	710	9	Mainly unwinding effect of Brazil contemplated settlement
Trade payables, deferred income and derivatives liabilities	1,492	1,330	(162)	Decrease of payables related to Turnkey projects. Marked to market forex changes
<b>Total Equity and Liabilities</b>	<b>7,311</b>	<b>7,081</b>	<b>(231)</b>	



## Sale of Turritella

### Finance & accounting<sup>1</sup>

- Directional gain c. US\$120 million
- IFRS loss c. US\$130 million
- Same life-time project result Directional and IFRS

Includes impact of:

- Financing related costs
- JV partner settlement arrangements
  
- Accounting impact expected 2017/2018

### Cash implications<sup>1</sup>

- Total of c. 1 billion cash proceeds
- SBM Offshore cash proceeds share c. US\$540 million
- Net debt reduction c. US\$450 million

Includes impact of:

- Financing related costs
- JV partner settlement arrangements

## Yme Settlement

### Finance & accounting

- Directional and IFRS impact on EBITDA and Cash exceeding US\$100 million
  
- Accounting impact expected at FY17

### Cash implications

- Settlement with 73.6% of primary layer (US\$500 million)
- Total settlement cash payment of c. US\$247 million
- Proceeds to be settled equally between SBM Offshore and Repsol after covering of claim related costs





**1H 2017 Review**

**Macro View**

**Company Positioning**

**1H 2017 Financials**

 **Outlook**

  
**OFFSHORE**

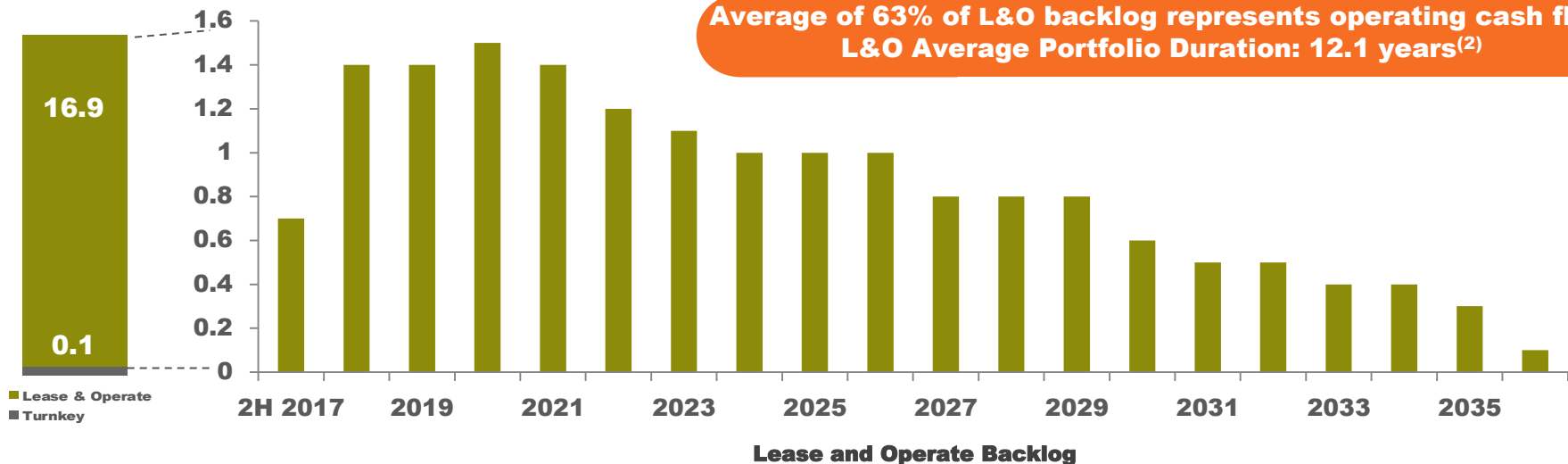


# Pro-Forma Backlog and Debt Repayment

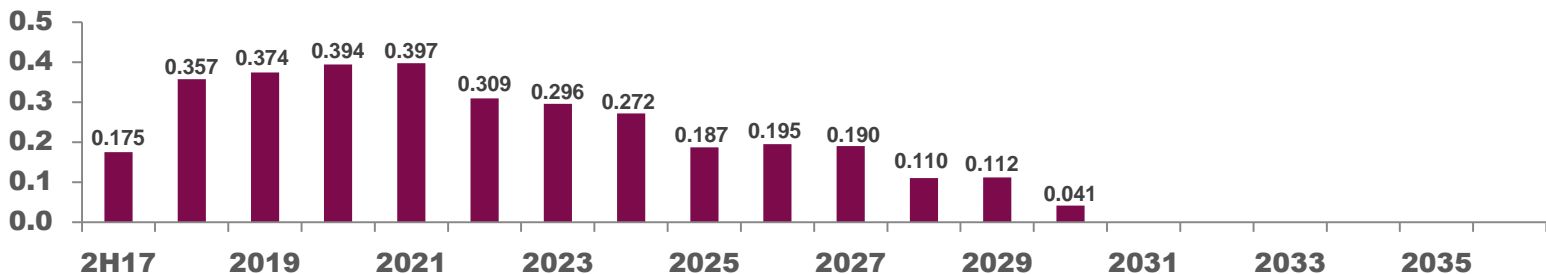
As of June 30, 2017 (US\$ billions)

## Pro-Forma Directional Backlog<sup>(1)</sup>

US\$ 17.0 bn



## Pro-Forma Directional Debt Repayment Profile<sup>(3)</sup>



(1) Backlog is the undiscounted revenue over the confirmed portion of the contract. Includes FPSO *Liza* contracts. Does not include revenues related to FPSO *Turritella* after 2017

(2) Does not reflect brownfield projects and FEED studies. Assumes the exercise of all lease extensions.

(3) The difference between current borrowings and the debt repayment profile are attributable to capitalized transaction costs. Does not include debt related to FPSO *Turritella*



- Reiterating 2017 Directional Revenue guidance around US\$1.7 billion
  - Lease & Operate around US\$1.5 billion
  - Turnkey around US\$200 million
- 2017 Underlying Directional EBITDA guidance is updated from around to above US\$750 million
  - Does not include:
    - the expected, non-recurring positive effect from the agreed Heads of Terms relating to SBM Offshore's Yme insurance case
    - any effects from the completion of the Turritella transaction planned for early 2018



# Experience Matters

Performance  
in line with  
Guidance

Industry  
Outlook

Directional  
Reporting



Liza Award,  
Yme Settlement,  
Sale Turritella

Strategic  
Positioning

Client  
Engagement





# Appendix





Joint Ventures	Lease Contract Type	SBM Share %	Directional	IFRS
FPSO N'Goma FPSO	FL	50%	Proportional	Equity
FPSO Saxi Batuque	FL	50%	Proportional	Equity
FPSO Mondo	FL	50%	Proportional	Equity
FPSO Cdde de Ilhabela	FL	62.25%	Proportional	Full consolidation
FPSO Cdde de Maricá	FL	56%	Proportional	Full consolidation
FPSO Aseng	FL	60%	Proportional	Full consolidation
FPSO Cdde de Paraty	FL	50.5%	Proportional	Full consolidation
FPSO Cdde de Saquarema	FL	56%	Proportional	Full consolidation
FPSO Turritella	FL	55%	Proportional	Full consolidation
FPSO Kikeh <sup>(1)</sup>	FL	49%	Proportional	Equity
FPSO Capixaba	OL	80%	Proportional	Full consolidation
FPSO Espirito Santo	OL	51%	Proportional	Full consolidation
Yetagun <sup>(2)</sup>	FL	75%	Proportional	Full consolidation
N'kossa II	OL	50%	Proportional	Equity
Deep Panuke	OL	100%	100%	Full consolidation
Thunder Hawk	OL	100%	100%	Full consolidation
FPSO Cidade de Anchieta	OL	100%	100%	Full consolidation
FPSO Liza	FL	100%	100%	Full consolidation
Brasa Yard	-	50%	Equity	Equity
PAENAL Yard	-	30%	Equity	Equity
Normand Installer	-	49.9%	Equity	Equity
OS Installer	-	25%	Equity	Equity

(1) Kikeh lease classification changed from OL to FL effective 1Q14.  
(2) Yetagun lease classification changed from OL to FL effective 2Q15.





# Group Loans & Borrowings

(US\$ millions)

	Net Book Value as of June 30, 2017		
	Full Amount	IFRS	Directional
<b>PROJECT FINANCE FACILITIES DRAWN</b>			
FPSO <i>Cidade de Paraty</i>	\$ 669	\$ 669	\$ 338
MOPU Deep Panuke	294	294	294
FPSO <i>Cidade de Anchieta</i>	383	383	383
FPSO <i>Cidade de Ilhabela</i>	955	955	594
FPSO <i>N'Goma FPSO</i>	383	0	192
Normand Installer	47	0	0
OS Installer	91	0	0
FPSO <i>Cidade de Maricá</i>	1,352	1,352	757
FPSO <i>Turritella</i>	755	755	415
FPSO <i>Cidade de Saquarema</i>	1,390	1,390	778
<b>REVOLVING CREDIT FACILITY</b>			
Revolving credit facility	(3)	(3)	(3)
<b>OTHER</b>			
Other long-term debt	308	54	0
<b>Net book value of loans and borrowings</b>	<b>\$ 6,624</b>	<b>\$ 5,849</b>	<b>\$ 3,750</b>



# Revolving Credit Facility

## Key Characteristics

<b>Amount</b>	<ul style="list-style-type: none"> <li>US\$1.0 billion</li> </ul>
<b>Tenor</b>	<ul style="list-style-type: none"> <li>6 years + one-year extension</li> <li>Door-to-door maturity of 7 years</li> </ul>
<b>Accordion Option</b>	<ul style="list-style-type: none"> <li>SBM may request an increase of the Facility to US\$1.25 billion</li> </ul>
<b>Opening Margin</b>	<ul style="list-style-type: none"> <li>70 bps vs. 125 bps applicable in late 2014 under the previous RCF</li> </ul>
<b>Financial Ratios</b>	<ul style="list-style-type: none"> <li>Previous definitions kept and slightly fine tuned, in line with previous IFRS standards excluding IFRS 10 &amp; 11</li> <li>Proportional reporting remains for the calculation of the covenant ratios</li> </ul>
<b>Permitted Guarantees</b>	<ul style="list-style-type: none"> <li>Completion Guarantees including debt repayment guarantees up to US\$6.0 billion</li> </ul>

## Covenant Calculations

<b>Solvency Ratio</b>	<ul style="list-style-type: none"> <li>Tangible Net Worth divided by Total Tangible Assets</li> </ul>	Min	FY16	1H17
		25%	32.4%	34.2%
<b>Leverage Ratio</b>	<ul style="list-style-type: none"> <li>Consolidated Net Borrowings divided by Adjusted EBITDA</li> </ul>	Max	FY16	1H17
		4.5	2.8	3.1
<b>Interest Cover Ratio</b>	<ul style="list-style-type: none"> <li>Adjusted EBITDA divided by Net Interest Payable</li> </ul>	Min	FY16	1H17
		4.0	6.0	5.4

**All covenants are satisfied**



# Revised RCF Covenant Definitions

Key Financial Covenant	Definition
Solvency Ratio	■ Tangible Net Worth <sup>(1)</sup> divided by Total Tangible Assets <sup>(2)</sup> > 25%
Leverage Ratio	■ Consolidated Net Borrowings <sup>(3)</sup> divided by Adjusted EBITDA <sup>(4)</sup> <ul style="list-style-type: none"><li>– &lt;4.50x at June 30, 2017</li><li>– &lt;4.25x at December 31, 2017</li><li>– &lt;3.75x thereafter</li></ul>
Interest Cover Ratio	■ Adjusted EBITDA <sup>(4)</sup> divided by Net Interest Payable <sup>(5)</sup> > 4.0

(1) Total Equity (including non-controlling interests) of SBM Offshore N.V. in accordance with IFRS excluding the mark to market valuation of currency and interest derivatives undertaken for hedging purposes by SBM Offshore N.V. through Other Comprehensive Income.

(2) SBM Offshore N.V.'s total assets (excluding intangible assets) in accordance with IFRS Consolidated Statement of Financial position less the mark to market valuation of currency and interest derivatives undertaken for hedging purposes by SBM Offshore N.V. and included as consolidated total assets in the consolidated financial statements.

(3) Outstanding principal amount of any moneys borrowed or element of indebtedness (excluding money borrowed from partners in joint ventures) aggregated on a proportional basis for the Company's share of interest less the consolidated cash and cash equivalents available.

(4) Consolidated earnings before interest, tax and depreciation of assets and impairments of SBM Offshore N.V. in accordance with IFRS except for all lease and operate joint ventures being then proportionally consolidated, adjusted for any exceptional or extraordinary items, and by adding back the capital portion of any finance lease received by SBM Offshore N.V. during the period.

(5) All interest and other financing charges paid up, payable (other than capitalized interest during a construction period and interest paid or payable between wholly owned members of SBM Offshore N.V.) by SBM Offshore N.V. less all interest and other financing charges received or receivable by SBM Offshore N.V., as per IFRS and on a proportional basis for the Company's share of interests in all lease and operate joint ventures.

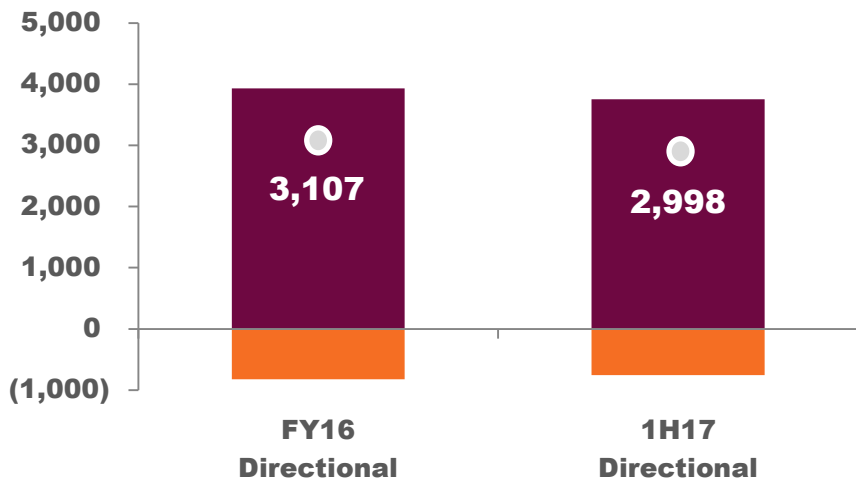




# Directional Group Net Debt and Borrowings

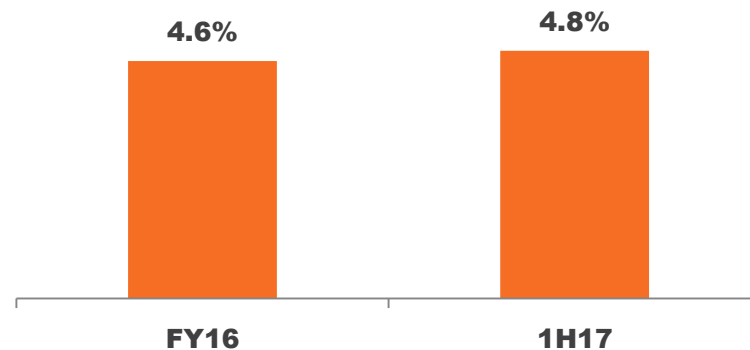
(US\$ millions)

## Directional Net Debt



■ Bridge Loans ■ Revolving Credit ■ Other ■ Project Finance ■ Cash

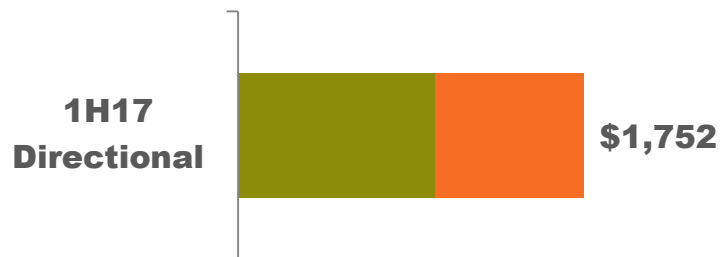
## Average Cost of Debt



## 1H17 Borrowings<sup>(1)</sup>



## 1H17 Undrawn Facilities + Cash



(1) The difference between current borrowings and the debt repayment profile are attributable to capitalized transaction costs.



# Directional Balance Sheet

bridge - step 1 of 2: Proportional Consolidation (US\$ millions, unaudited)

- In the first step, Vessel JVs are each consolidated at SBM Offshore's share of ownership

## Impact on equity accounted JVs:

- The equity accounted JVs are listed under 5.3.31 INTEREST IN JOINT VENTURES AND ASSOCIATES of the 2016 Annual report
- For L&O Directional view assumes all lease contracts are classified as operating leases and all vessel JVs are proportionally consolidated. As a result, the relevant amounts summarized into the "Investment in associates" are reclassified in assets and liabilities at SBM Offshore's share, which increases the balances on those accounts
- The Yards and other non material JV/associates are still equity accounted under Directional, explaining the remaining Investments in associates position

## Impact on JVs that are fully consolidated:

- For JVs consolidated at 100% in IFRS, the partner share is taken out which decreases assets, liabilities against the non-controlling interests in equity
- These JVs are listed under 5.3.32 INFORMATION ON NON-CONTROLLING INTERESTS of the 2016 Annual report

### Unaudited, pro-forma

	<b>BS IFRS</b>	<b>Step 1</b>	<b>BS Proportional</b>
	<b>2017 Q2</b>	<b>Proportional</b>	<b>2017 Q2</b>
<b>PP&amp;E</b>	1,396	(158)	1,238
<b>Intangible Assets</b>	45	(0)	45
<b>Investments in associates</b>	463	(418)	45
<b>Finance lease receivables</b>	7,402	(2,480)	4,922
<b>Other financial assets</b>	233	(40)	193
<b>Construction contracts</b>	23	(0)	23
<b>Receivables and other assets</b>	774	(79)	695
<b>Derivative financial instruments</b>	79	(1)	77
<b>Cash and cash equivalents</b>	824	(72)	752
<b>Total Assets</b>	<b>11,238</b>	<b>(3,248)</b>	<b>7,990</b>
<b>Equity attributable to parent company</b>	2,641	38	2,679
<b>Non Controlling Interests</b>	1,026	(1,026)	0
<b>Equity</b>	<b>3,667</b>	<b>(988)</b>	<b>2,680</b>
<b>Loans and borrowings</b>	5,849	(2,099)	3,750
<b>Provisions</b>	605	1	606
<b>Trade payables and other liabilities</b>	651	6	657
<b>Deferred income</b>	271	(108)	163
<b>Derivative financial instruments</b>	195	(61)	134
<b>Total Equity and liabilities</b>	<b>11,238</b>	<b>(3,248)</b>	<b>7,990</b>

More information on Directional Reporting is to be found on the Company website (*Presentations >> Directional Reporting*)





# Directional Balance Sheet

bridge - step 2 of 2: Finance to Operating Lease (US\$ millions, unaudited)

- In the second step, the Finance leases (FL) are accounted for as Operating leases (OL)

- A “property plant and equipment” value is recognized as an asset at the cost of construction for SBM Offshore, minus depreciation
- The financial asset recognized during construction is cancelled
- The main equity impact is the margin recognized under the FL method during construction which is only recognized during lease in OL
- For the vessels with non-linear bareboat day rates, a deferred income provision is recognized to show linear revenues, in accordance with OL accounting principles

## Unaudited, pro-forma

	<b>BS Proportional</b>	<b>Step 2</b>	<b>BS Directional</b>
	<b>2017 Q2</b>	<b>Fin to oper lease</b>	<b>2017 Q2</b>
<b>PP&amp;E</b>	1,238	3,937	5,175
<b>Intangible Assets</b>	45	0	45
<b>Investments in associates</b>	45	0	45
<b>Finance lease receivables</b>	4,922	(4,922)	0
<b>Other financial assets</b>	193	75	269
<b>Construction contracts</b>	23	0	23
<b>Receivables and other assets</b>	695	0	695
<b>Derivative financial instruments</b>	77	(0)	77
<b>Cash and cash equivalents</b>	752	0	752
<b>Total Assets</b>	<b>7,990</b>	<b>(909)</b>	<b>7,081</b>
<b>Equity attributable to parent company</b>	2,679	(1,389)	1,290
<b>Non Controlling Interests</b>	0	0	0
<b>Equity</b>	<b>2,680</b>	<b>(1,389)</b>	<b>1,290</b>
<b>Loans and borrowings</b>	3,750	0	3,750
<b>Provisions</b>	606	104	710
<b>Trade payables and other liabilities</b>	657	(61)	596
<b>Deferred income</b>	163	438	601
<b>Derivative financial instruments</b>	134	0	134
<b>Total Equity and liabilities</b>	<b>7,990</b>	<b>(909)</b>	<b>7,081</b>

More information on Directional Reporting is to be found on the Company website (*Presentations >> Directional Reporting*)



# Directional Cash Flow Statement

bridge - step 1 of 2: Proportional Consolidation (US\$ millions, unaudited)

- Similar to the step 1 with the balance sheet, in the first step, Vessel JVs are each consolidated at SBM Offshore's share of ownership
- This step is not cash neutral when the JVs have cash balances. Instead of being reported at 0% (equity) or 100% (non controlling interests), they are now reported at the SBM Offshore share of ownership
- The cash movements are also impacted by those two mechanisms

## Unaudited, pro-forma

	CFS IFRS 2017 Q2	Step 1 Proportional	CFS Proportional 2017 Q2
<b>EBITDA</b>	453	(136)	316
<b>Changes in Provisions</b>	19	6	25
<b>Share based payments</b>	6	0	6
<b>Other non cash transaction adjustments</b>	(4)	0	(4)
<b>Income taxes</b>	(13)	(1)	(14)
<b>Redemption of finance lease assets</b>	158	(30)	128
<b>Cashflows from operating activities</b>	<b>619</b>	<b>(161)</b>	<b>458</b>
<b>Changes in Working Capital</b>	<b>(223)</b>	<b>34</b>	<b>(188)</b>
<b>Capital Expenditures</b>	(35)	(0)	(35)
<b>Funding loans (net)</b>	38	(29)	9
<b>Interest received</b>	11	1	13
<b>Dividends from Equity investees</b>	33	(33)	0
<b>Net proceeds from Asset sales</b>	5	(0)	5
<b>Other</b>	0	0	0
<b>Cashflows from investing activities</b>	<b>52</b>	<b>(60)</b>	<b>(9)</b>
<b>Equity funding from partners</b>	(27)	27	0
<b>Additions to borrowings and loans</b>	0	0	0
<b>Repayment of borrowings and loans</b>	(282)	95	(187)
<b>Interest paid</b>	(145)	47	(98)
<b>Dividends paid to shareholders and NCI</b>	(74)	27	(47)
<b>Other</b>	0	0	0
<b>Cash flows from financing activities</b>	<b>(528)</b>	<b>197</b>	<b>(332)</b>
<b>Foreign currency variations</b>	1	0	1
<b>Net increase (decrease) in cash</b>	<b>(80)</b>	<b>9</b>	<b>(71)</b>

More information on Directional Reporting is to be found on the Company website (*Presentations >> Directional Reporting*)



# Directional Cash Flow Statement

bridge - step 2 of 2: Finance to Operating Lease (US\$ millions, unaudited)

- In the second step, the Finance leases (FL) are accounted as Operating leases (OL)

- This is only a matter of reclassification and is thus cash neutral

- The EBITDA is impacted by, A. higher L&O revenues, B. lower construction revenues and C. lower costs of sales

- A. The higher L&O revenues counterpart is mainly the redemption of finance lease assets
- B. The lower construction revenues in the EBITDA counterpart is the decreased working capital needs
- C. The costs of sales is reclassified as capital expenditures

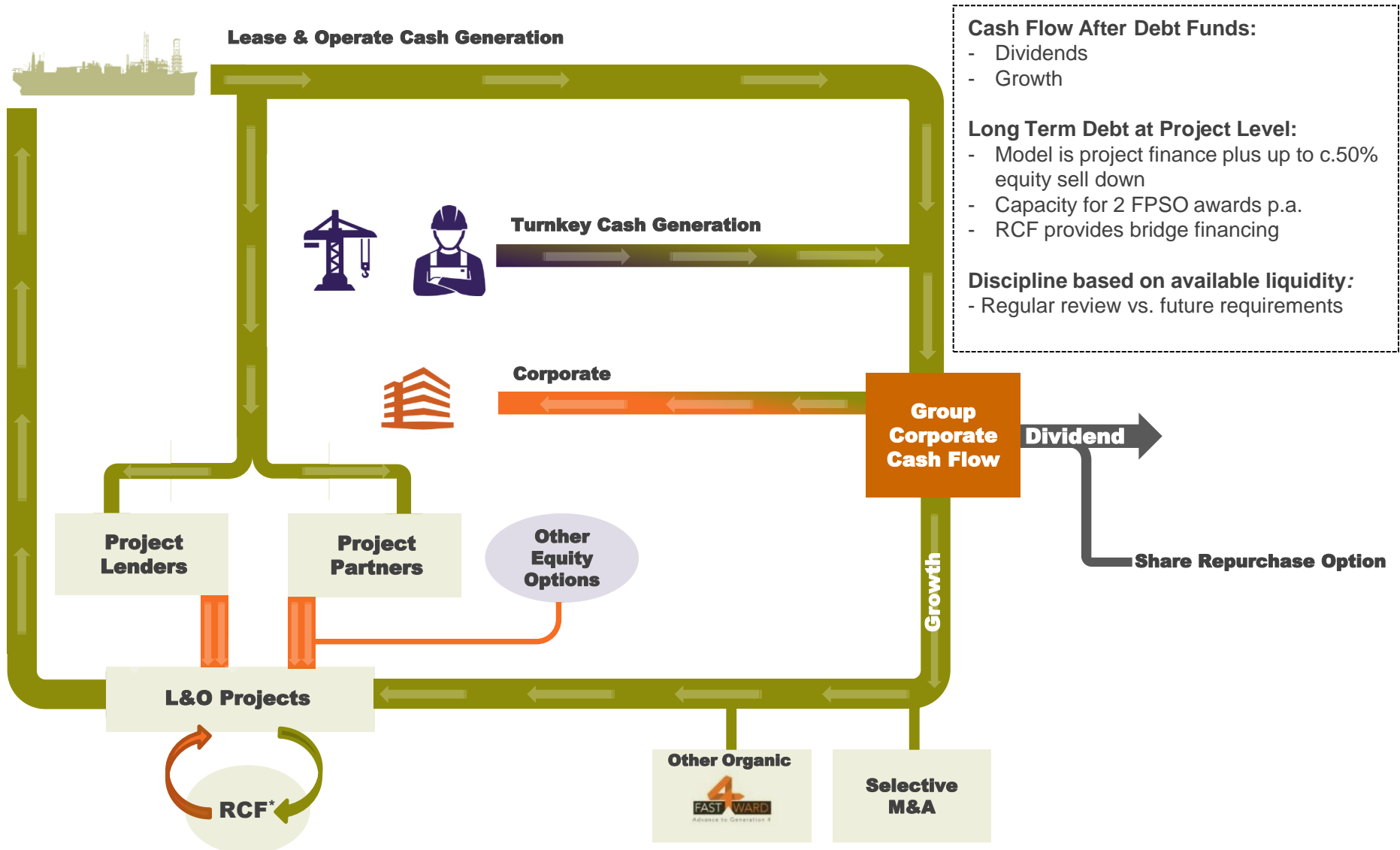
## Unaudited, pro-forma

	<b>CFS Proportional 2017 Q2</b>	<b>Step 2 Fin to oper lease</b>	<b>CFS Directional 2017 Q2</b>
<b>EBITDA</b>	316	115	431
<b>Changes in Provisions</b>	25	0	25
<b>Share based payments</b>	6	0	6
<b>Other non cash transaction adjustments</b>	(4)	0	(4)
<b>Income taxes</b>	(14)	0	(14)
<b>Redemption of finance lease assets</b>	128	(128)	(0)
<b>Cashflows from operating activities</b>	<b>458</b>	<b>(13)</b>	<b>444</b>
<b>Changes in Working Capital</b>	<b>(188)</b>	<b>19</b>	<b>(169)</b>
<b>Capital Expenditures</b>	(35)	(7)	(43)
<b>Funding loans (net)</b>	9	(0)	9
<b>Interest received</b>	13	0	13
<b>Dividends from Equity investees</b>	0	0	0
<b>Net proceeds from Asset sales</b>	5	0	5
<b>Other</b>	0	0	0
<b>Cashflows from investing activities</b>	<b>(9)</b>	<b>(7)</b>	<b>(16)</b>
<b>Equity funding from partners</b>	0	0	0
<b>Additions to borrowings and loans</b>	0	0	0
<b>Repayment of borrowings and loans</b>	(187)	0	(187)
<b>Interest paid</b>	(98)	0	(98)
<b>Dividends paid to shareholders and NCI</b>	(47)	(0)	(47)
<b>Other</b>	0	0	0
<b>Cash flows from financing activities</b>	<b>(332)</b>	<b>(0)</b>	<b>(332)</b>
<b>Foreign currency variations</b>	1	0	1
<b>Net increase (decrease) in cash</b>	<b>(71)</b>	<b>0</b>	<b>(71)</b>

More information on Directional Reporting is to be found on the Company website (*Presentations >> Directional Reporting*)



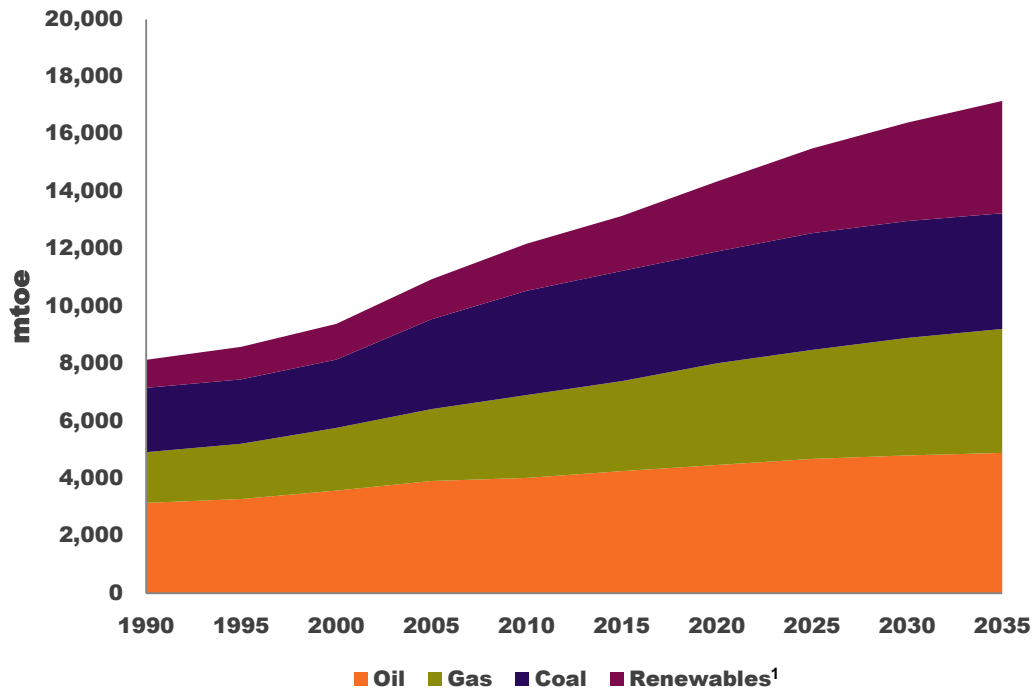
# Cash Flow Model and Allocation



\* RCF may also be used for M&A and general corporate purposes



## Changing Energy Landscape



Oil remains leading

Gas gains market share

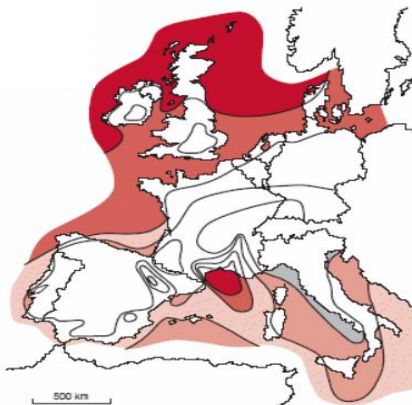
Renewables strong growth

**Gas main  
transition fuel**

<sup>1</sup> Includes nuclear energy  
Source: BP Energy Outlook 2017

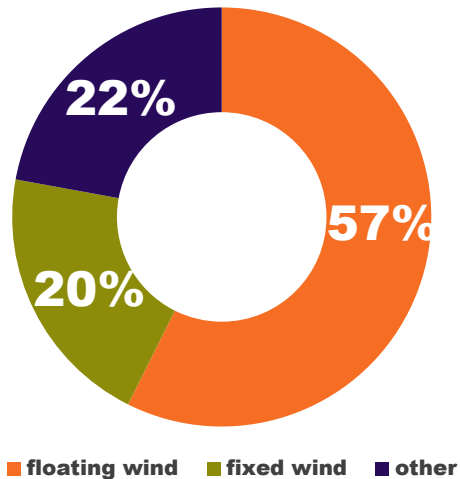


### Strongest winds are further offshore (example offshore Europe)



Source: World Wind Energy Association

### Offshore renewable energy generation potential



Source: Indicta

### SBM Offshore floating and mooring solution



60 years SBM Offshore experience applied to renewables



# Delivering the Full Product Lifecycle

## Engineering

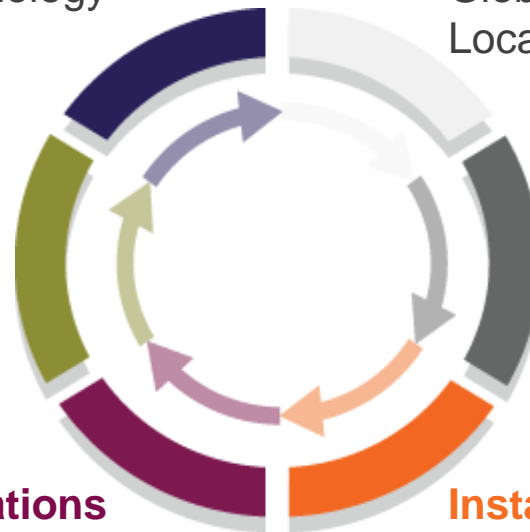
60 years of industry firsts  
Leading edge technology

## Procurement

Integrated supply chain  
Global efficiencies  
Local sourcing

## Product Life Extension

Leader in FPSO relocation  
World class after sales



## Construction

Strategic partnerships  
Unrivalled project experience

## Operations

Circa 300 years of experience  
99% historical production uptime  
Largest production capacity FPSO fleet

## Installation

Dedicated fleet  
Unparalleled experience  
Extensive project capability





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