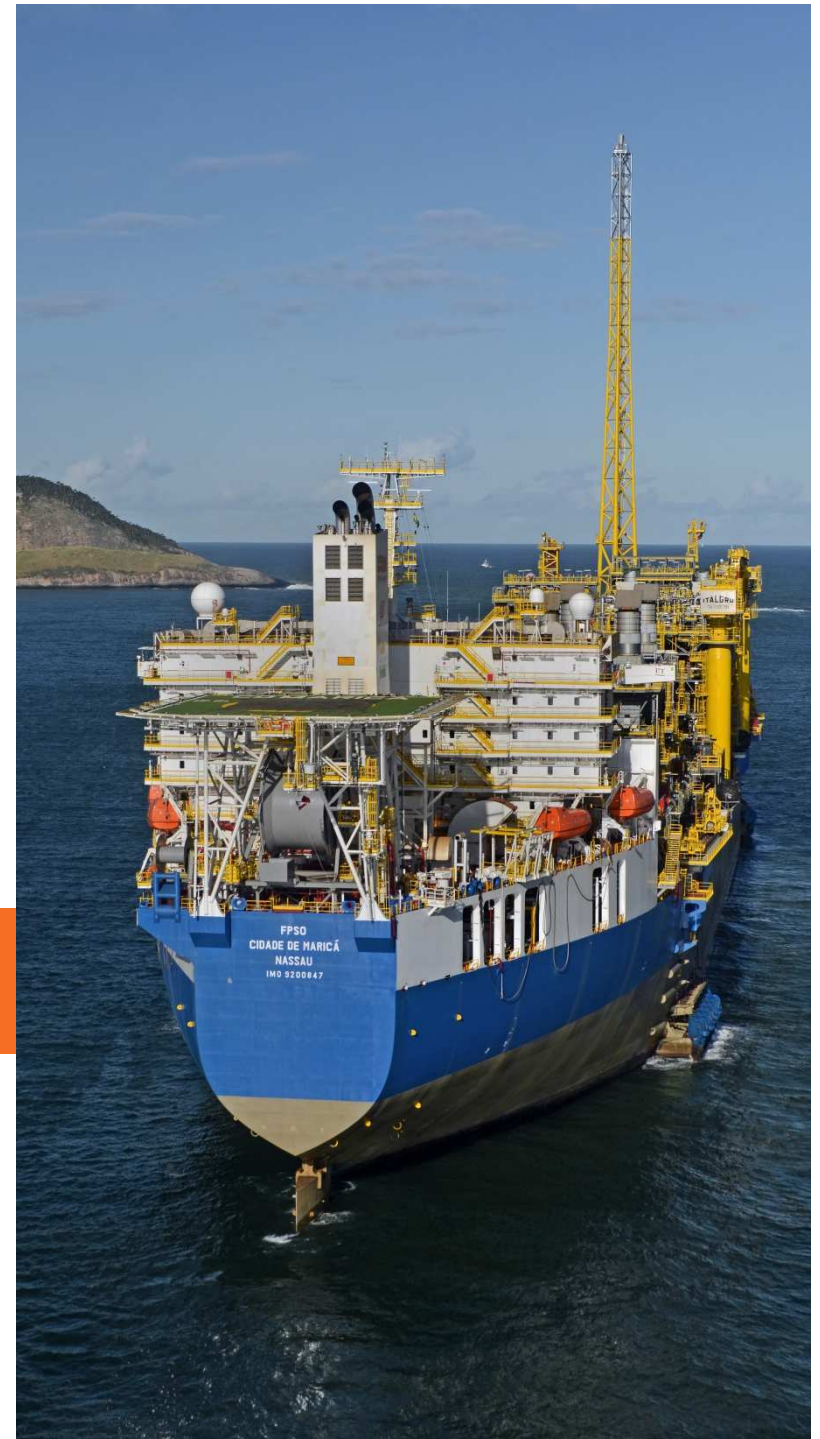


# Third Quarter 2015 Trading Update

November 11, 2015

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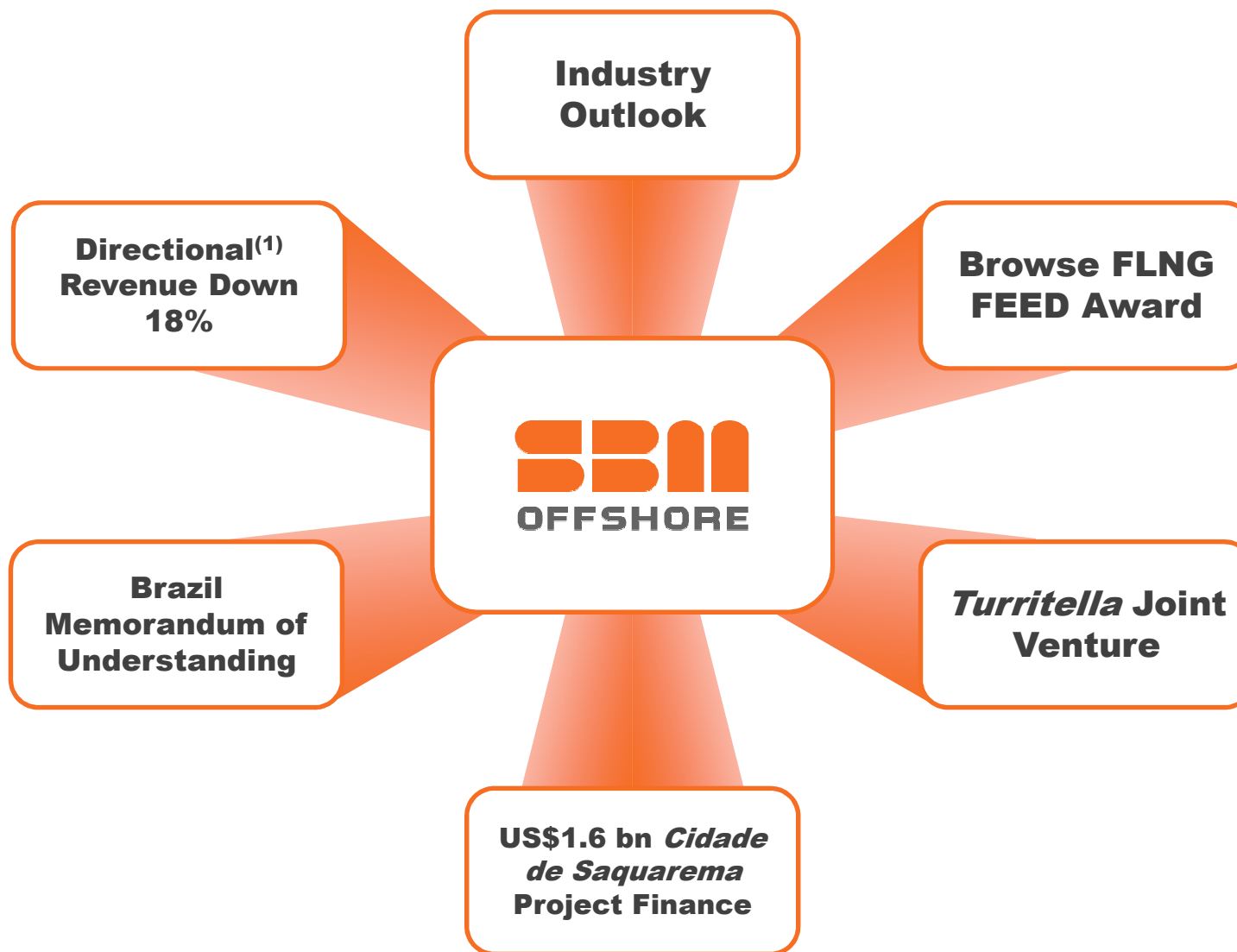


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## Disclaimer

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Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in this presentation as anticipated, believed, or expected. SBM Offshore NV does not intend, and does not assume any obligation, to update any industry information or forward-looking statements set forth in this presentation to reflect subsequent events or circumstances. Nothing in this presentation shall be deemed an offer to sell, or a solicitation of an offer to buy, any securities.



(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



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# No. 1 FPSO Player Worldwide

## The Company

- 5 Regional Centers
- 13 Shore Bases / Operations Offices
- 4 Site Offices
- 9,080 Employees

## Lease Fleet

- 10 FPSOs; 3 FPSOs under construction
- 2 FSOs
- 1 Semi-sub
- 1 MOPU



- Regional Centres
- Shared Services Centres
- Site Office
- ▲ Shore Bases or Operations Offices
- Operations Head Office

## Financials in US\$ billion

2015 Directional <sup>(1)</sup> Guidance	2.6
Directional <sup>(1)</sup> Backlog (9/30/2015)	19.5
Market Cap (as of 11/10/2015)	2.9

## Performance 1H2015

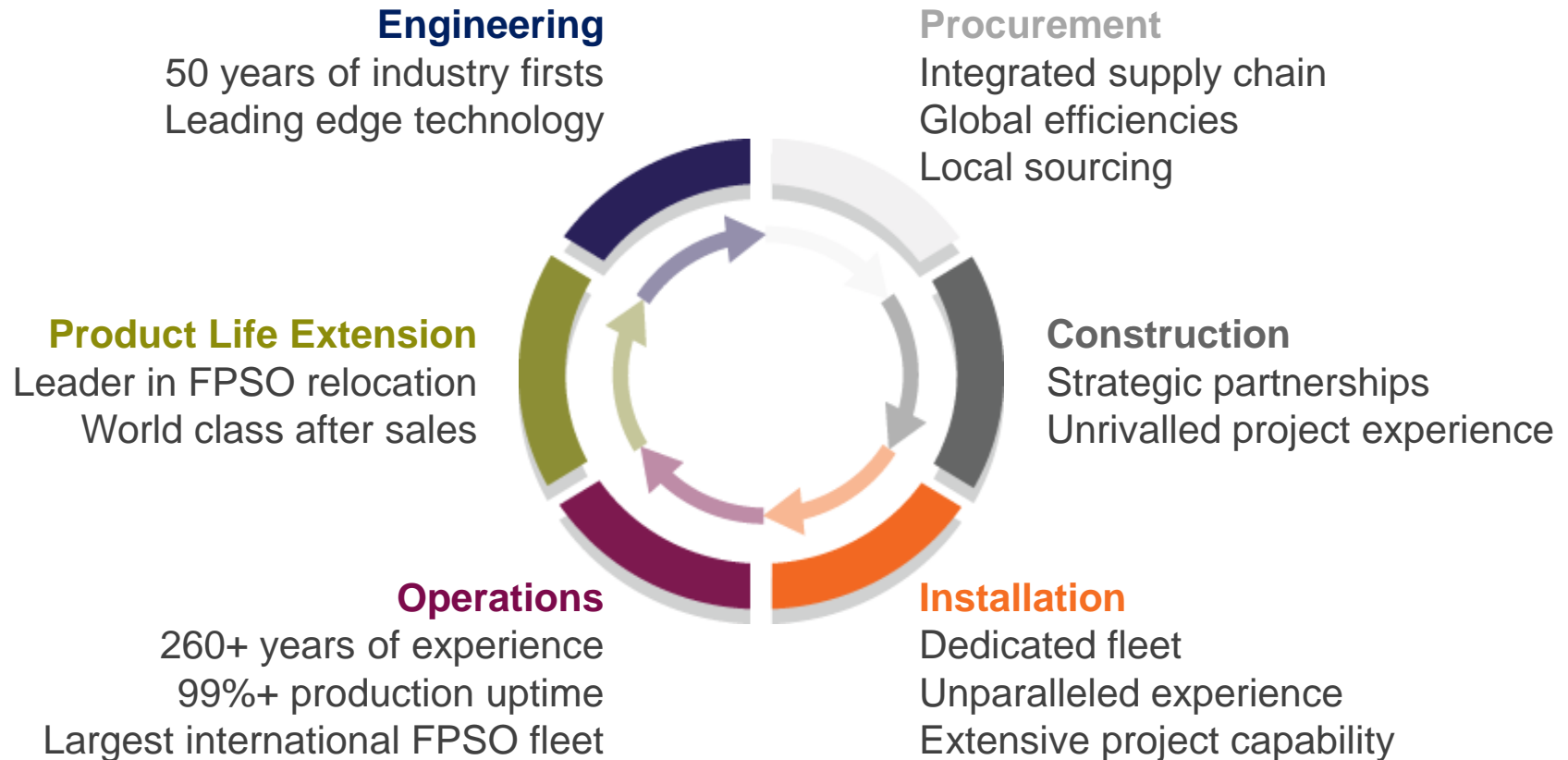
- 264 years of operational experience
- 99% Uptime
- 1.21 MM bbls throughput capacity/day
- 7,477 Tanker Offloads

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



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# Delivering the Full Product Lifecycle





## **3Q 2015 Review**

**Macro View**

**Outlook**

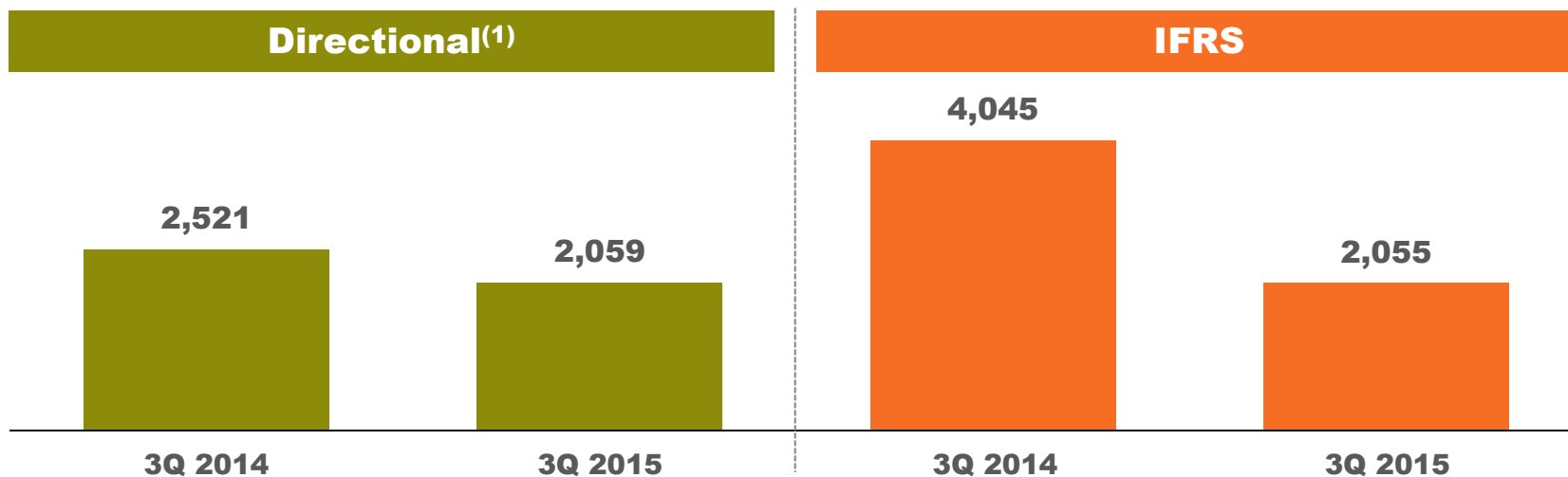




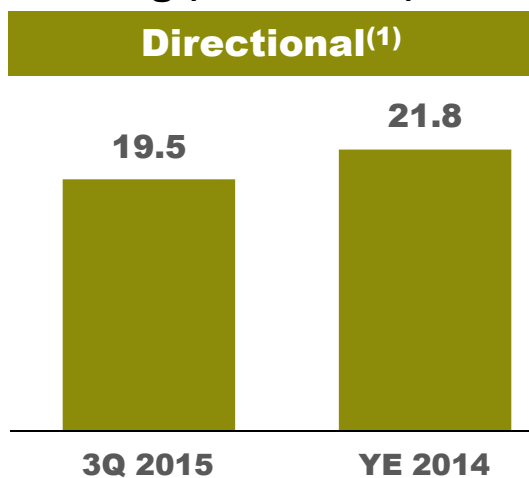
# Total Overview

(US\$ Millions)

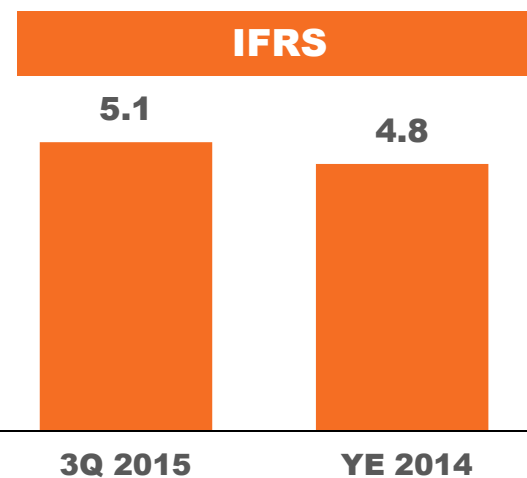
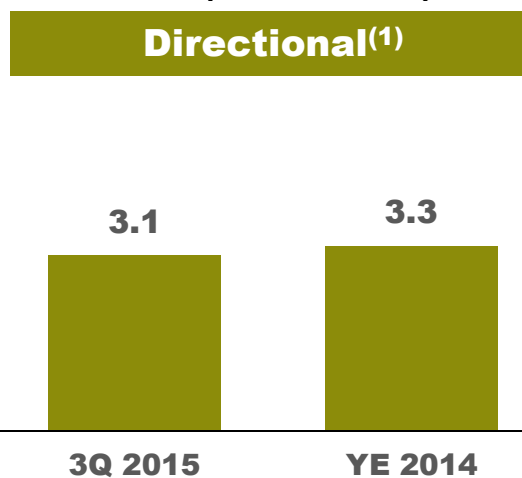
## Revenue



## Backlog (US\$ billions)



## Net Debt (US\$ billions)



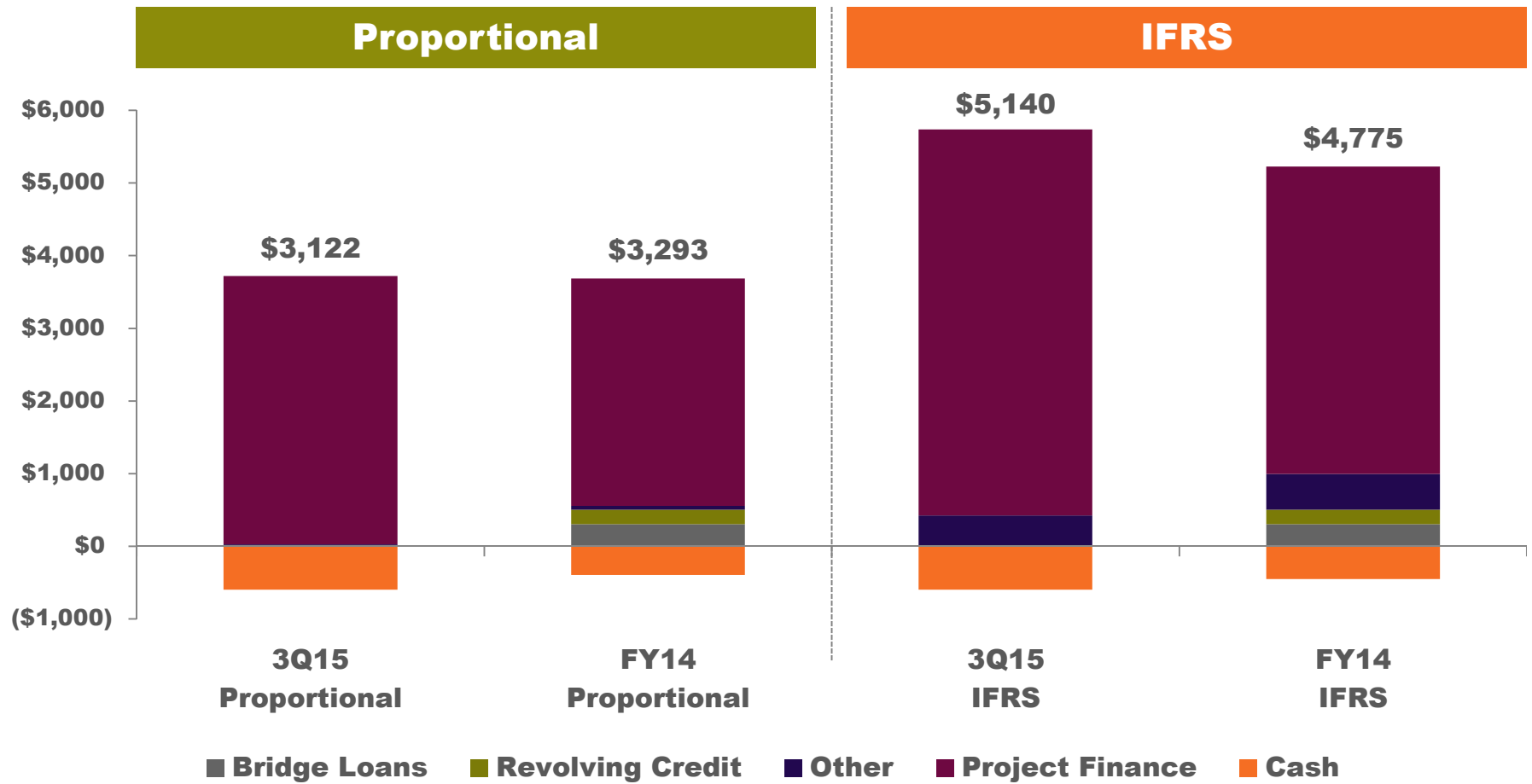
(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



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# Group Net Debt

(US\$ Millions)

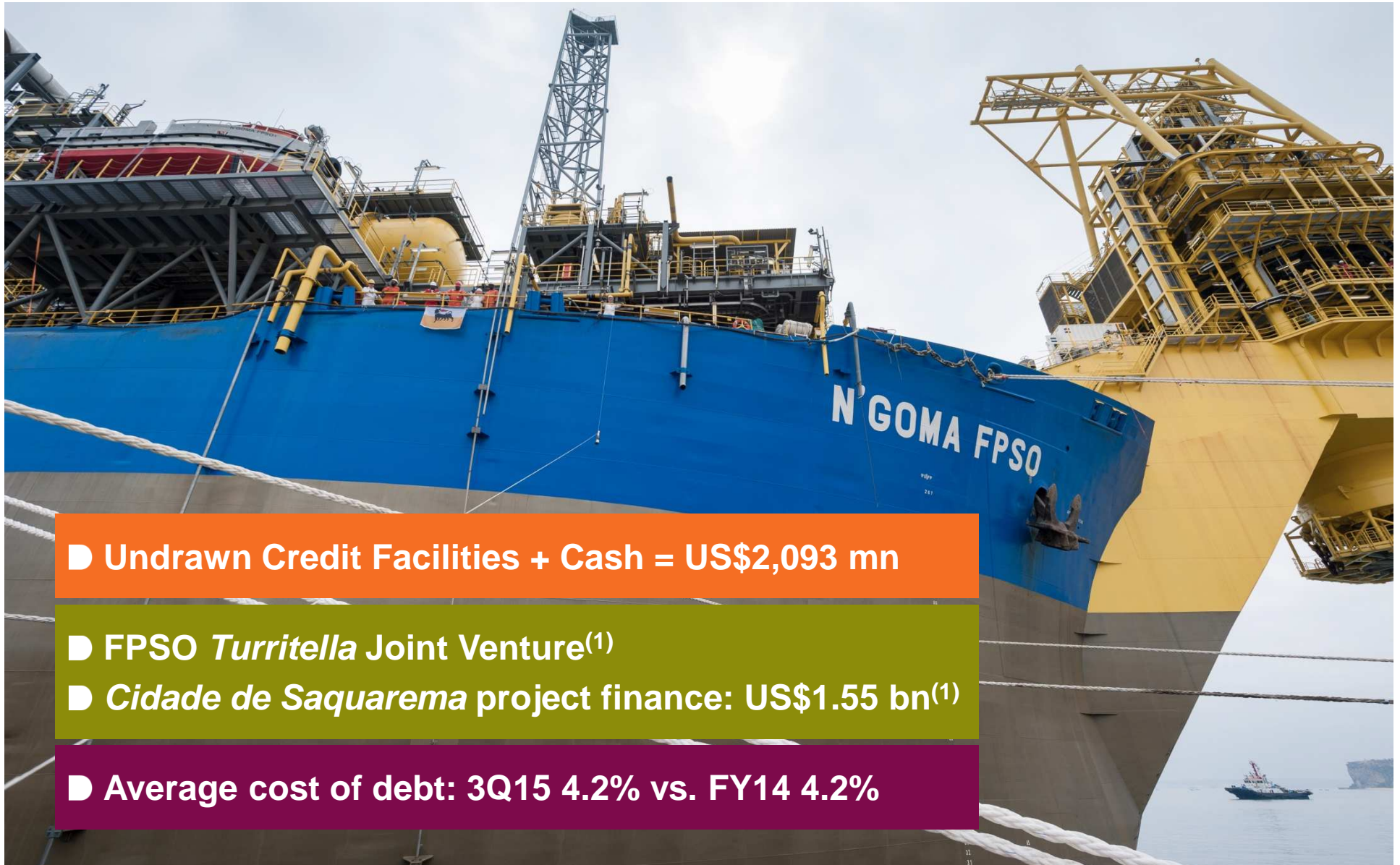






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## Funding



▮ Undrawn Credit Facilities + Cash = US\$2,093 mn

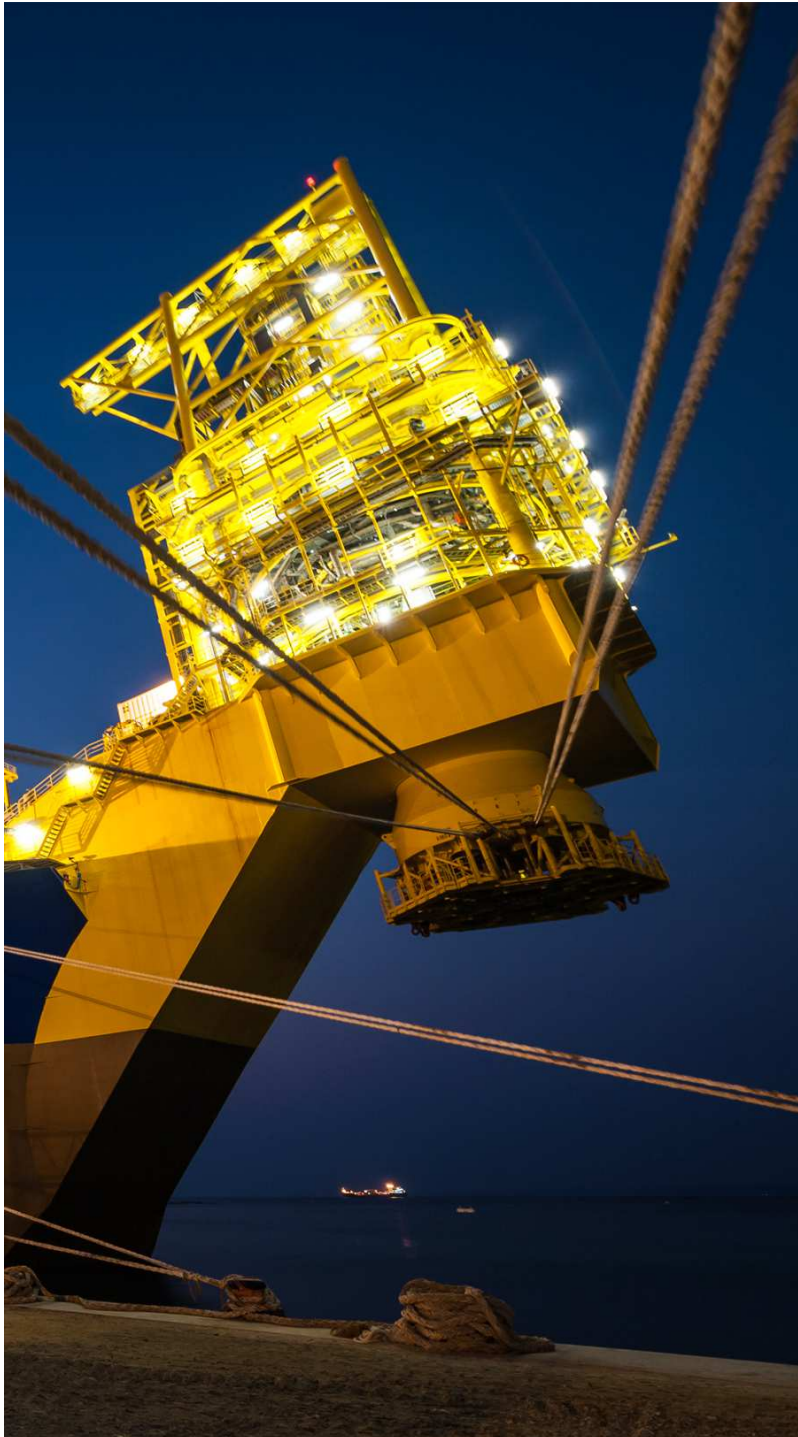
▮ FPSO *Turritella* Joint Venture<sup>(1)</sup>

▮ *Cidade de Saquarema* project finance: US\$1.55 bn<sup>(1)</sup>

▮ Average cost of debt: 3Q15 4.2% vs. FY14 4.2%



- On March 16, 2015 SBM Offshore announced the signing of a Memorandum of Understanding with the Comptroller General's Office ("CGU") and the Attorney General's Office ("AGU")
  - Discussions with these authorities, which also include the Public Prosecutor's Office (Ministério Público Federal – "MPF") and Petrobras, are ongoing.
  
- On September 28, 2015, Petrobras announced that the Company is eligible to participate in Petrobras tenders.
  - Effective contracting for projects as a result of the bidding process are conditioned upon the conclusion of settlement agreement discussions.
  - Received written notification of ability to participate in recently issued Libra and Sépia FPSO tenders and that definitive invitation to bid on the Libra FPSO tender required approval by the partners in the Libra field.
  
- In spite of repeated assurances that the relevant tender documents may be forthcoming, they have yet to be received from Petrobras. Once received, the Company will update the market accordingly.



3Q 2015 Review

 **Macro View**

Outlook



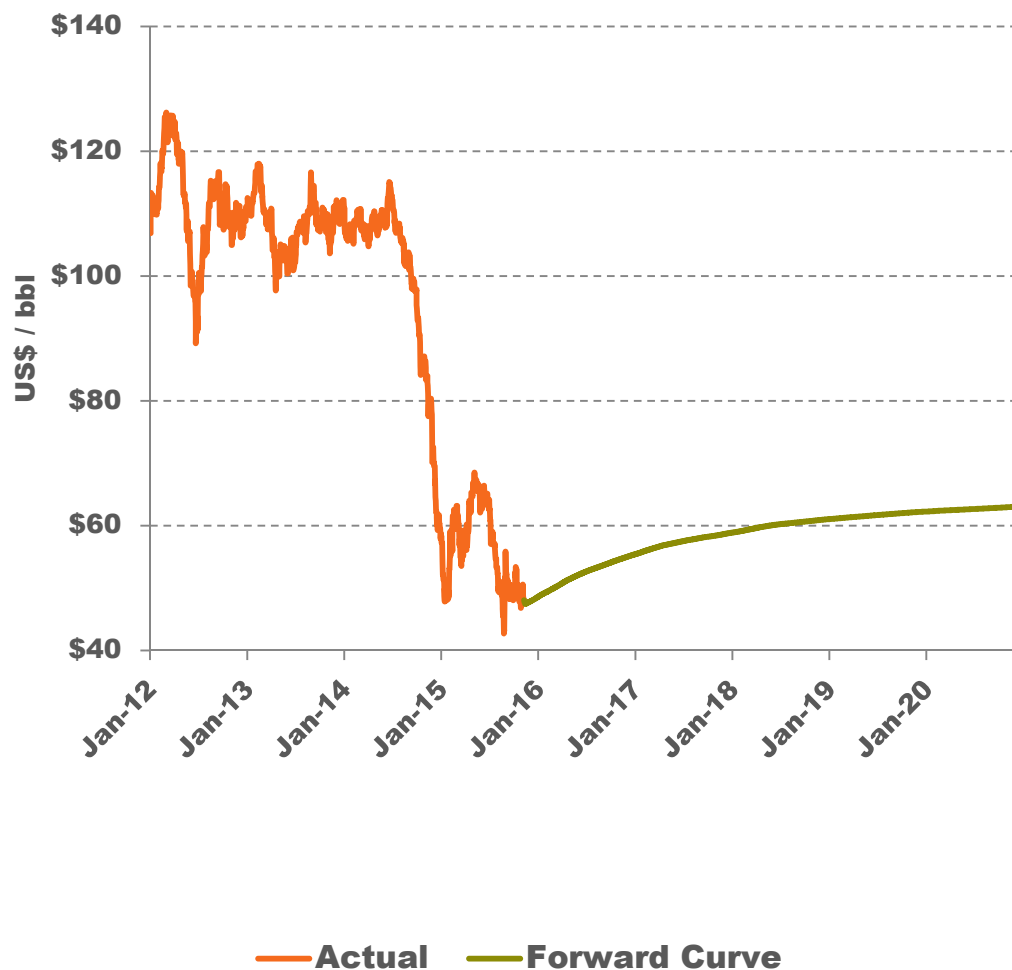
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# Oil Market Outlook

## Brent Crude Pricing



### Key Takeaways

The only certainty is **higher level of uncertainty** and **greater volatility**

### Perfect Storm

**Gas matures** as a market: higher growth and more liquidity

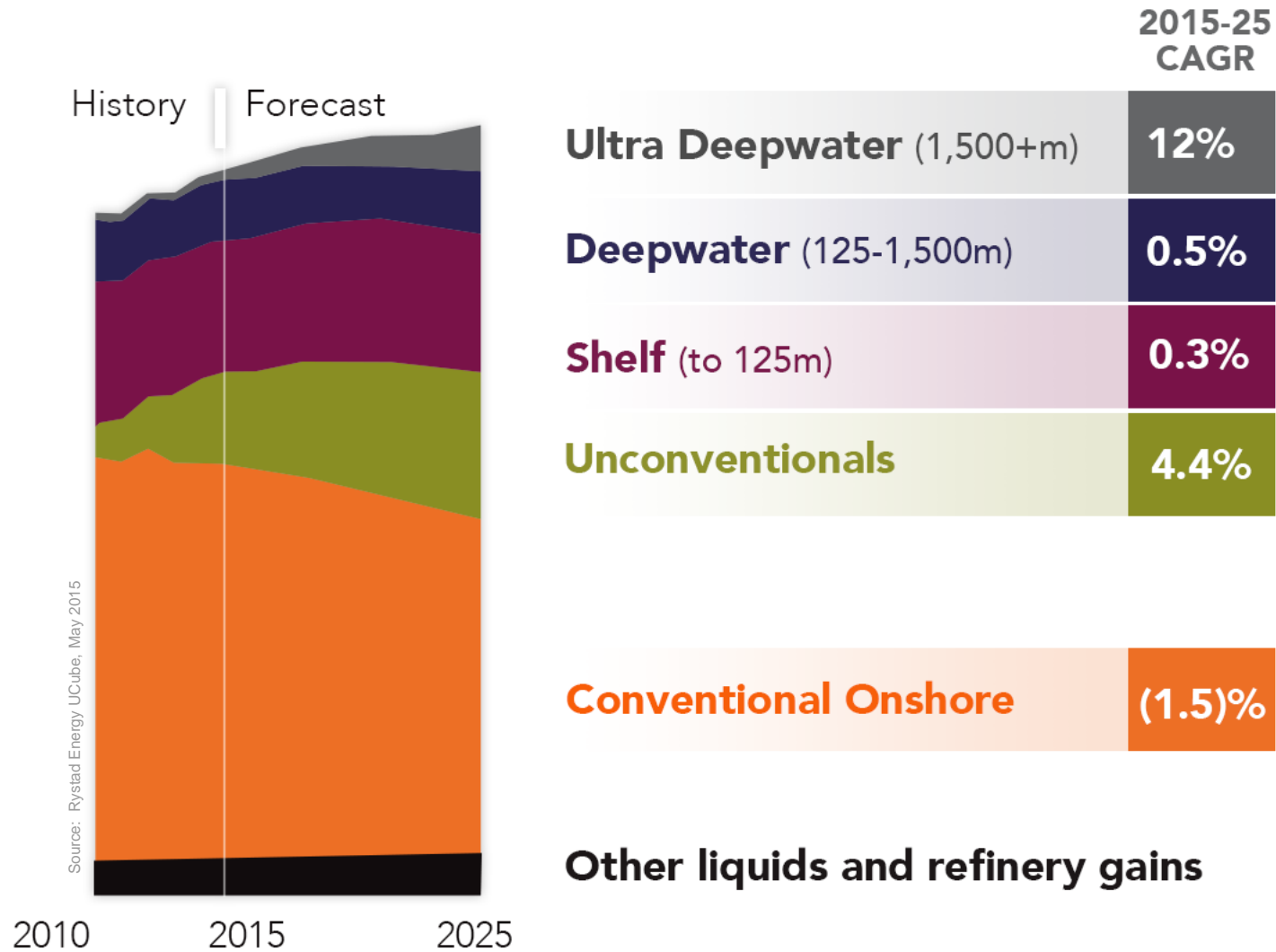
Industry has to find solutions **to adjust to the new commodity price reality**



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# Supply Turns to Ultra Deepwater & Shale

## Global Liquids Production by Sources

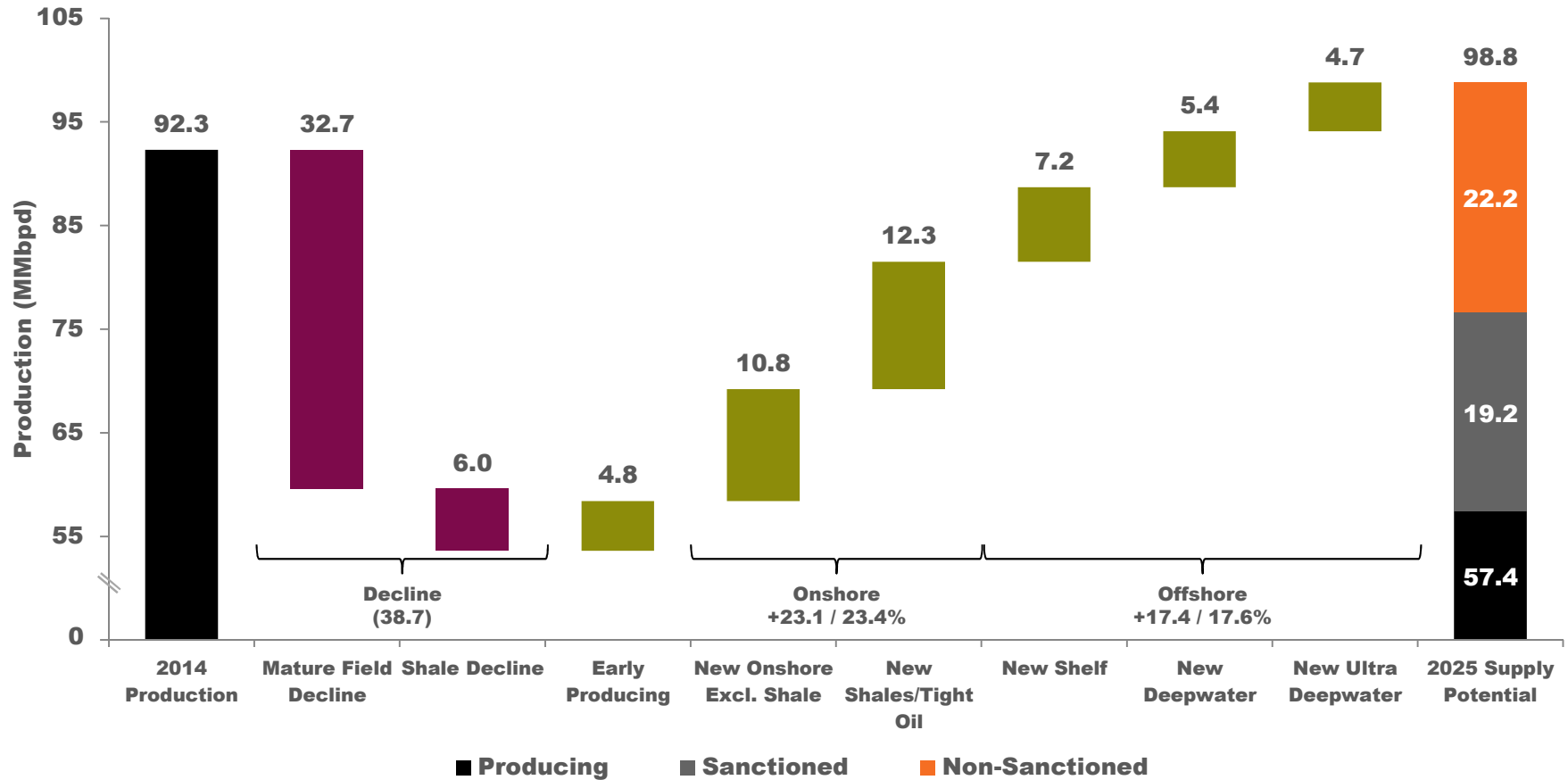


Ultra deepwater driven by **Brazil, GoM and West Africa**



# Bridging the Gap to 2025

Global Petroleum and Other Liquids Supply Potential 2014 vs 2025

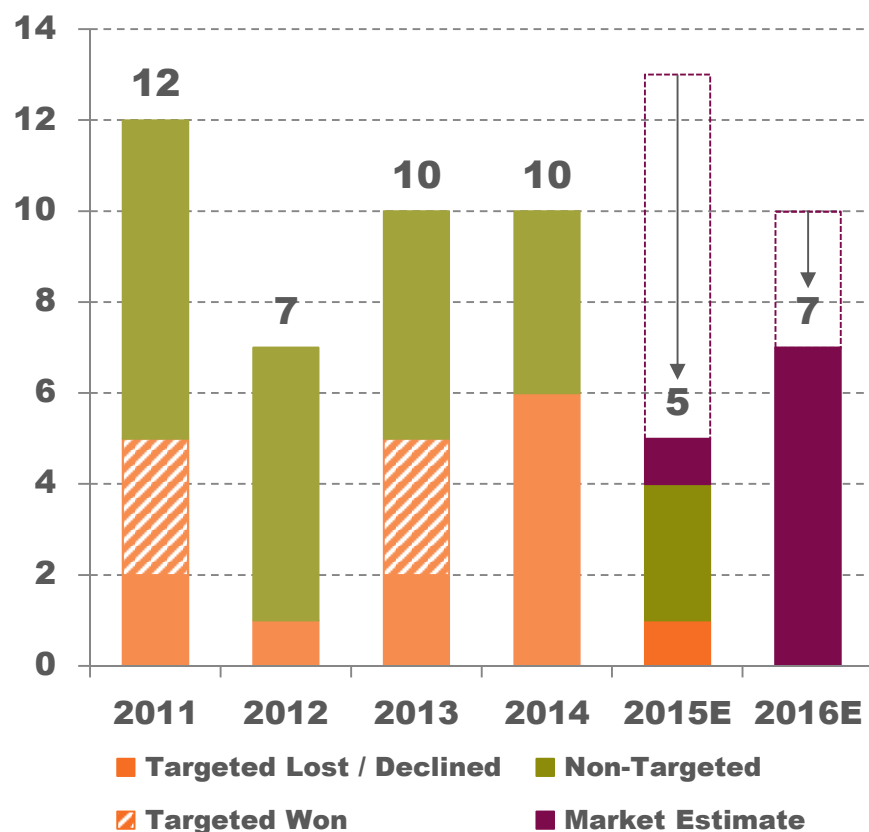


Deepwater needs to adapt to **play a key role going forward**



# What the Market is Telling Us

## Historical and Estimated FPSO Awards



## 2015-2016 Commentary

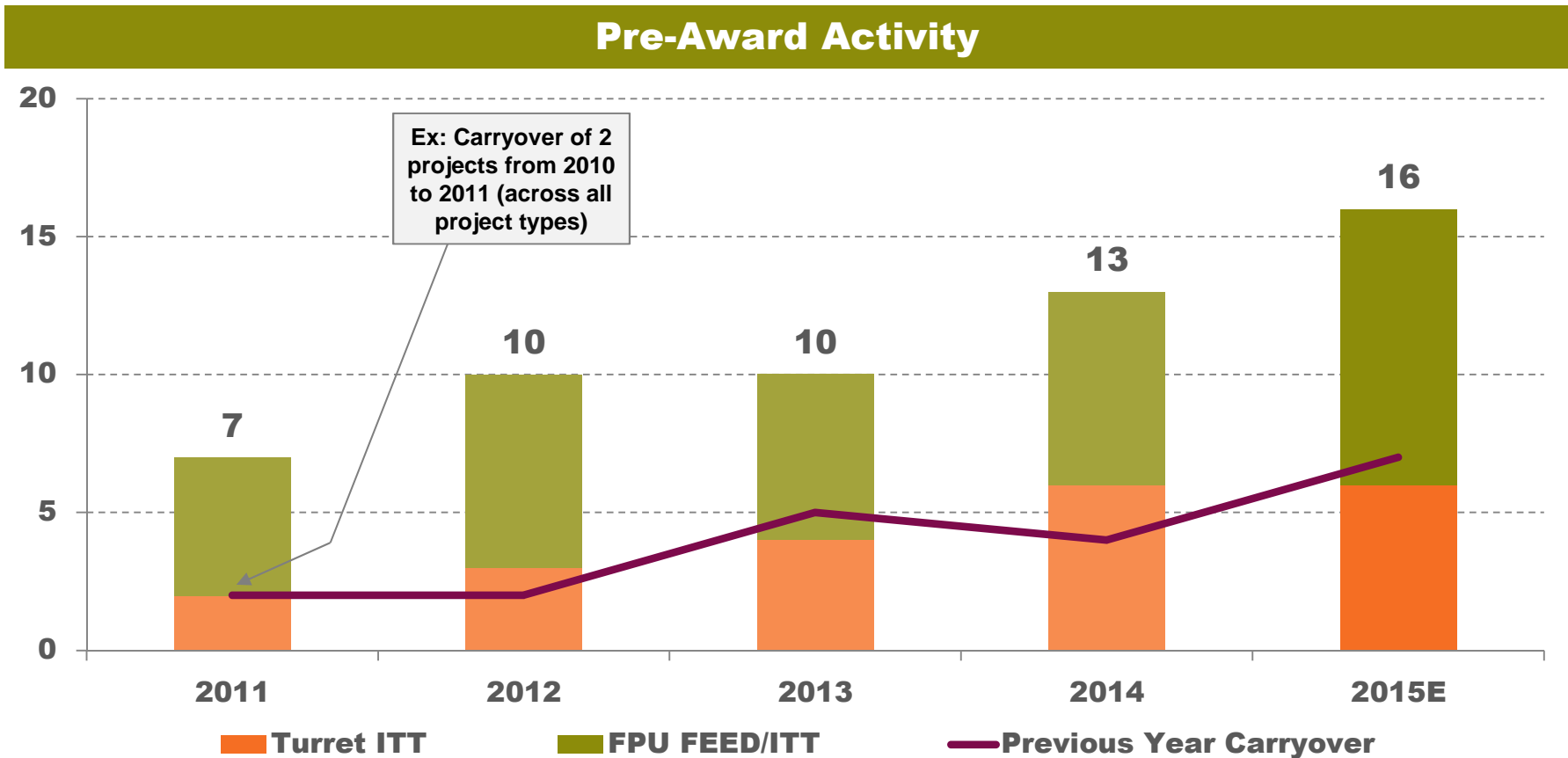
- Downward adjustment of 2015 and 2016 estimated awards by 8 and 3 awards, respectively, across all segments
- Near-term demand is uncertain because oil companies are unsure of which projects to sanction and are cutting CapEx
  - Situation could last longer than envisaged
- Recovery prior to 2017 is unlikely
  - Medium-term, activity level may pick up pace as oil companies revisit their projects and validate pricing to position themselves for an upswing
- Operators with fields that are commercial at the current oil price are active in the small conversion segment

**Award delays and downward adjustment continue to carryover to 2016 / 2017**





# Prospects in Pursuit



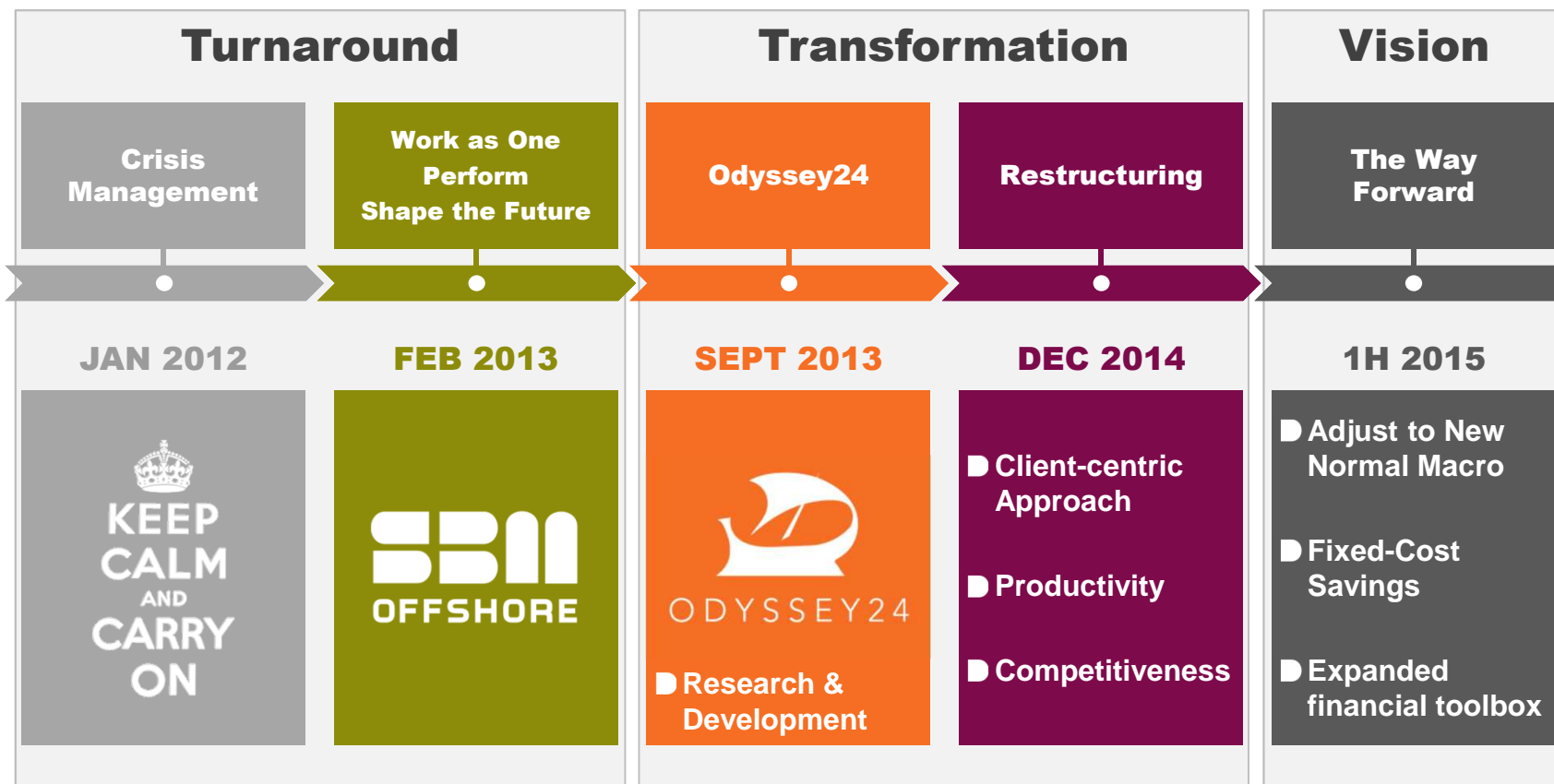
**Less common for FEED/ITT work to be compensated**





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# How SBM is Rising to Meet the Challenge



**SBM Offshore started its journey years ago**



## Sources of Resilience

### Backlog

- Contractually secured, near record US\$19.5 billion
- Long-term contracts; no FPSO renewal until 2022
- Not price or production volume<sup>(1)</sup> sensitive

### Capacity Adaptations

- Release 1,500 positions to optimise cost base
- As the market further develops, SBM Offshore will adapt accordingly

### Transformation Initiatives

- Odyssey24, fleet maintenance, R&D activities, and reorganisation
- Increase operational efficiency, reduce costs

### Economical Production

- US\$6.90 average 2014 Lease & Operate unit cost/bbl
- Production remains economical far below current oil price

(1) With the exception of Thunder Hawk.



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# Directional<sup>(1)</sup> Backlog (US\$ Billions)

**US\$ 19.5 bn**  
(as of September 30, 2015)

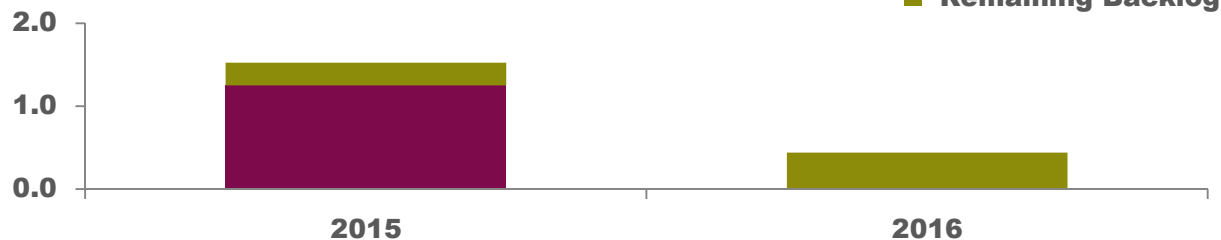


■ Lease & Operate  
■ Turnkey

**Lease & Operate Backlog**



**Turnkey Backlog**



**Upon completion of Generation 3 projects, an average of 63% of L&O backlog represents operating cash flow**

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



## 3Q 2015 Review

## Macro View

# Outlook





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## Scheduled for Delivery

### **FPSO *Cidade de Maricá***



- Undergoing topside pre-commissioning at our Brasa joint venture yard in Rio de Janeiro
  - Expected delivery in first quarter 2016
  - Initial charter contract of 20 years
- 

### **FPSO *Cidade de Saquarema***



- Arrived in Brazilian waters near the Brasa yard, where it will undergo integration of topside modules
  - Expected delivery in second quarter 2016
  - Initial charter contract of 20 years
- 

### **FPSO *Turritella***

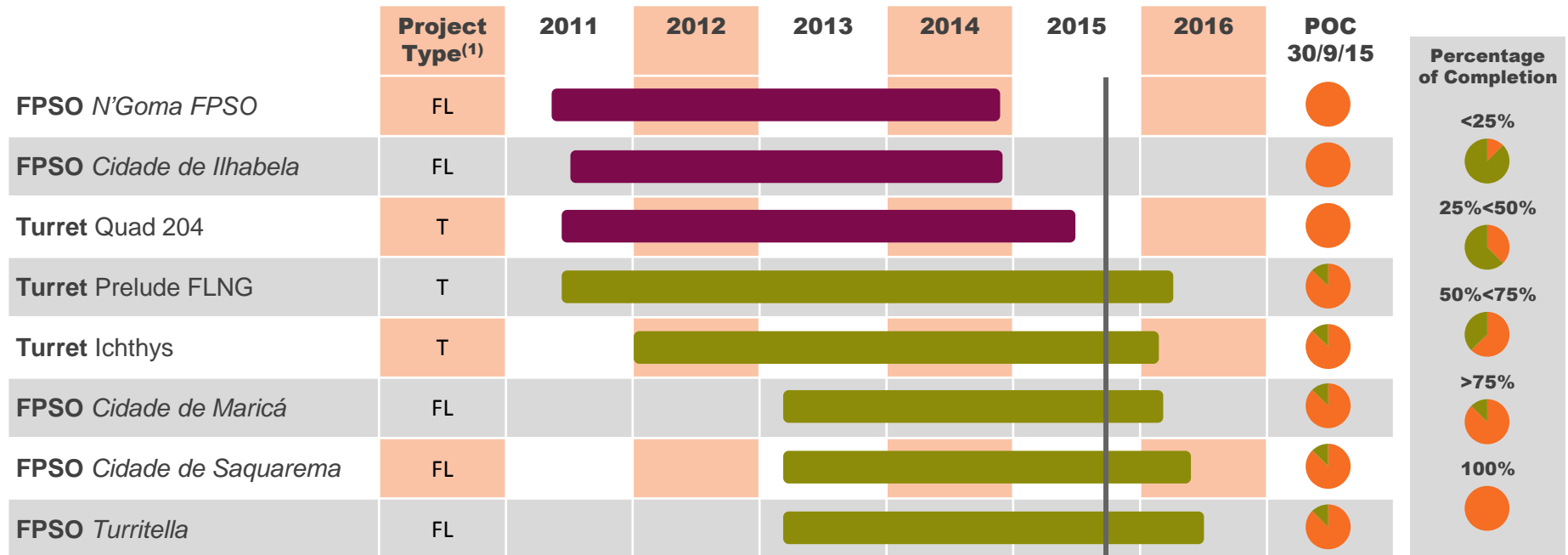


- Recently left Singapore to begin transit to U.S. Gulf of Mexico
- Expected delivery mid-2016
- Initial charter contract of 10 years, with extension options up to a total of 20 years



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# Project Overview



**L&O Average Portfolio Duration: 14.3 years<sup>(2)</sup>**  
**Does not reflect brownfield projects and FEED studies**

(1) FL = Finance lease; T = Turnkey.  
 (2) Assumes the exercise of all lease extensions.





# Focus on Continuous Improvements

## Capital Expenditure

- New project execution philosophy – work closer with our clients
  - Simplified organization
  - Streamlined procurement
  - Standardization
  - New technology
  - Performance management
- **Objective:** Faster, lighter and lower cost of non-quality objectives

## Operating Expenditure

- New operating philosophy – campaign approach to maintenance
  - Simplified organization
  - Streamlined processes
  - Maintenance philosophy
  - Performance management
- **Objective:** Improve efficiency and optimize ways of working



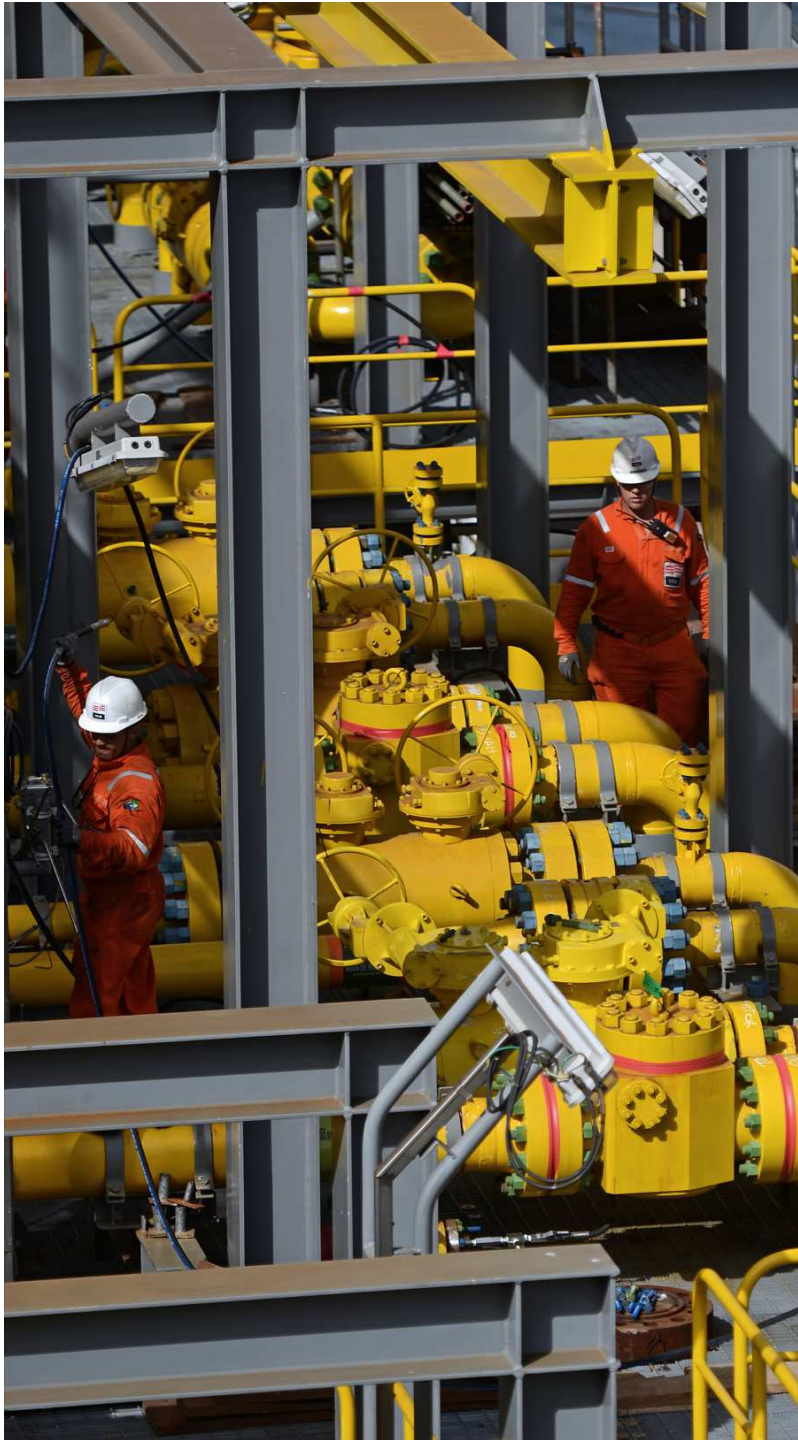


## 2015 Guidance

- Directional<sup>(1)</sup> Revenue guidance: At least US\$2.6 billion
  - ✓ Turnkey: US\$1.4 billion
  - ✓ Lease & Operate: US\$1.2 billion
  
- Updated Proportional Net Debt guidance: Approximately US\$3.3 billion
  
- Directional<sup>(1)</sup> Capital Expenditure<sup>(2)</sup> guidance for the three finance lease vessels under construction:
  - US\$378 million spent through 3Q 2015
  - As of 1H15, approximately US\$265 million total remaining cost to complete, of which approximately 75% in the second half of 2015

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.  
(2) Excludes changes in net working capital and is presented net of upfront payments for *Cidade de Maricá* and *Cidade de Saquarema*.





## Appendix





## Directional vs IFRS: JVs During Construction

- The table below summarizes the accounting consequences under IFRS and Directional<sup>(1)</sup> of the participation by JV partners in a mature construction project, for a finance lease for a client

	<b>IFRS Treatment</b>	<b>Directional<sup>(1)</sup> Treatment</b>
<b>Income statement before JV participation</b>	■ The entire EPC is seen as revenue and margin, as client 'buys' the project with a financing arrangement	■ No P&L, as SBM does not invoice the client until the project is delivered and generates day rate income
<b>Income statement after JV participation</b>	■ No effect, as long as SBM retains control and the venture is fully consolidated	■ SBM invoices the venture partners for their share in the construction value, and records the revenue and margin through its Directional <sup>(1)</sup> income

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



# IFRS 10 & 11

Joint Ventures	Lease Contract Type	SBM Share %	New Directional <sup>(1)</sup>	New IFRS
FPSO <i>N'Goma FPSO</i>	FL	50%	Proportional	Equity
FPSO <i>Saxi Batuque</i>	FL	50%	Proportional	Equity
FPSO <i>Mondo</i>	FL	50%	Proportional	Equity
FPSO <i>Cdde de Ilhabela</i>	FL	62.25%	Proportional	Full consolidation
FPSO <i>Cdde de Maricá</i>	FL	56%	Proportional	Full consolidation
FPSO <i>Aseng</i>	FL	60%	Proportional	Full consolidation
FPSO <i>Cdde de Paraty</i>	FL	50.5%	Proportional	Full consolidation
FPSO <i>Cdde de Saquarema</i>	FL	56%	Proportional	Full consolidation
FPSO <i>Turritella</i>	FL	55%	Proportional	Full consolidation
FPSO <i>Kikeh<sup>(2)</sup></i>	FL	49%	Proportional	Equity
FPSO <i>Capixaba</i>	OL	80%	Proportional	Full consolidation
FPSO <i>Espirito Santo</i>	OL	51%	Proportional	Full consolidation
FPSO <i>Brasil</i>	OL	51%	Proportional	Full consolidation
<i>Yetagun<sup>(3)</sup></i>	FL	75%	Proportional	Full consolidation
<i>N'kossa II</i>	OL	50%	Proportional	Equity

**Note: Deep Panuke, Thunder Hawk and FPSOs *Cidade de Anchieta*, and *Marlim Sul* are fully owned by SBM and are therefore fully consolidated**

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.

(2) *Kikeh* lease classification changed from OL to FL effective 1Q14.

(3) *Yetagun* lease classification changed from OL to FL effective 2Q15.



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## Group Loans & Borrowings

(US\$ Millions)

	Net Book Value as of September 30, 2015		
	Full Amount	IFRS	Proportional (Business Ownership)
<b>PROJECT FINANCE FACILITIES DRAWN</b>			
FPSO Capixaba relocation	\$ 46	\$ 46	\$ 37
FPSO Espirito Santo	59	59	30
FPSO Aseng	40	40	24
FPSO Cidade de Paraty	822	822	415
MOPU Deep Panuke	411	411	411
FPSO Cidade de Anchieta	429	429	429
FPSO Cidade de Ilhabela	1,127	1,127	702
Normand Installer	58	–	29
OS Installer	104	–	26
<b>US\$ GUARANTEED PROJECT FINANCE FACILITIES DRAWN</b>			
FPSO N’Goma FPSO	519	–	260
FPSO Cidade de Maricá	1,210	1,210	678
FPSO Cidade de Saquarema	1,170	1,170	655
<b>REVOLVING CREDIT FACILITY</b>			
Revolving credit facility	(4)	(4)	(4)
<b>OTHER</b>			
Other long-term debt	464	428	29
<b>Net book value of loans and borrowings</b>	<b>\$ 6,454</b>	<b>\$ 5,738</b>	<b>\$ 3,720</b>



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# Group Proportional Borrowings Overview

(US\$ Millions)

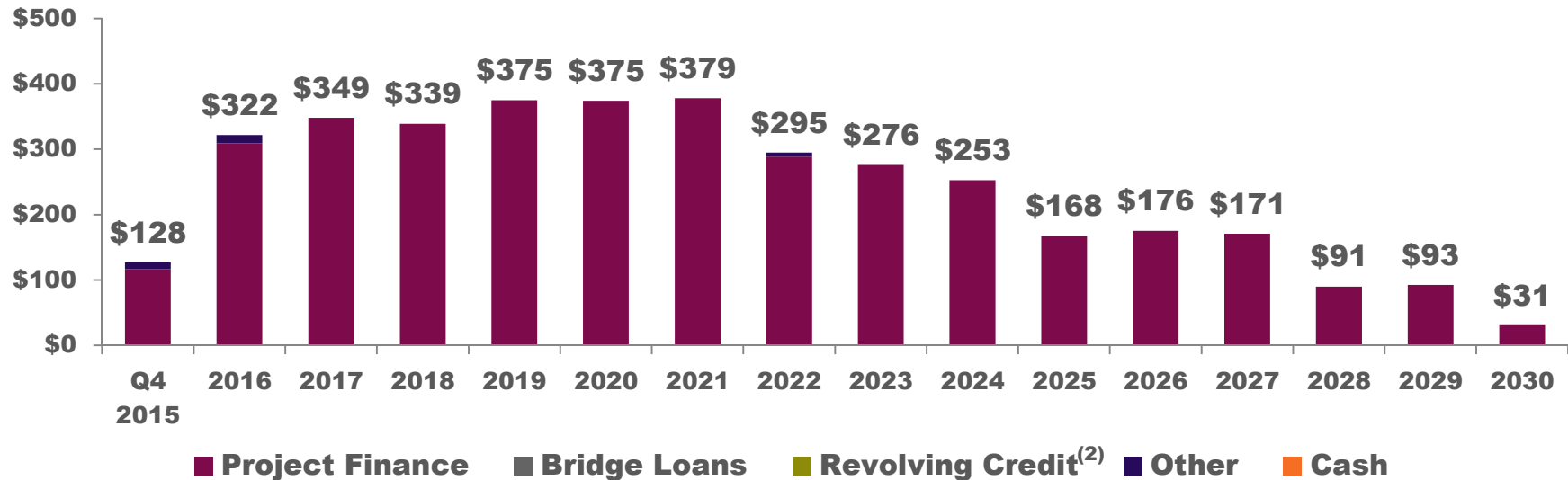
## 3Q15 Borrowings<sup>(1)</sup>



## 3Q15 Undrawn Facilities + Cash



## Proportional Debt Repayment Profile<sup>(1)</sup>



(1) The difference between current borrowings and the debt repayment profile are attributable to capitalized transaction costs.

(2) The revolving credit facility expires in 2022, but may be repaid any time prior with no penalty. As of September 30, 2015, there is nothing drawn on the facility.



# New Revolving Credit Facility

## Key Characteristics

<b>Amount</b>	• US\$1.0 billion
<b>Tenor</b>	• 5 years + two one-year extensions • Door-to-door maturity of 7 years
<b>Accordion Option</b>	• SBM may request an increase of the Facility to US\$1.25 billion
<b>Opening Margin</b>	• 70 bps vs. 125 bps applicable in late 2014 under the previous RCF
<b>Financial Ratios</b>	• Previous definitions kept and slightly fine tuned, in line with previous IFRS standards excluding IFRS 10 & 11 • Proportional reporting remains for the calculation of the ratios • Holiday Covenant to accommodate lower EBITDA and the leverage peak in 2015/2016
<b>Permitted Guarantees</b>	• Completion Guarantees including debt repayment guarantees up to US\$6.0 billion

## Covenant Calculations

<b>Solvency Ratio</b>	• Tangible Net Worth divided by Total Tangible Assets > 25% – Solvency Ratio = 32.5% vs. FY14 31.1%
<b>Leverage Ratio</b>	• Consolidated Net Borrowings divided by Adjusted EBITDA < 3.75 – Leverage Ratio = 3.3 vs. FY14 2.6
<b>Interest Cover Ratio</b>	• Adjusted EBITDA divided by Net Interest Payable > 5.0 – Interest Cover Ratio = 10.3 vs. FY14 14.1

**All covenants are satisfied**



# New RCF Covenant Definitions

Key Financial Covenant	Definition
<b>Solvency Ratio</b>	■ Tangible Net Worth <sup>(1)</sup> divided by Total Tangible Assets <sup>(2)</sup> > 25%
<b>Leverage Ratio</b>	■ Consolidated Net Borrowings <sup>(3)</sup> divided by Adjusted EBITDA <sup>(4)</sup> < 3.75 ■ At the request of the Company, the leverage ratio may be replaced by the Operating Net Leverage Ratio which is defined as Consolidated Net Operating Borrowings <sup>(5)</sup> divided by Adjusted EBITDA <sup>(4)</sup> < 2.75 – This only applies to the period starting from June 30, 2015 to June 30, 2016
<b>Interest Cover Ratio</b>	■ Adjusted EBITDA <sup>(4)</sup> divided by Net Interest Payable <sup>(6)</sup> > 5.0

(1) Total Equity (including non-controlling interests) of SBM Offshore N.V. in accordance with IFRS excluding the mark to market valuation of currency and interest derivatives undertaken for hedging purposes by SBM Offshore N.V. through Other Comprehensive Income.

(2) SBM Offshore N.V.'s total assets (excluding intangible assets) in accordance with IFRS Consolidated Statement of Financial position less the mark to market valuation of currency and interest derivatives undertaken for hedging purposes by SBM Offshore N.V. and included as consolidated total assets in the consolidated financial statements.

(3) Outstanding principal amount of any moneys borrowed or element of indebtedness (excluding money borrowed from partners in joint ventures) aggregated on a proportional basis for the Company's share of interest less the consolidated cash and cash equivalents available.

(4) Consolidated earnings before interest, tax and depreciation of assets and impairments of SBM Offshore N.V. in accordance with IFRS except for all lease and operate joint ventures being then proportionally consolidated, adjusted for any exceptional or extraordinary items, and by adding back the capital portion of any finance lease received by SBM Offshore N.V. during the period.

(5) Consolidated Net Borrowings adjusted by deducting the moneys borrowed or any element of indebtedness allocated to any project during its construction on a proportional basis for the Company's share of interest.

(6) All interest and other financing charges paid up, payable (other than capitalised interest during a construction period and interest paid or payable between wholly owned members of SBM Offshore N.V.) by SBM Offshore N.V. less all interest and other financing charges received or receivable by SBM Offshore N.V., as per IFRS and on a proportional basis for the Company's share of interests in all lease and operate joint ventures.





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# Floating Solutions

## Current: Focus on top-end segment

- FPSOs
- Turret moorings
- Turnkey Sale or Lease & Operate



## Future: Leverage core competencies

- Floating LNG (FLNG)
- Semisubmersible & TLP production units
- Brownfields; Operating and Maintenance

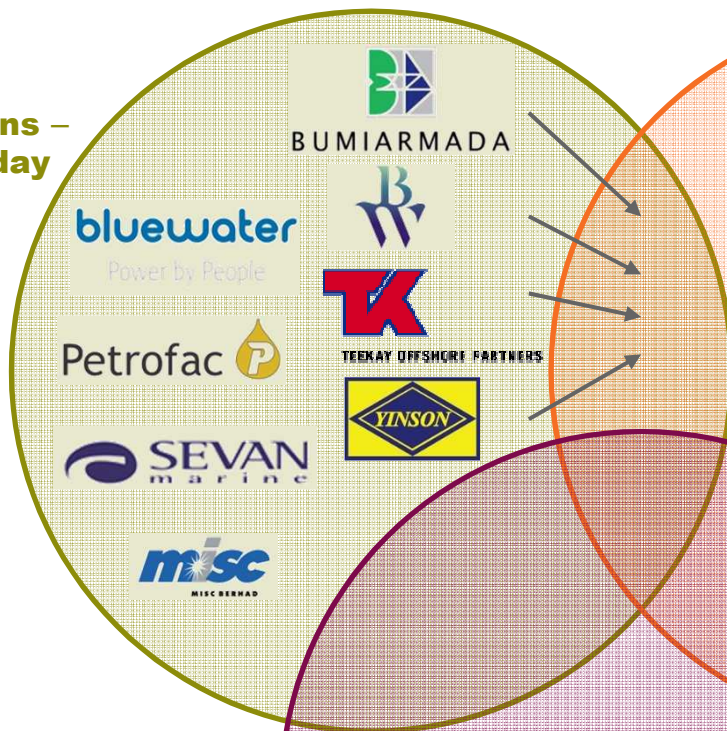




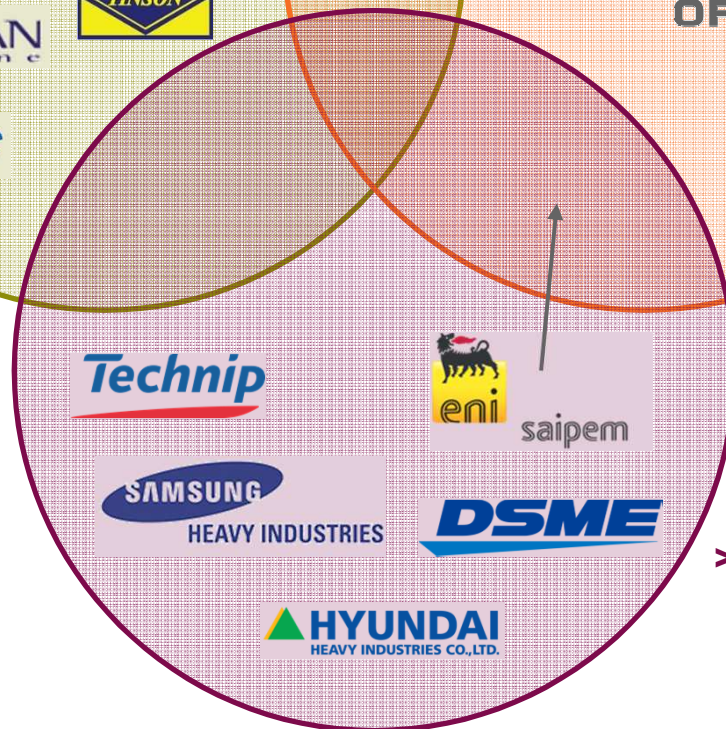


# Competitive Landscape

**Small Conversions –**  
**<60,000 bbls / day**



**Large Conversions –**  
**80,000-150,000 bbls / day**



**Newbuilds –**  
**>200,000 bbls / day**





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