

# Third Quarter 2016 Trading Update

November 9, 2016

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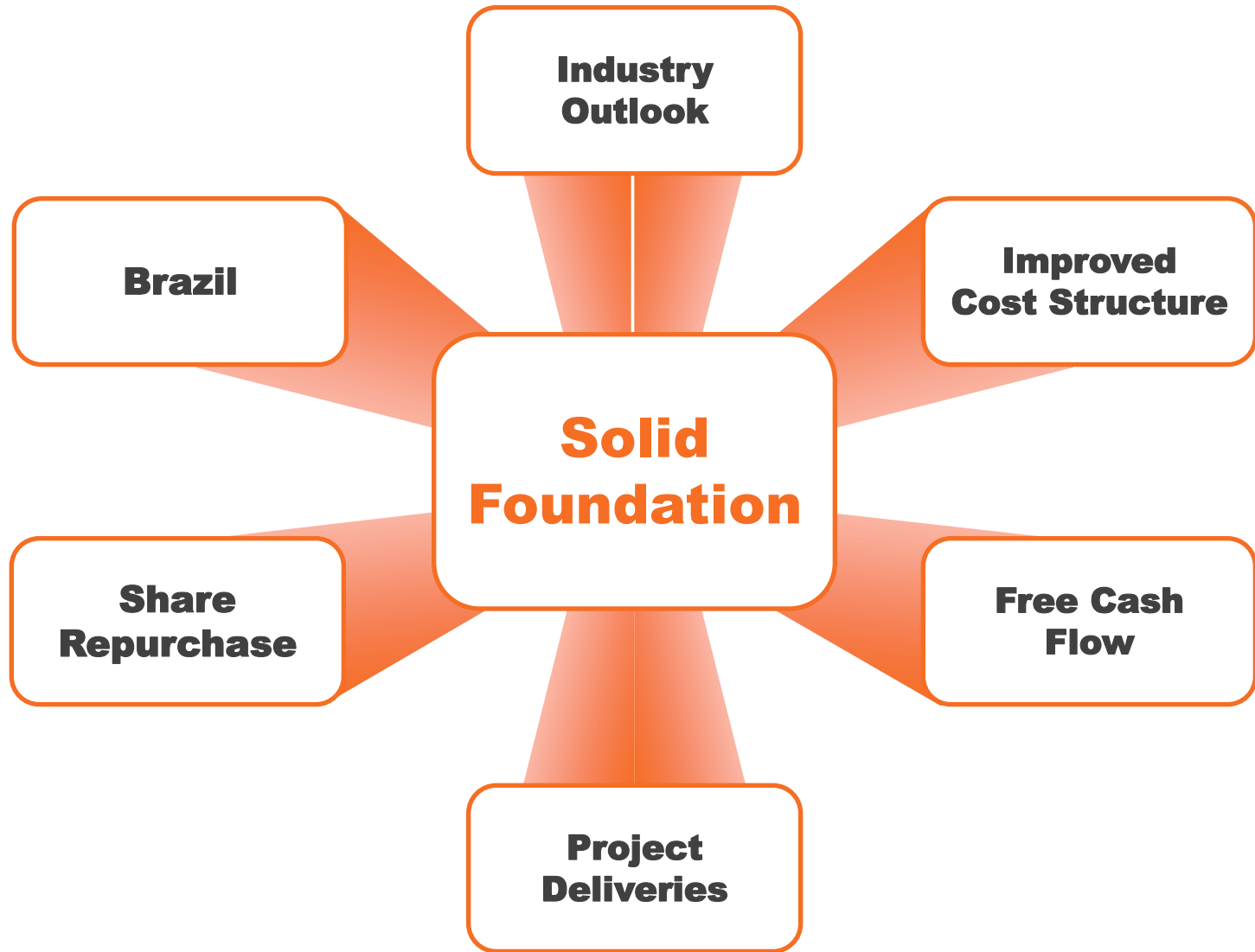




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## The Company

Dutch Headquarters  
5 Regional Centers  
13 Shore Bases / Operations Offices  
1 Site Offices

## Lease Fleet

14 FPSOs  
2 FSOs  
1 Semi-sub  
1 MOPU

## Financials in US\$ billion

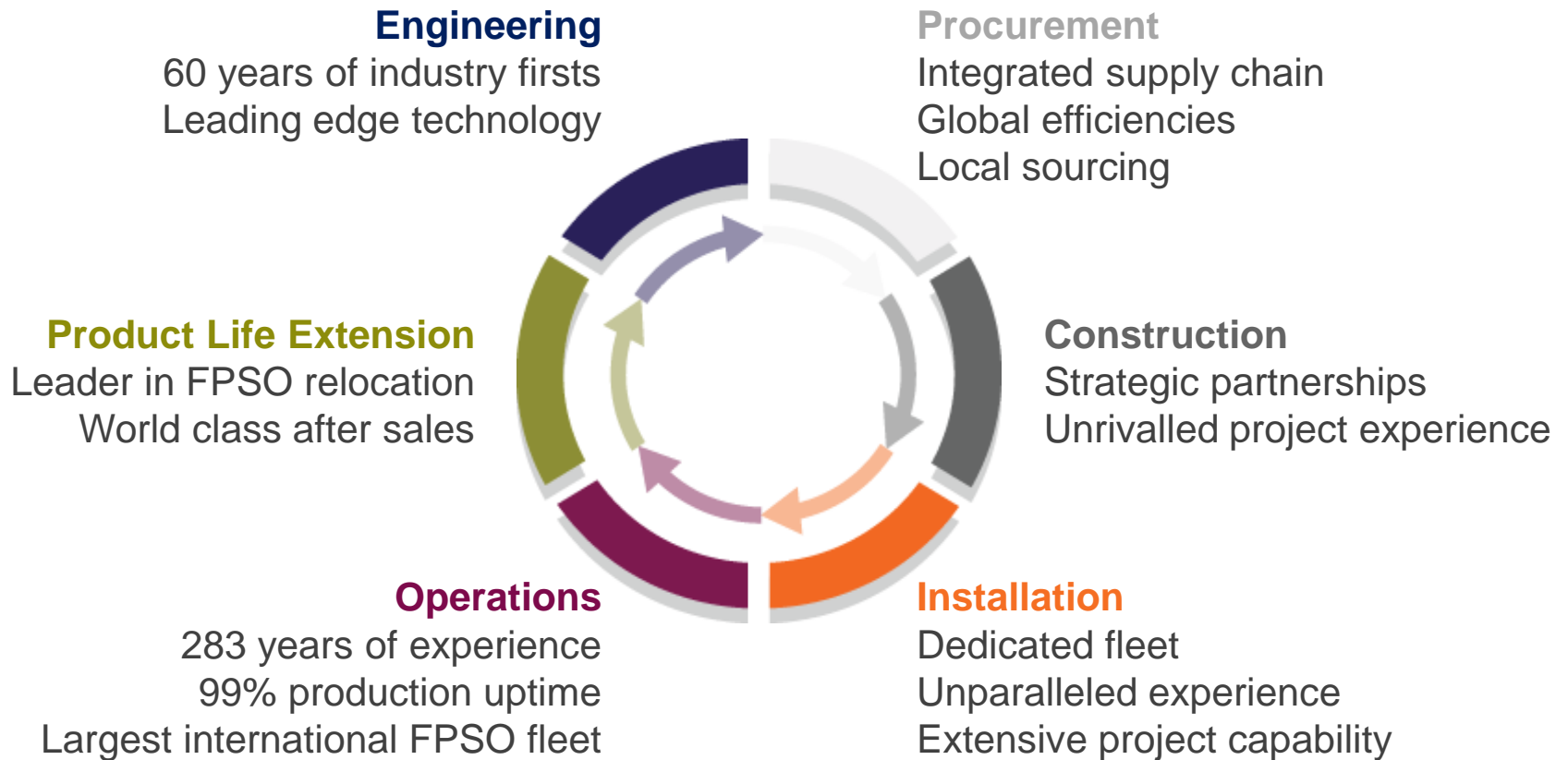
Guidance Directional <sup>(1)</sup> Revenue 2016	2.0
Directional <sup>(1)</sup> Backlog (30 Sep. 2016)	17.5
Market Capitalization (30 Sep. 2016)	3.0

## Performance Q3 2016

283 years of operational experience  
99.0% Total Historical Uptime  
1.65 MM BOE throughput capacity/day



# Delivering the Full Product Lifecycle







# **3Q 2016 Review**

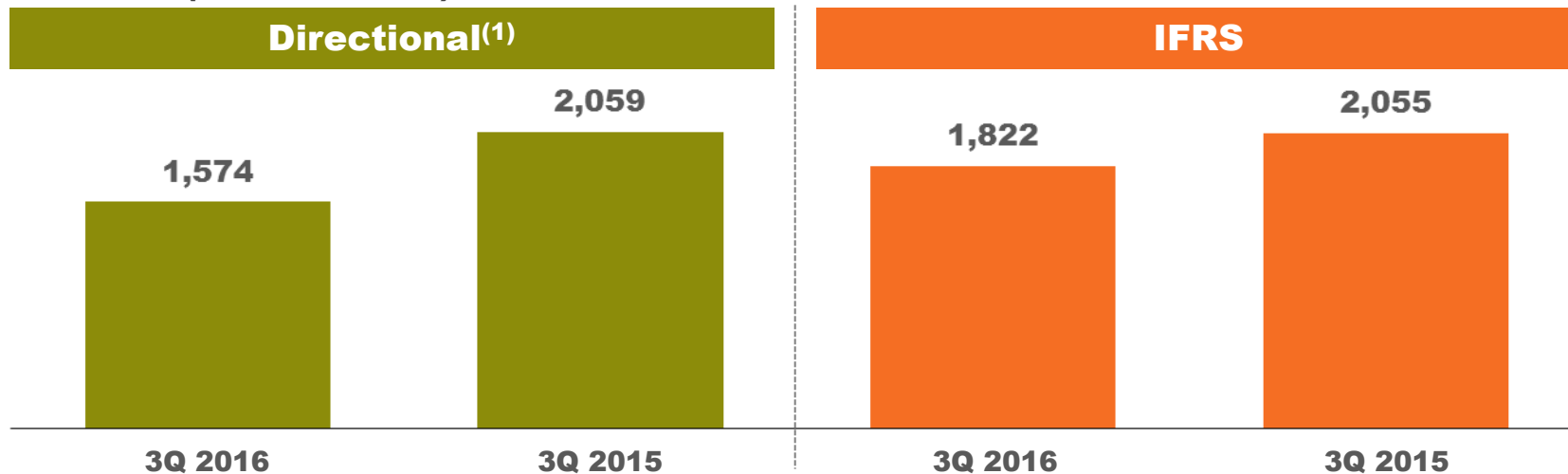
**Macro View**

**Outlook**

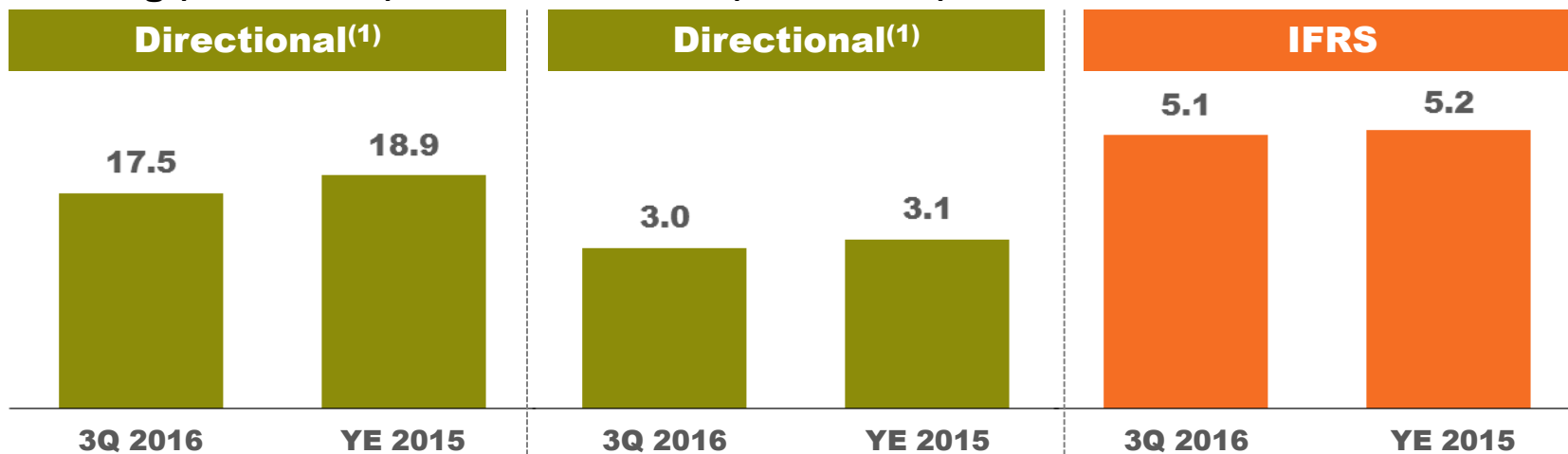




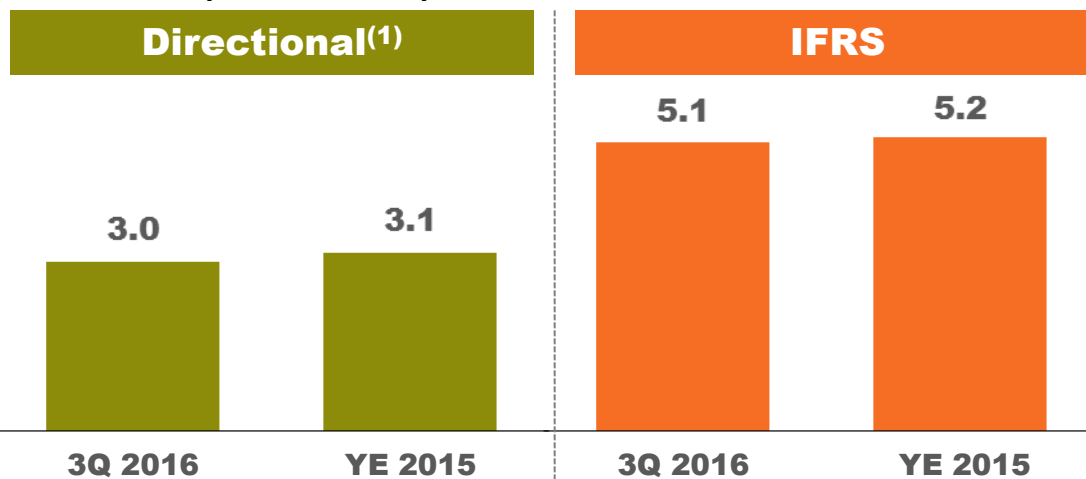
## Revenue (US\$ millions)



## Backlog (US\$ billions)



## Net Debt (US\$ billions)

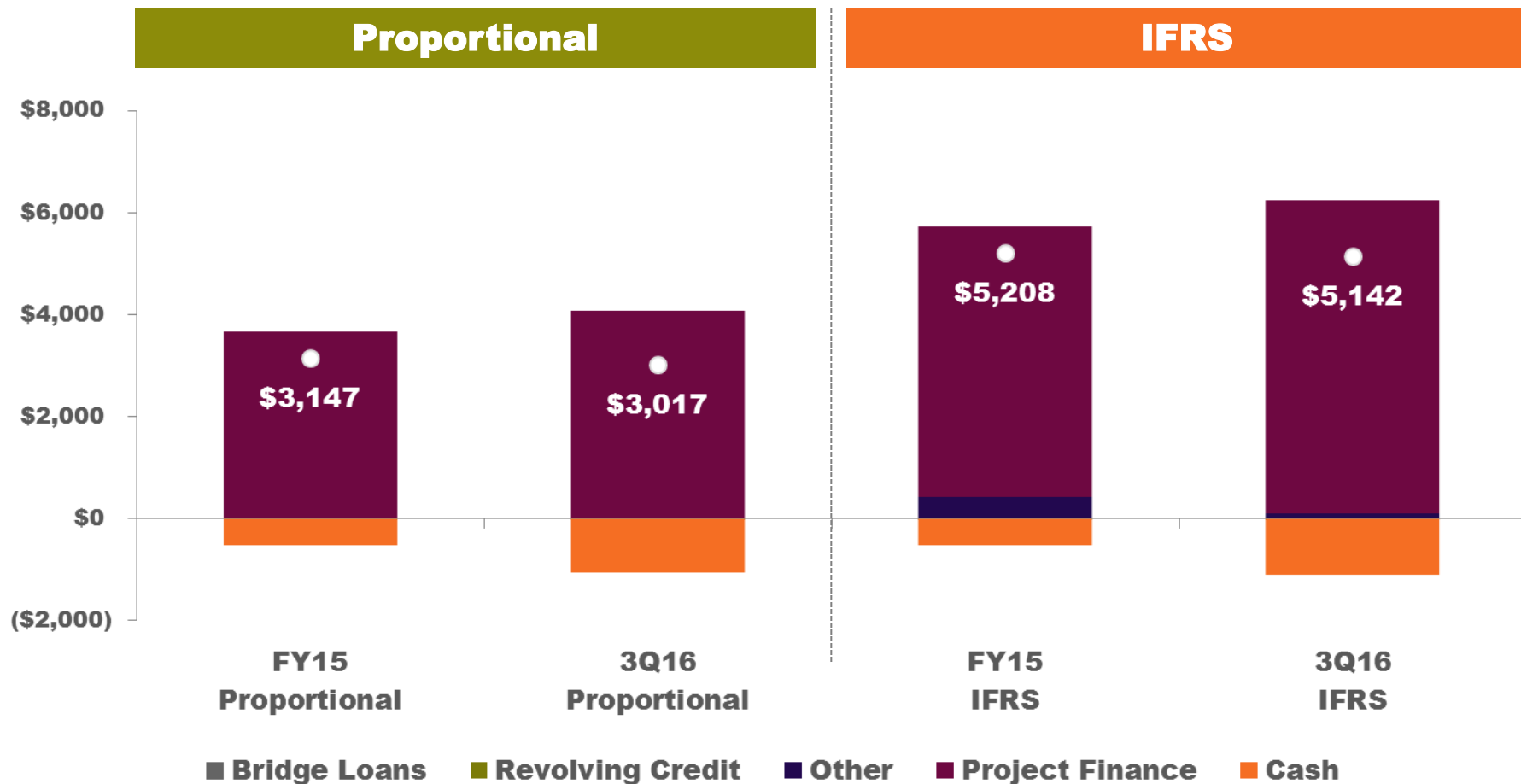


(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



# Group Net Debt

(US\$ Millions)







- July 16, 2016 - the Company announced the signing of a US\$273 million Leniency Agreement with Brazilian authorities and Petrobras
- September 1, 2016 - the Fifth Chamber did not approve the Leniency Agreement, referring the case to another prosecutor for clarification and further investigation
- October 9, 2016 - the Fifth Chamber upheld its decision, rejecting appeals by the AGU and MPF and referring the case and appeals to the Higher Council of the MPF for further consideration and decision
- SBM Offshore remains committed to engage with all relevant authorities until the Leniency Agreement is approved
- The Leniency Agreement remains subject to review by the TCU, which is not a condition precedent to the agreement
- It is currently not possible to predict timing or final outcome of developments

*Fifth Chamber – Chamber of the MPF for Coordination and Review and Anti-Corruption  
AGU – Advocacia Geral de Uniao or General Counsel for the Republic  
MPF – Ministerio Publico Federal or Public Prosecutor's Office  
Higher Council of the MPF – Conselho Institucional  
TCU - Tribunal de Contas da Uniao or Federal Court of Accounts*



3Q 2016 Review

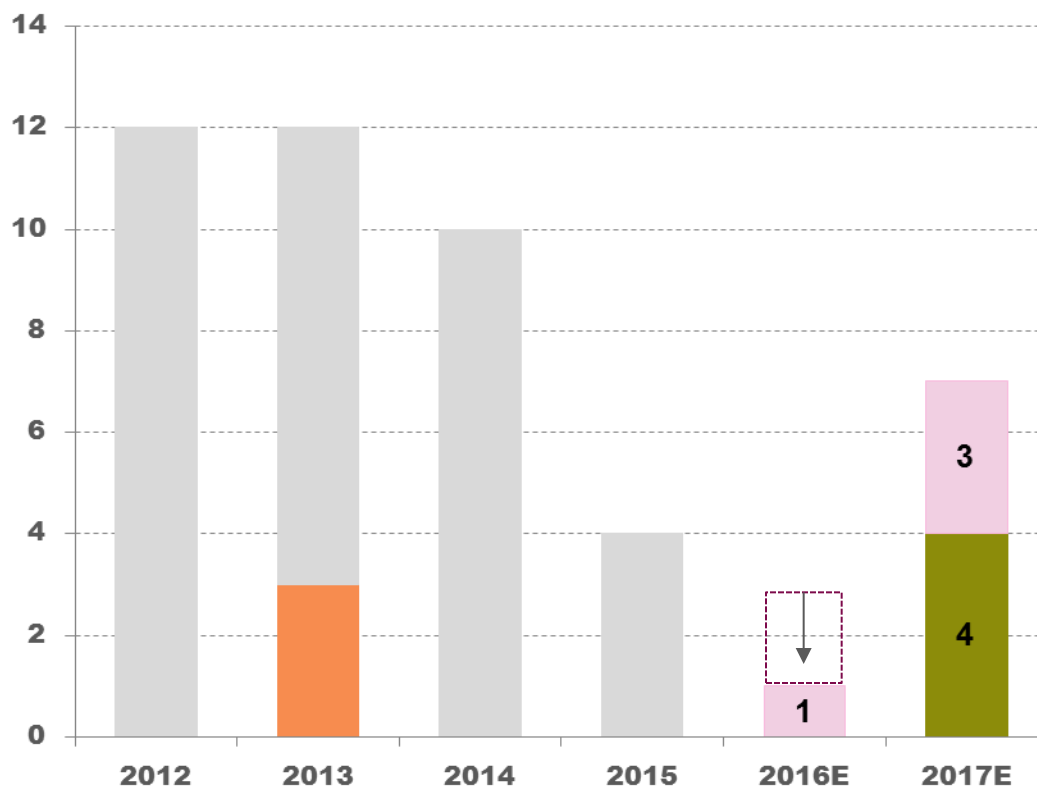
## **Macro View**

Outlook





# What the Market is Telling Us



■ Awards Won by SBM

■ Awards in Market

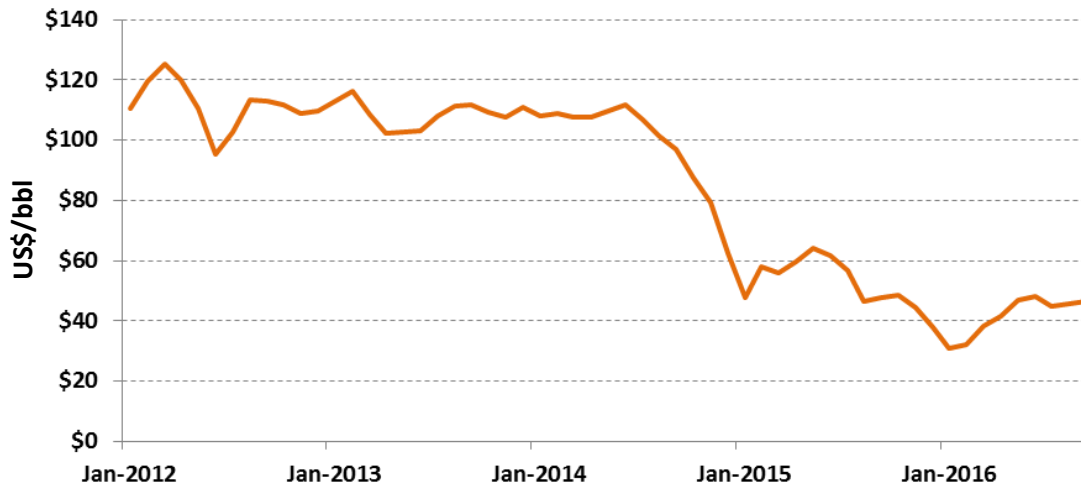
■ Market Estimate - Bear Case

■ Market Estimate - Bull Case

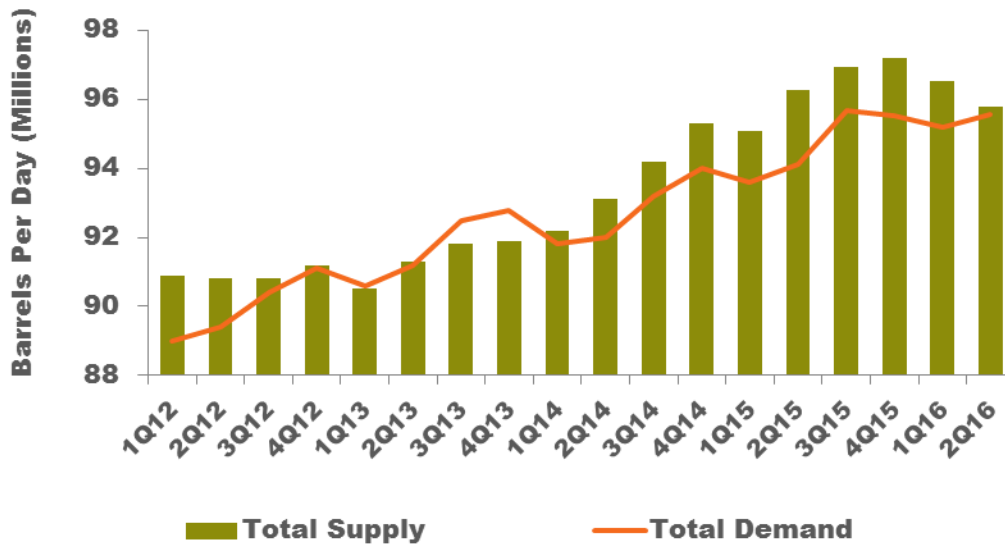
Further **downward** adjustment across all segments

2016 at **historical low**

**Cautious view** on awards for the next **two years**



— Brent Crude Spot Price



■ Total Supply

— Total Demand

**Oil price** seems to have **stabilized**

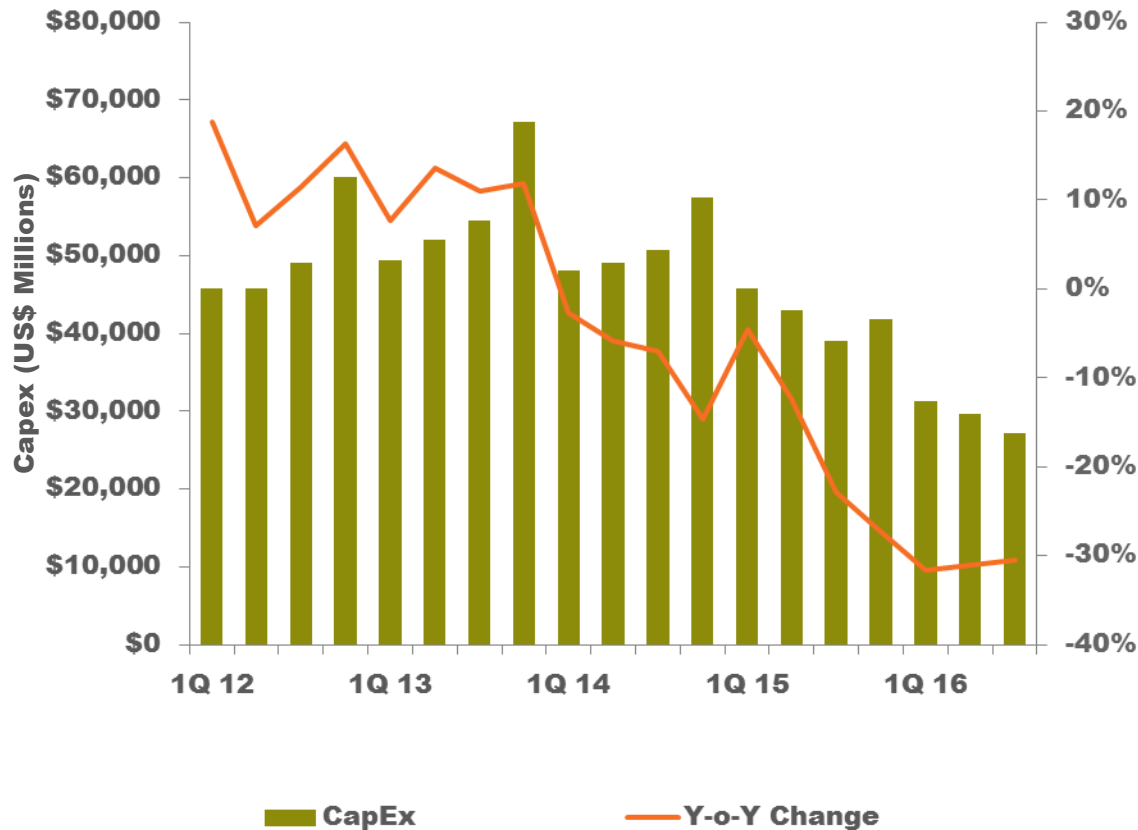
Currently, **oversupply persists**; balancing seems close but timing unclear and driven by multiple factors

**Uncertainty remains**



# Commitment to Oil

## Big Oil Capex



**Upstream investment continues its decline**

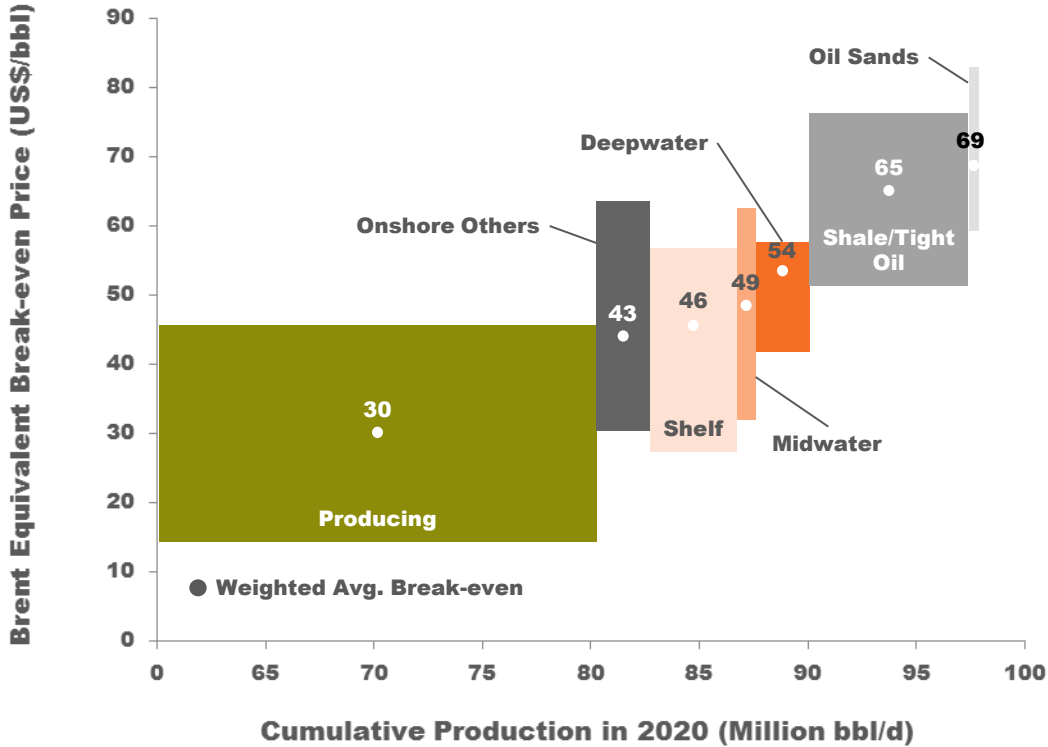
**Big Oil reinvestment under pressure** due to lower operating cash flow and dividend obligations

**Big Oil continues to preserve cash flow**



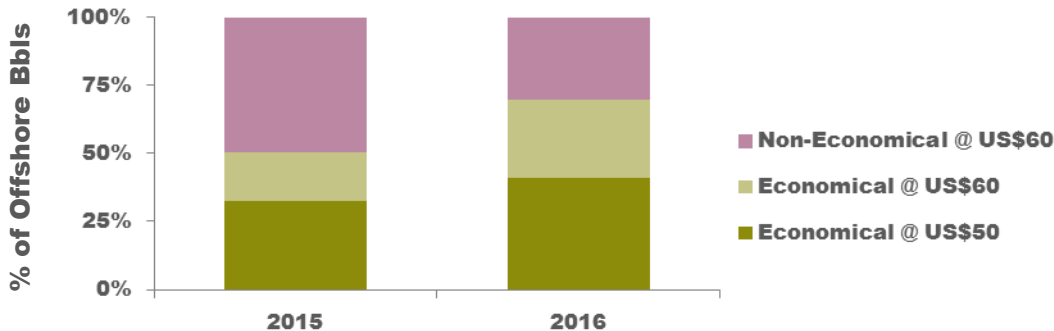
# Field Development Economics

## Global Liquid Cost Curve



Deepwater competitive with Shale/Tight Oil

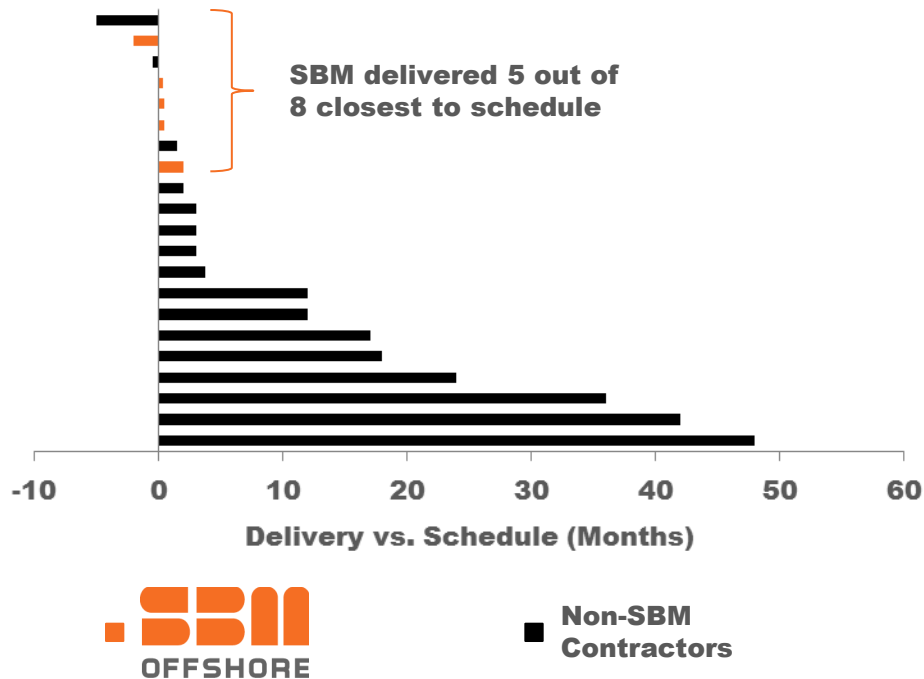
Development costs have decreased across the board



**Deepwater must continue to improve to compete for marginal Capex**

Source: Rystad and Goldman Sachs.





**Efficiencies** can be achieved through similar projects

Similar projects do not guarantee success – **need competent contractors**

A six month delay results in **~US\$400 million lower project NPV**, equivalent to 25% of FPSO project cost<sup>(1)</sup>

## Issues in the Market

- Balance sheet concerns
- Cost overruns
- Schedule slip
- Performance reliability

**Experienced contractors** are able to **deliver projects on time**

(1) Assumes US\$6 billion development investment over four years, with 20-year production life, US\$60/bbl of oil and an 8% discount rate.



- *Cidade de Maricá / Cidade de Saquarema* benefited from significant learnings on *Cidade de Ilhabela*
  - **25% fewer** man hours
  - **25% less** time required to complete module integration
  - **12% decrease** in overall time to deliver the project
- Almost **60 years\*** of **experience** in floating solutions contributed to being selected by EDF Energies Nouvelles to provide floating wind systems solution for pilot offshore France

**Repeatability decreases cost**, reduces man-hour intensity and improves time to delivery

Must **retain expertise to capitalize** on **experience**

**Standardization** leads to lower costs and **improved project economics**

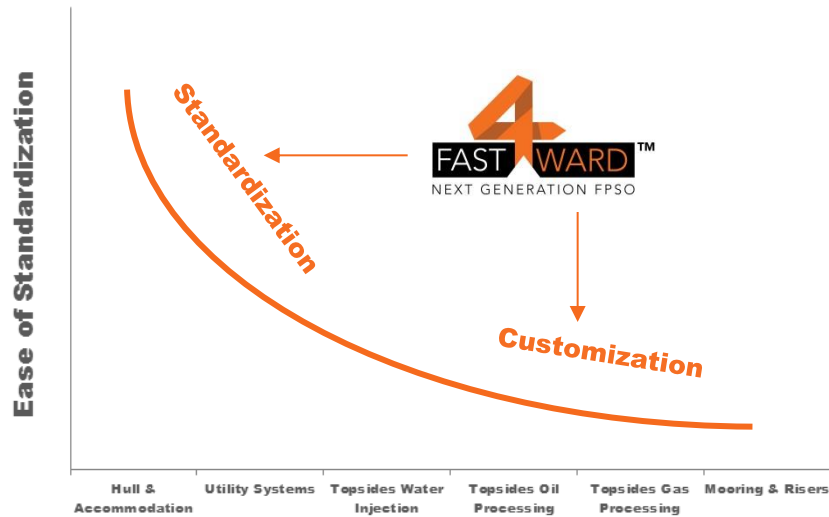


# Today's Challenges





## Adapting Design Maturity

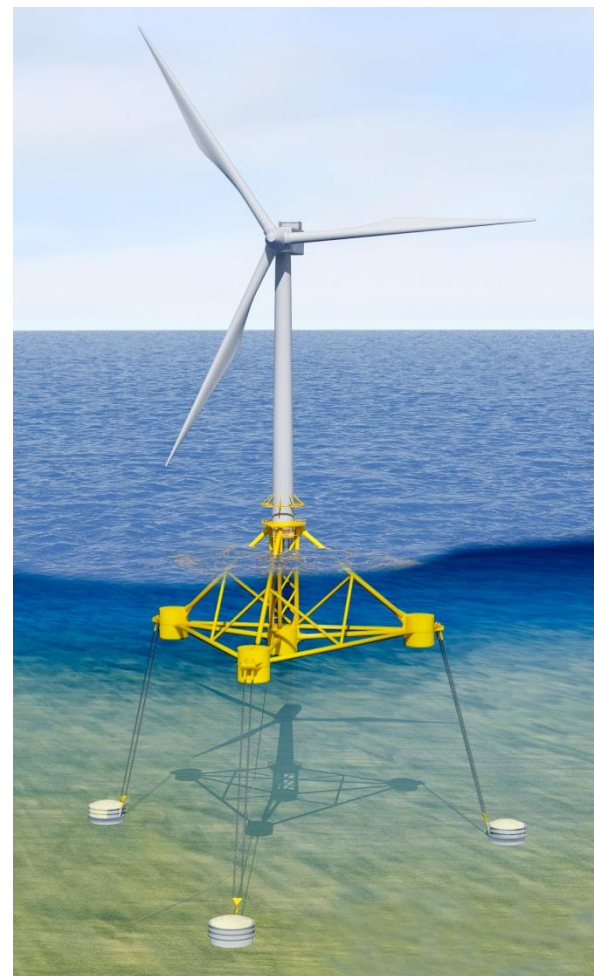


- Negotiations are on-going with shipyards
- Aim to have a signed agreement for one hull + options by YE16
  - US\$10 million of CapEx in 2016
  - US\$15 million of CapEx expected in 2017



# Floating Wind Pilot Project

- SBM Offshore's development in floating wind is mainly using our field proven technology and extensive experience in floating and mooring solutions
- SBM Offshore floating wind technology selected as part of EDF-EN\* offshore wind pilot project
  - Announced by French government on November 4, 2016
  - 3 floating wind systems in 100 meter water depth off the coast of Marseille, France
  - Company scope covers delivery of floaters and mooring components on a turn-key basis
  - EPCI (Engineering, Procurement, Construction and offshore Installation)
  - Execution and timing of final contracts to be agreed with stakeholders
  - Remains subject to client's final investment decision
- Project currently in pre-FEED stage. Commitment and material P&L impact expected in 2019 and after



Artist impression; image not to scale. For video impression, please use following link: <http://www.sbmoffshore.com/what-we-do/our-products/renewables/>

\* EDF-EN: EDF Energies Nouvelles



# Key Takeaways

## MACRO

- **Uncertainty** remains; lack of final investment decisions
- Transformation of **competitive landscape** across the industry
- Deepwater economics must **continue to improve**

## EXPERIENCE MATTERS

- New FPSO projects face **more challenges** than ever before
- **Customized standardization** essential in capturing experience
- **Experienced contractors** deliver value

## INVESTING IN OUR FUTURE

- Adapting to an **affordable execution model** ahead of plan
- **Fast4ward** addresses multiple industry challenges
- We are **investing in our people**; retaining experience





**3Q 2016 Review**

**Macro View**

**Outlook**





## **FPSO *Cidade de Maricá***



- On hire as of February 7, 2016
  - Initial charter contract of 20 years
- 

## **FPSO *Cidade de Saquarema***



- On hire as of July 8, 2016
  - Initial charter contract of 20 years
- 

## **FPSO *Turritella***



- On hire as of September 2, 2016
- Initial charter contract of 10 years, with extension options up to a total of 20 years



# Directional<sup>(1)</sup> Backlog<sup>(2)</sup>

As of September 30, 2016 (US\$ Billions)

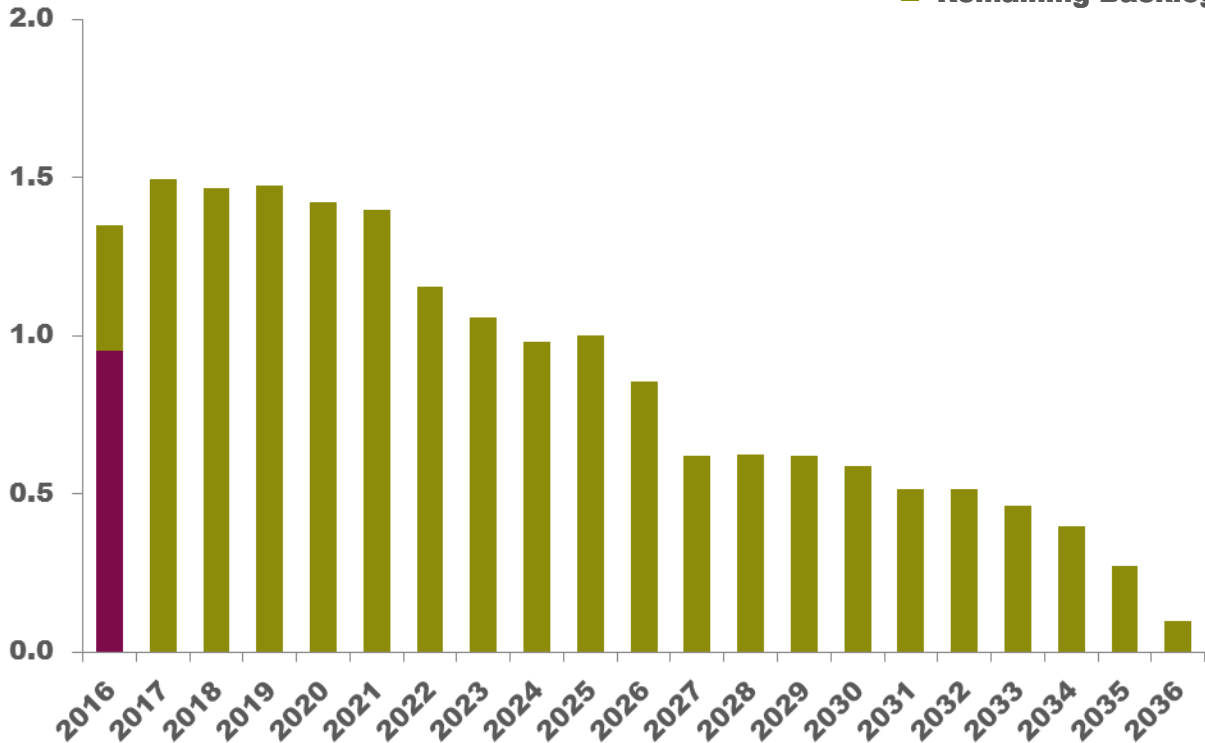
**US\$ 17.5 bn**

(as of September 30, 2016)



■ Lease & Operate  
■ Turnkey

**Lease & Operate Backlog**



■ 3Q16 Revenue  
■ Remaining Backlog

**Average of 63% of L&O backlog represents operating cash flow**  
**L&O Average Portfolio Duration: 13.2 years<sup>(3)</sup>**

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.  
 (2) Backlog is the undiscounted revenue over the confirmed portion of the contract.  
 (3) Does not reflect brownfield projects and FEED studies. Assumes the exercise of all lease extensions.



- Reiterate Directional<sup>(1)</sup> Revenue guidance: at least US\$2.0 billion
  - Turnkey: US\$0.6-0.7 billion
  - Lease & Operate: US\$1.3-1.4 billion
  
- Reiterate Directional<sup>(1)</sup> EBITDA guidance: around US\$750 million
  
- Directional<sup>(1)</sup> Capital Expenditure<sup>(2)</sup> guidance lowered from US\$70 million to US\$50 million





# Appendix





Joint Ventures	Lease Contract Type	SBM Share %	Directional <sup>(1)</sup>	IFRS
FPSO <i>N'Goma FPSO</i>	FL	50%	Proportional	Equity
FPSO <i>Saxi Batuque</i>	FL	50%	Proportional	Equity
FPSO <i>Mondo</i>	FL	50%	Proportional	Equity
FPSO <i>Cdde de Ilhabela</i>	FL	62.25%	Proportional	Full consolidation
FPSO <i>Cdde de Maricá</i>	FL	56%	Proportional	Full consolidation
FPSO <i>Aseng</i>	FL	60%	Proportional	Full consolidation
FPSO <i>Cdde de Paraty</i>	FL	50.5%	Proportional	Full consolidation
FPSO <i>Cdde de Saquarema</i>	FL	56%	Proportional	Full consolidation
FPSO <i>Turritella</i>	FL	55%	Proportional	Full consolidation
FPSO <i>Kikeh</i> <sup>(2)</sup>	FL	49%	Proportional	Equity
FPSO <i>Capixaba</i>	OL	80%	Proportional	Full consolidation
FPSO <i>Espirito Santo</i>	OL	51%	Proportional	Full consolidation
<i>Yetagun</i> <sup>(3)</sup>	FL	75%	Proportional	Full consolidation
<i>N'kossa II</i>	OL	50%	Proportional	Equity

**Note: Deep Panuke, Thunder Hawk and FPSOs *Cidade de Anchieta*, and *Marlim Sul* are fully owned by SBM and are therefore fully consolidated**

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.

(2) *Kikeh* lease classification changed from OL to FL effective 1Q14.

(3) *Yetagun* lease classification changed from OL to FL effective 2Q15.





# Group Loans & Borrowings

(US\$ Millions)

	Net Book Value as of September 30, 2016		
	Full Amount	IFRS	Proportional (Business Ownership)
<b>PROJECT FINANCE FACILITIES DRAWN</b>			
FPSO <i>Capixaba</i> relocation	\$ -	\$ -	\$ -
FPSO <i>Espirito Santo</i>	-	-	-
FPSO <i>Aseng</i>	-	-	-
FPSO <i>Cidade de Paraty</i>	736	736	372
MOPU Deep Panuke	354	354	354
FPSO <i>Cidade de Anchieta</i>	403	403	403
FPSO <i>Cidade de Ilhabela</i>	1,030	1,030	641
FPSO <i>N'Goma FPSO</i>	443	-	221
Normand Installer	52	-	26
OS Installer	96	-	24
<b>US\$ GUARANTEED PROJECT FINANCE FACILITIES DRAWN</b>			
FPSO <i>Cidade de Maricá</i>	1,415	1,415	793
FPSO <i>Cidade de Saquarema</i>	1,442	1,442	808
FPSO <i>Turritella</i>	771	771	424
<b>REVOLVING CREDIT FACILITY</b>			
Revolving credit facility	(3)	(3)	(3)
<b>OTHER</b>			
Other long-term debt	331	89	6
<b>Net book value of loans and borrowings</b>	<b>\$ 7,071</b>	<b>\$ 6,237</b>	<b>\$ 4,068</b>



# Revolving Credit Facility

## Key Characteristics

<b>Amount</b>	• US\$1.0 billion
<b>Tenor</b>	• 6 years + one-year extension • Door-to-door maturity of 7 years
<b>Accordion Option</b>	• SBM may request an increase of the Facility to US\$1.25 billion
<b>Opening Margin</b>	• 70 bps vs. 125 bps applicable in late 2014 under the previous RCF
<b>Financial Ratios</b>	• Previous definitions kept and slightly fine tuned, in line with previous IFRS standards excluding IFRS 10 & 11 • Proportional reporting remains for the calculation of the ratios • Holiday Covenant to accommodate lower EBITDA and the leverage peak in 2015 and 1H 2016 (not used to-date)
<b>Permitted Guarantees</b>	• Completion Guarantees including debt repayment guarantees up to US\$6.0 billion

## Covenant Calculations

<b>Solvency Ratio</b>	• Tangible Net Worth divided by Total Tangible Assets > 25% – Solvency Ratio = 1H16 32.7% vs. FY15 32.7%
<b>Leverage Ratio</b>	• Consolidated Net Borrowings divided by Adjusted EBITDA < 3.75 – Leverage Ratio = 1H16 3.6 vs. FY15 3.7
<b>Interest Cover Ratio</b>	• Adjusted EBITDA divided by Net Interest Payable > 5.0 – Interest Cover Ratio = 1H15 6.9 vs. FY15 7.1

✓ **All covenants are satisfied**



# Revised RCF Covenant Definitions

Key Financial Covenant	Definition
<b>Solvency Ratio</b>	<ul style="list-style-type: none"> <li>■ Tangible Net Worth<sup>(1)</sup> divided by Total Tangible Assets<sup>(2)</sup> &gt; 25%</li> </ul>
<b>Leverage Ratio</b>	<ul style="list-style-type: none"> <li>■ Consolidated Net Borrowings<sup>(3)</sup> divided by Adjusted EBITDA<sup>(4)</sup> <ul style="list-style-type: none"> <li>– &lt;3.75x at June 30, 2016</li> <li>– &lt;4.25x at December 31, 2016</li> <li>– &lt;4.50x at June 30, 2017</li> <li>– &lt;4.25x at December 31, 2017</li> <li>– &lt;3.75x thereafter</li> </ul> </li> <li>■ At the request of the Company, the leverage ratio may be replaced by the Operating Net Leverage Ratio which is defined as Consolidated Net Operating Borrowings<sup>(5)</sup> divided by Adjusted EBITDA<sup>(4)</sup> &lt; 2.75           <ul style="list-style-type: none"> <li>– This only applies to the period starting from June 30, 2015 to June 30, 2016</li> </ul> </li> </ul>
<b>Interest Cover Ratio</b>	<ul style="list-style-type: none"> <li>■ Adjusted EBITDA<sup>(4)</sup> divided by Net Interest Payable<sup>(6)</sup> &gt; 5.0 at June 30, 2016 and &gt; 4.0 thereafter</li> </ul>

(1) Total Equity (including non-controlling interests) of SBM Offshore N.V. in accordance with IFRS excluding the mark to market valuation of currency and interest derivatives undertaken for hedging purposes by SBM Offshore N.V. through Other Comprehensive Income.

(2) SBM Offshore N.V.'s total assets (excluding intangible assets) in accordance with IFRS Consolidated Statement of Financial position less the mark to market valuation of currency and interest derivatives undertaken for hedging purposes by SBM Offshore N.V. and included as consolidated total assets in the consolidated financial statements.

(3) Outstanding principal amount of any moneys borrowed or element of indebtedness (excluding money borrowed from partners in joint ventures) aggregated on a proportional basis for the Company's share of interest less the consolidated cash and cash equivalents available.

(4) Consolidated earnings before interest, tax and depreciation of assets and impairments of SBM Offshore N.V. in accordance with IFRS except for all lease and operate joint ventures being then proportionally consolidated, adjusted for any exceptional or extraordinary items, and by adding back the capital portion of any finance lease received by SBM Offshore N.V. during the period.

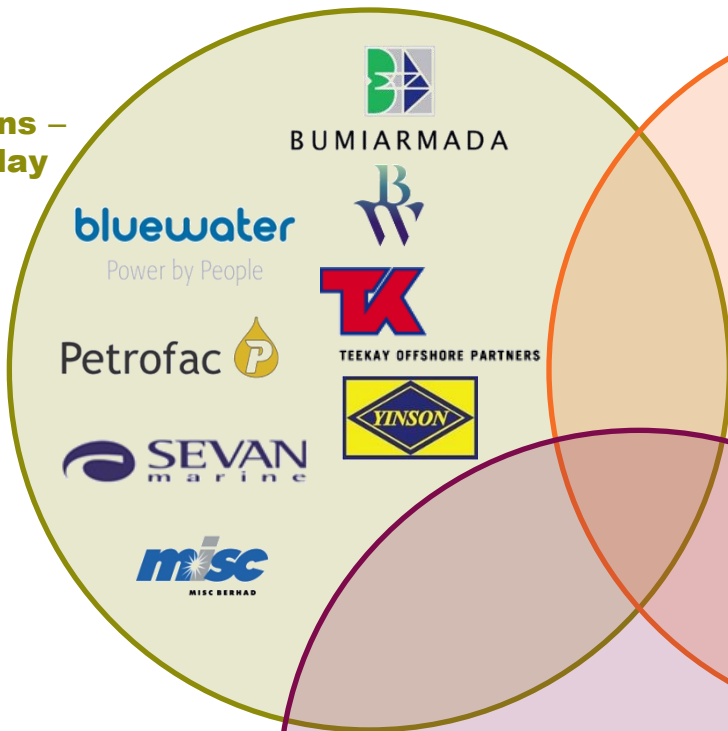
(5) Consolidated Net Borrowings adjusted by deducting the moneys borrowed or any element of indebtedness allocated to any project during its construction on a proportional basis for the Company's share of interest.

(6) All interest and other financing charges paid up, payable (other than capitalised interest during a construction period and interest paid or payable between wholly owned members of SBM Offshore N.V.) by SBM Offshore N.V. less all interest and other financing charges received or receivable by SBM Offshore N.V., as per IFRS and on a proportional basis for the Company's share of interests in all lease and operate joint ventures.

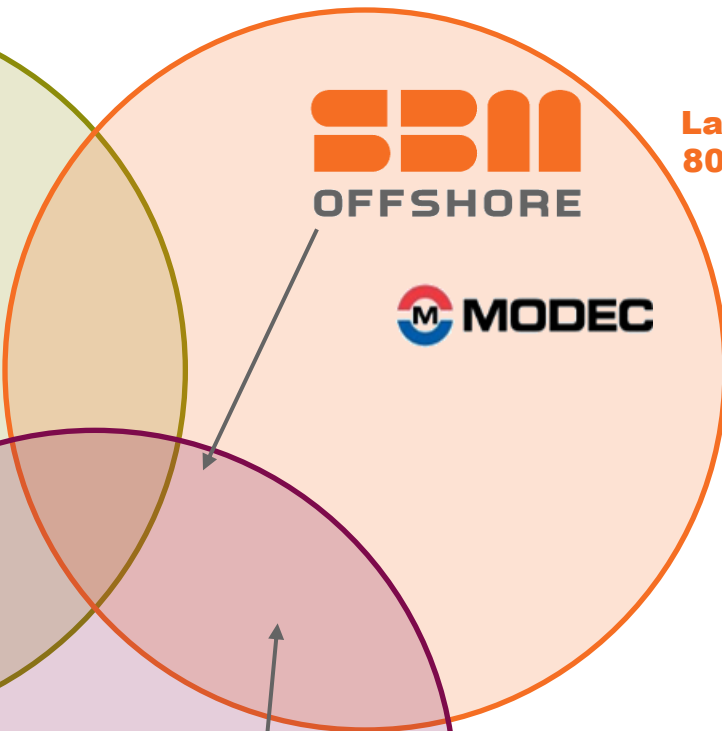


# Competitive Landscape

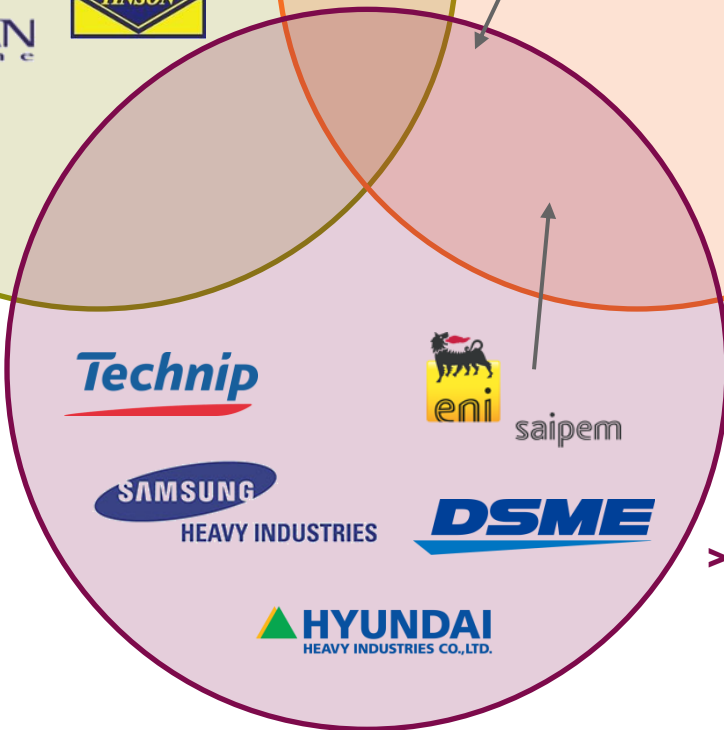
**Small Conversions –**  
**<60,000 bbls / day**



**Large Conversions –**  
**80,000-150,000 bbls / day**



**Newbuilds –**  
**>200,000 bbls / day**





## L&O Portfolio Average Duration: 13.2 years<sup>(1)</sup>

Vessel Name	Field Name	Client	Country	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036				
<b>LEASE AND OPERATE</b>																																							
<b>FPSO</b>																																							
1	FPSO Cdde de Anchieta	BALEIA AZUL	Brazil											09/12																							09/30	09/32	
2	FPSO N'Goma FPSO	BLOCK 15/06	Angola											11/14											11/26			11/29											
3	FPSO Marlim Sul	MARLIM SUL	Brazil	←	06/04					06/11			12/14																										
4	FPSO Capixaba	CACHALOTE	Brazil									04/10											04/22																
5	FPSO Mondo	MONDO	Angola					12/07																															
6	FPSO Kikeh	KIKEH	Malaysia													01/16																						01/31	
7	FPSO Saxi Batuque	SAXI BATUQUE	Angola																																				
8	FPSO Espirito Santo	BC-10	Brazil																																				
9	FPSO Aseng	ASENG	Eq. Guinea																																				
10	FPSO Cdde de Paraty	LULA NORDESTE	Brazil																																				
11	FPSO Cdde de Ilhabela	GUARA NORTE	Brazil																																				
12	FPSO Cdde de Maricá	LULA ALTO	Brazil																																				
13	FPSO Cdde de Saquarema	LULA CENTRAL	Brazil																																				
14	FPSO Turritella	STONES	USA																																				
<b>MOPU/Semi-sub</b>																																							
15	Thunder Hawk Semi-sub.	MISS. CANYON BLK.	USA																																				
16	Deep Panuke PFC	DEEP PANUKE	Canada																																				
<b>FSO</b>																																							
17	N'kossa II	NKOSSA	Congo	←	11/96																																	11/21	
18	Yetagun	YETAGUN	Myanmar	←	05/00																																		05/23
<b>OPERATE</b>																																							
19	FPSO Serpentina	ZAFIRO	Eq. Guinea	←	07/03																																		

■ Initial Lease Period    ■ Confirmed Extension    ■ Contractual Extension Option

(1) Assumes the exercise of all lease extensions.



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