

# General Presentation

May 7, 2015





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**99%  
Fleet  
Uptime**

**IFRS  
Revenue  
down  
41%**

***FSO Yetagun*  
brownfield  
award and  
three-year  
extension**

**Directional<sup>(1)</sup>  
Revenue  
US\$601 mn**

***N'Goma*  
Production  
Readiness  
Notice**

**US\$3.4 bn  
proportional  
net debt**

**Floating  
Solutions**

**Directional<sup>(1)</sup>  
CapEx  
US\$112 mn**

**Developments  
in Brazil**

**US\$21.4 bn  
Directional<sup>(1)</sup>  
Backlog**

**Reorganisation**

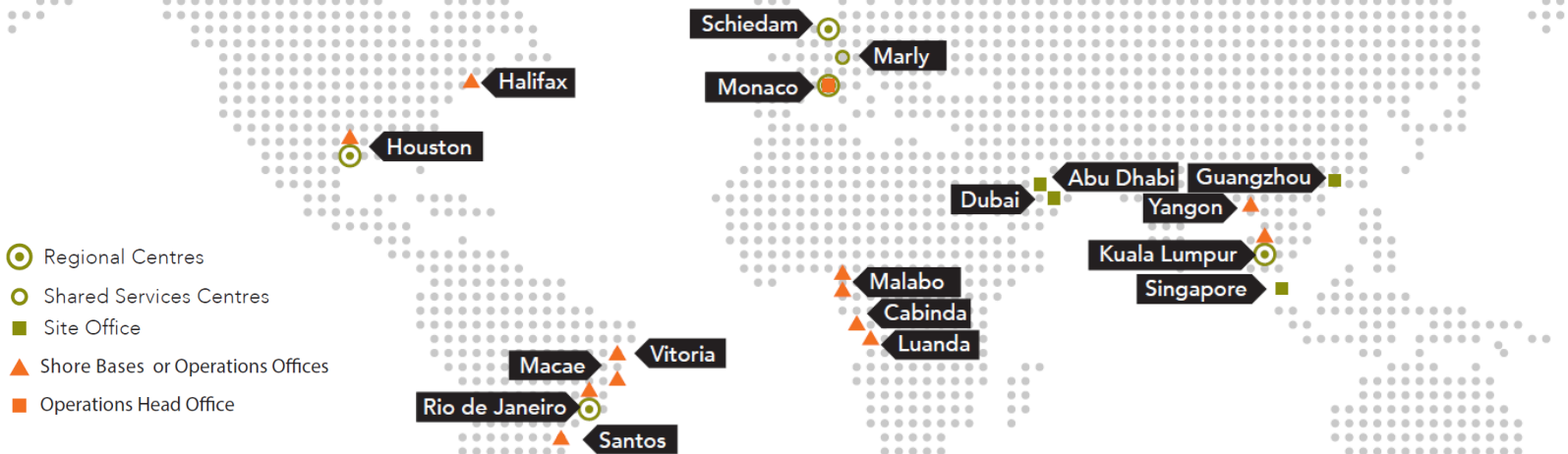


## The Company

5 Regional Centres  
13 Shores Bases / Operations Offices  
4 Site Offices  
10,215 Employees

## Lease Fleet

11 FPSOs; 3 FPSOs under construction  
2 FSOs  
1 Semi-sub  
1 MOPU



## Financials in US\$ billion

2015 Directional <sup>(1)</sup> Guidance	2.2
Directional <sup>(1)</sup> Backlog (31/3/2015)	21.4
Market Cap (as of 8/5/2015)	2.7

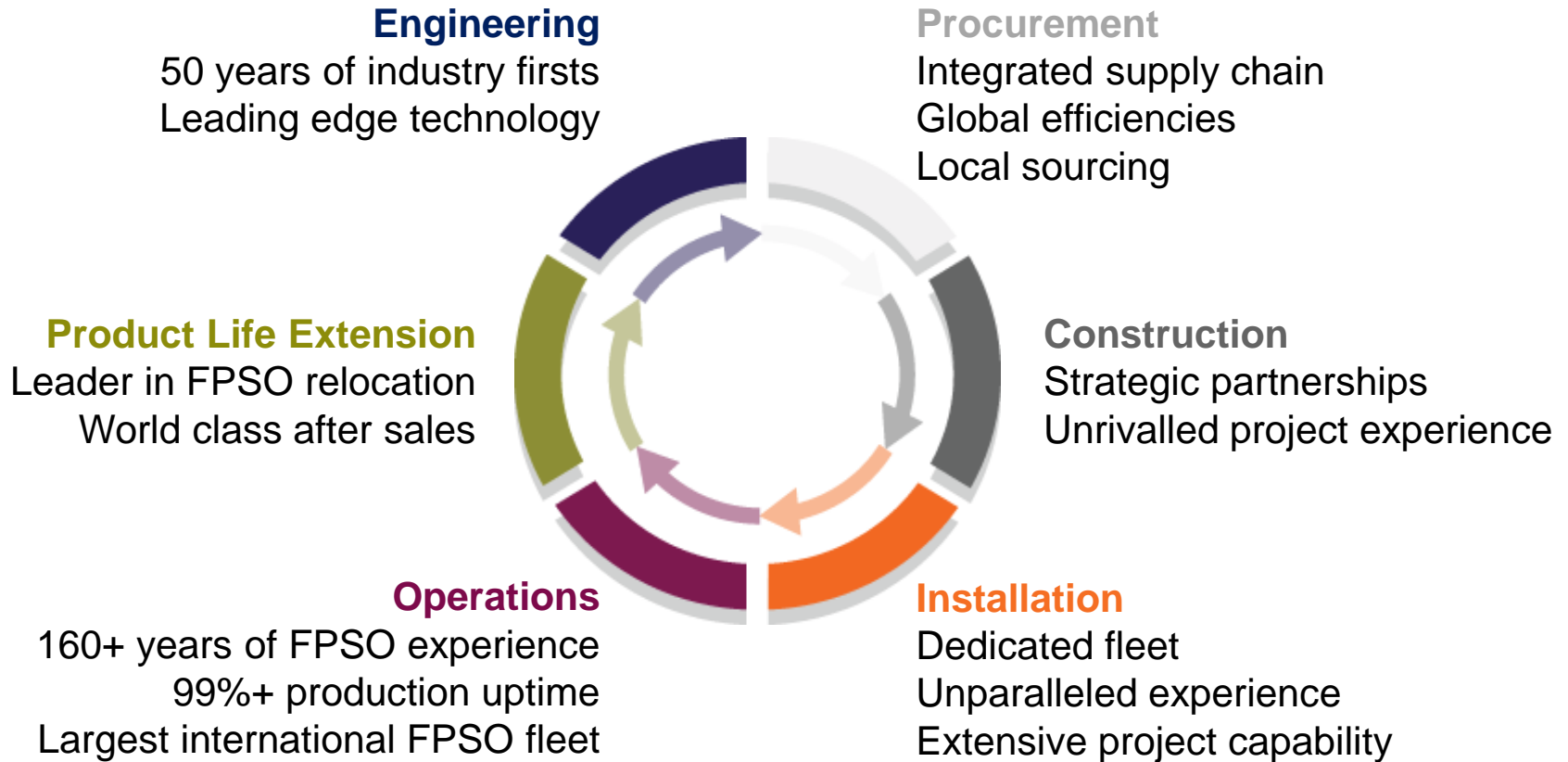
## Performance FY2014

257 years of operational experience  
99% Uptime  
1.27 MM bbls throughput capacity/day  
7,270 Tanker Offloads

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



# Delivering the Full Product Lifecycle



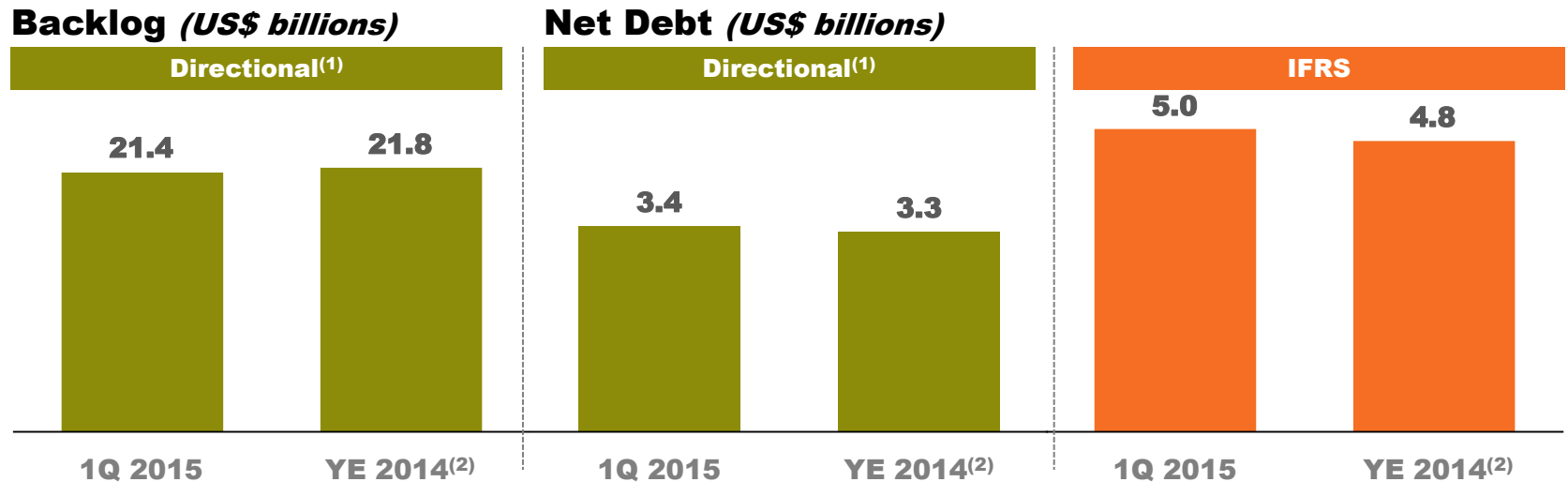
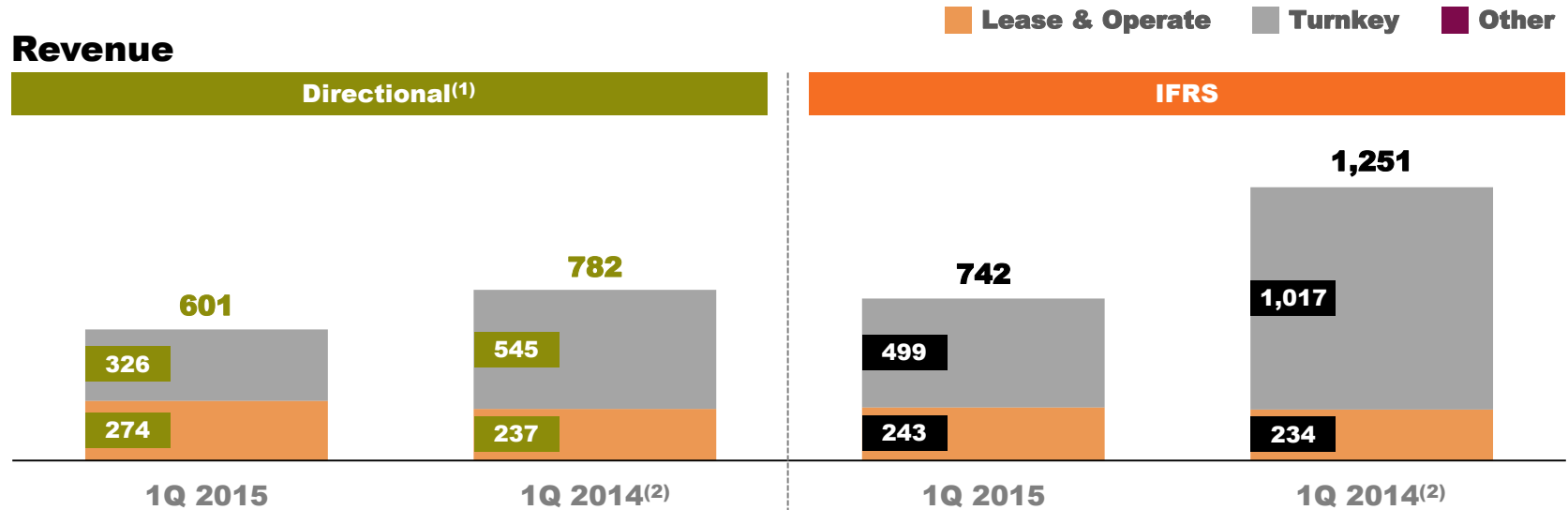
# Agenda

## 1Q 2015 Review

Macro View

Outlook

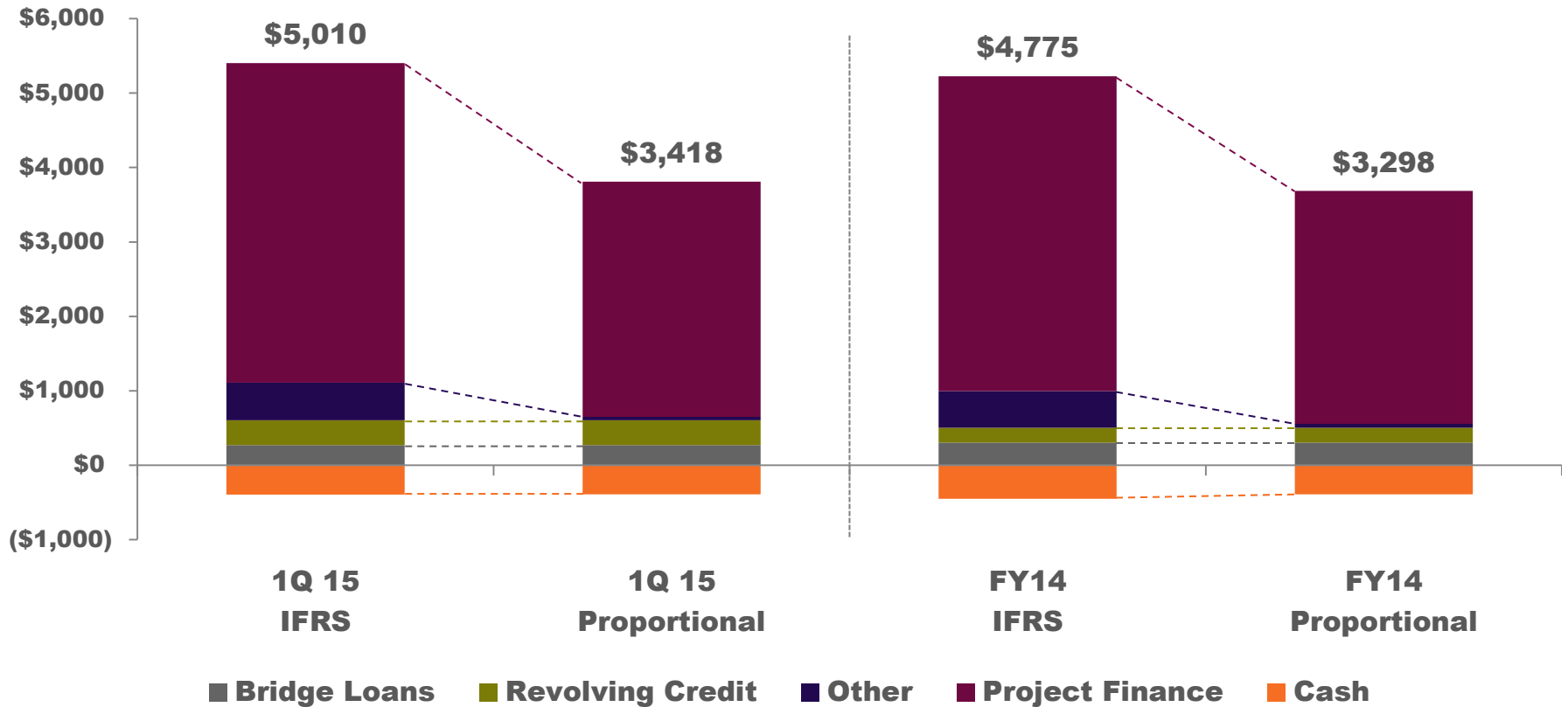




(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.  
 (2) Restated for comparison purposes.



## 1Q15 vs. FY14 Net Debt Summary Comparison







- Undrawn Credit Facilities + Cash = US\$1,633 mn

- Average cost of debt: 1Q15 4.2% vs. FY14 4.2%



- Investigation of the Openbaar Ministerie established, through means inaccessible to SBM Offshore, that payments were made from the Company's Brazilian sales agent's offshore entities to Brazilian government officials
  - As a result, SBM Offshore is a party in a number of investigations in Brazil
- On March 16, 2015 SBM Offshore announced the signing of a Memorandum of Understanding with the Comptroller General's Office ("CGU") and the Attorney General's Office ("AGU")
  - Sets a framework for discussions on a potential mutually acceptable settlement and for the disclosure by SBM Offshore of information relevant to the CGU's investigations
- The Company continues to cooperate with all requests for information and is in active dialogue with the Brazilian Comptroller General's Office in order to come to an agreement to close the matter in Brazil

# Agenda

1Q 2015 Review

**Macro View**

Outlook





## 2000-2012

Rapid growth in the Deepwater frontier



Technology & local capabilities stretched to the limit; poorly developed supply chain



Tight offshore marine contracting market



**Playing catch-up**

**Overly optimistic on time, effort and budget**

**Lack of project maturation & development**

## 2013 & Beyond

Experience from past (complex) projects



Improved upfront project scoping / more front-end engineering; avoid re-scoping



Better supply-chain capacity & management



**Downward trend in cost and timing overruns**

**Improved profitability for client & contractor**

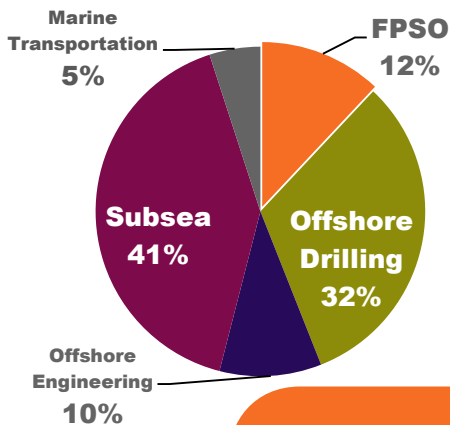
**Slow Down to Speed Up!**



## CapEx Cutbacks in 2015

- Capital discipline continues, now paired with significant CapEx decline
- Biggest cuts in US onshore, global offshore
  - Offshore exploration CapEx hardest hit
  - Possibly no FIDs in 2015

## Deepwater Project Costs



## Enduring Appeal of Deepwater

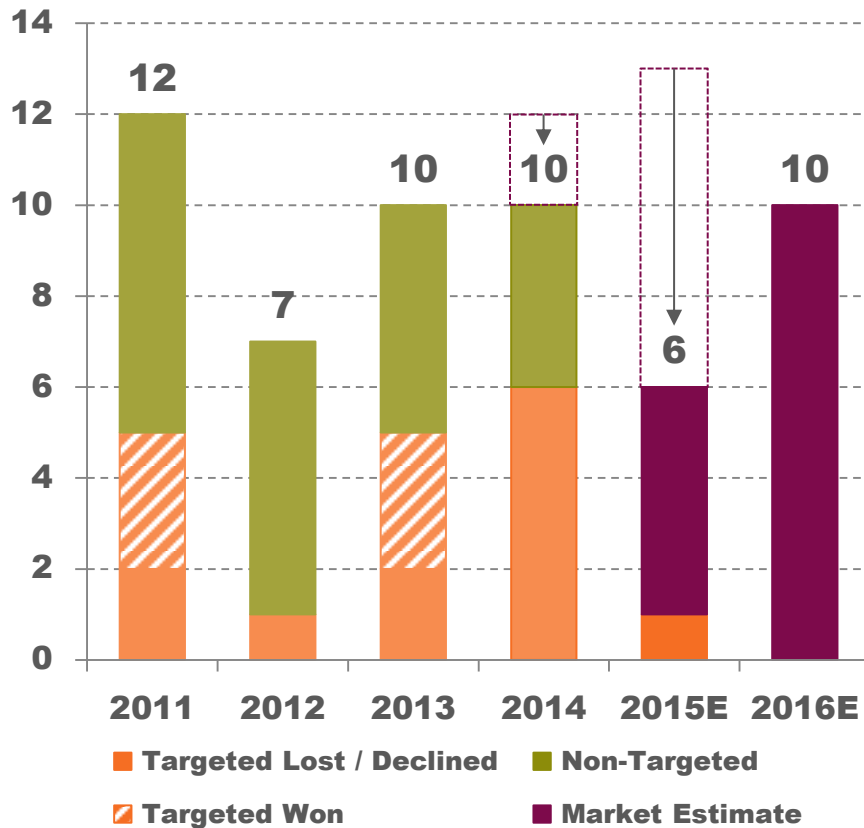
- Three key supply growth buckets
  - ✓ U.S. Shale Oil
  - ✓ Iraq
  - ✓ Deepwater
- Deepwater is the most important long-term growth area
  - Large proven reserves to be developed
  - Strong portfolio of not-yet-approved projects
  - Drilling dayrates off their peak
  - Relative project economics should support production investment

**Short-term pressure on contractors;  
long-term belief in deepwater**



# What the Market Is Telling Us

## Historical and Estimated Awards



## 2015-2016 Commentary

- 2014 final awards down by 2 from previous estimate
- Downward adjustment of 2015 Estimated Awards by 7 across all segments
- Based on initial assessment of client budget cuts and situation in Brazil
  - Likely to see further adjustments
- Majority of expected 2015 awards already in advanced tender stage
- Potentially up to 6 new Targeted ITT/Feeds in 2015, mostly for award in 2016
  - However, risk of delays or cancellations
- Petrobras situation remains uncertain

**Significant downward adjustment expected in 2015**



**Need to  
conserve cash**

**Investments  
aren't based  
upon today's  
price**

**The situation  
is developing**

**CapEx will be  
cut in 2015**



**Underwriting  
more  
conservatively**

- We're **listening** and here to **collaborate** with you to find cost-efficient technical and financial solutions
- We're a **reliable** operator – our 99% uptime provides your cash flow
- We're financially **stable** – our backlog will see us through



## Backlog

- Contractually secured, near record US\$21.4 billion
- Not price or production volume<sup>(1)</sup> sensitive

## Capacity Adaptations

- Release 1,500 positions to optimise cost base
- As the market further develops, SBM Offshore will adapt accordingly

## Transformation Initiatives

- Odyssey24, fleet maintenance, R&D activities, and reorganisation
- Increase operational efficiency, reduce costs

## Economical Production

- US\$6.90 average 2014 Lease & Operate unit cost/bbl
- Production remains economical far below current oil price

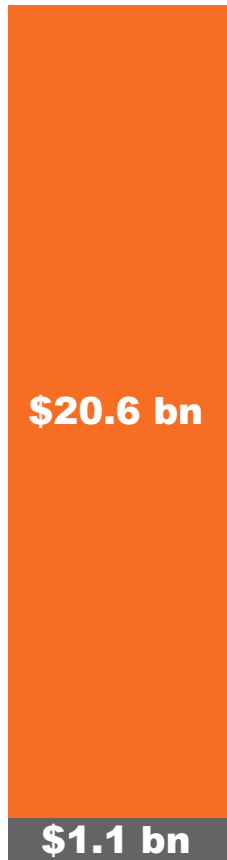
(1) With the exception of Thunder Hawk.





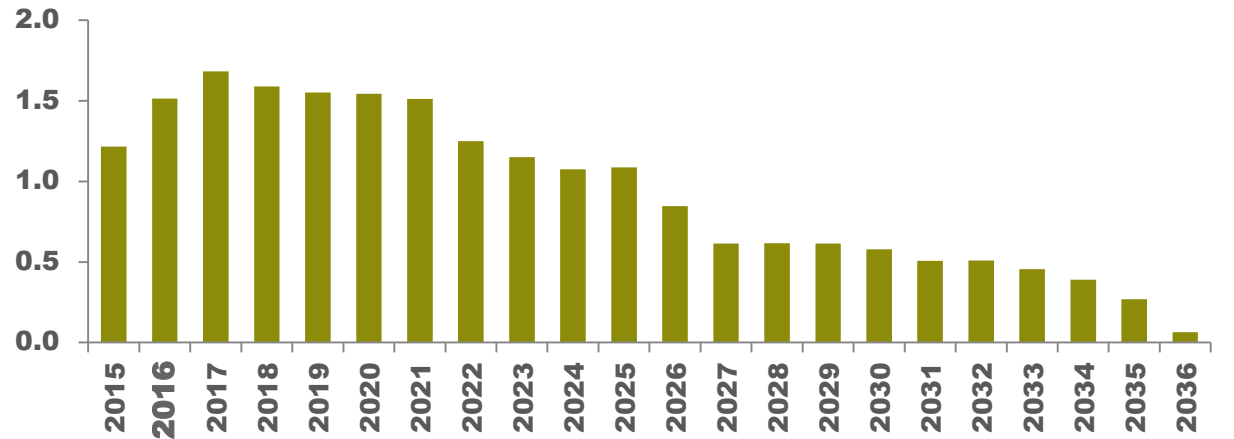
**US\$ 21.8 bn**

(as of December 31, 2014)

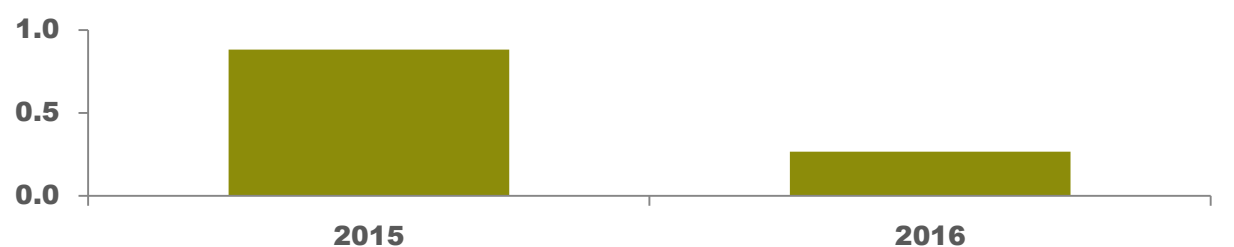


■ Lease & Operate  
■ Turnkey

**Lease & Operate Backlog**



**Turnkey Backlog**



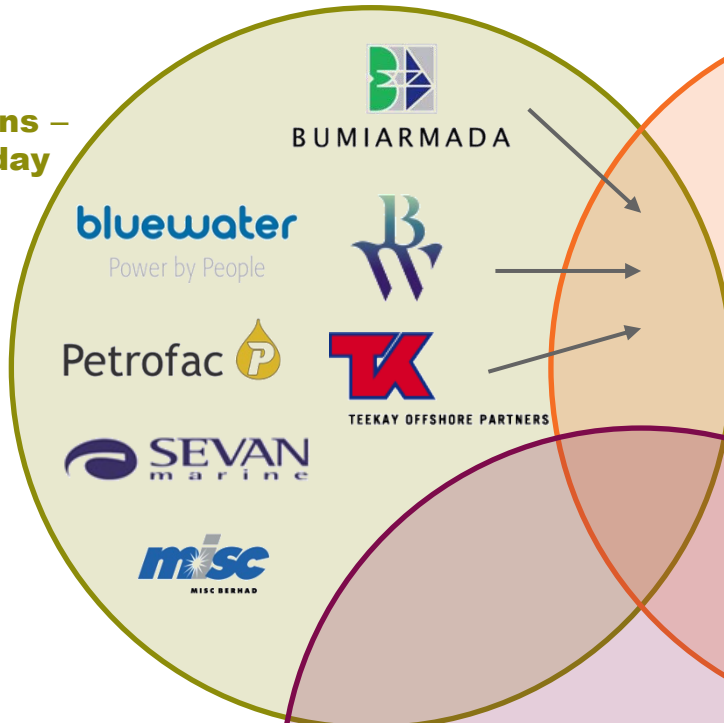
**Upon completion of 3G projects, an average of 63% of L&O backlog represents operating cash flow**

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.

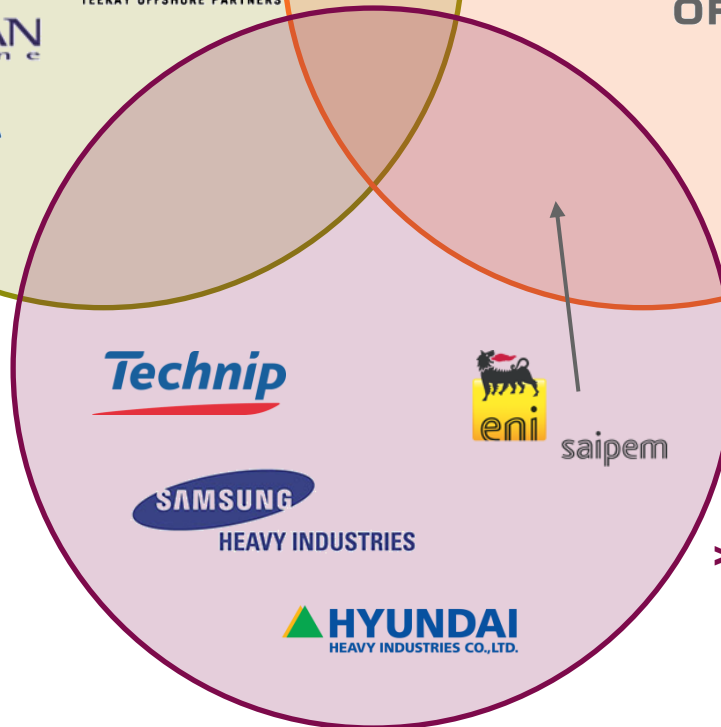


# Competitive Landscape

**Small Conversions –**  
**<60,000 bbls / day**



**Large Conversions –**  
**80,000-150,000 bbls / day**



**Newbuilds –**  
**>200,000 bbls / day**

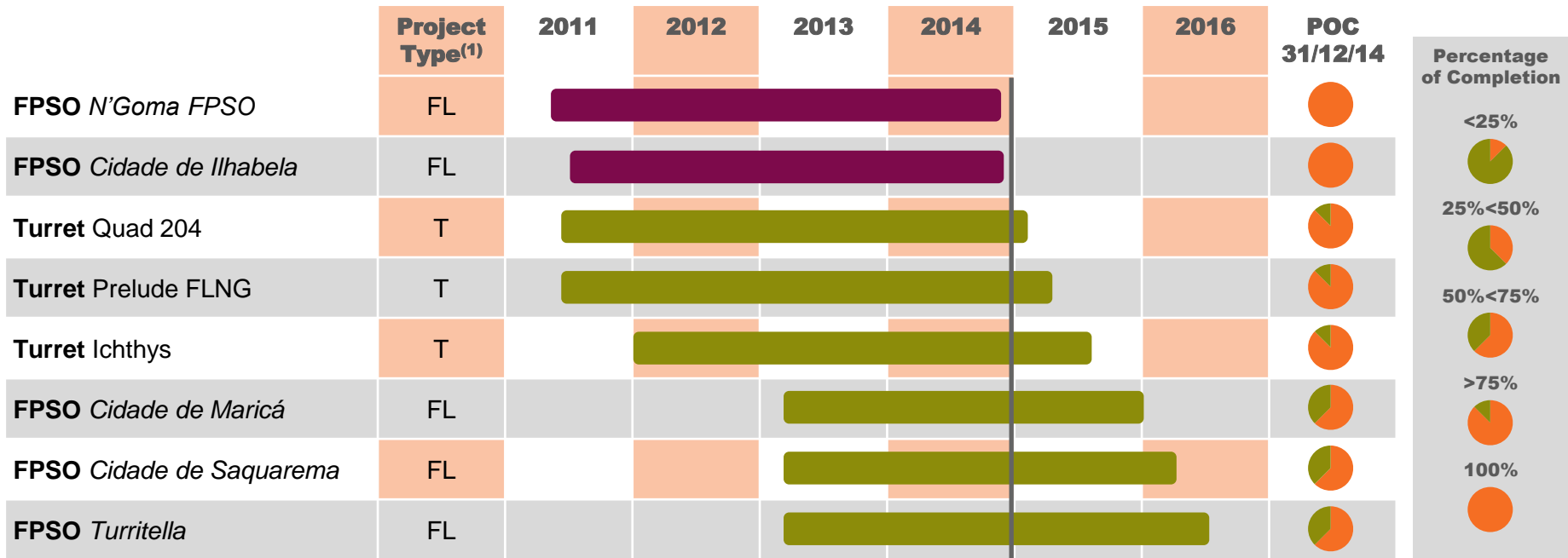
# Agenda

1Q 2015 Review

Macro View

**Outlook**





**L&O Average Portfolio Duration: 14.7 years<sup>(2)</sup>**  
**Does not reflect brownfield projects and FEED studies**

(1) FL = Finance lease; T = Turnkey.  
 (2) Assumes the exercise of all lease extensions.



## Project Scope



## Goals & Investor Returns

- Focus on step changes in design, execution, project and supply chain management
- Aim to reduce project costs by at least 5% through improved project, supply chain and materials management
- Costs associated with research and development focused investments and the Odyssey24 program came to US\$63 million in 2014, representing a year-on-year increase of US\$37 million
- Continues into 2015 and once completed is expected to benefit from a quick payback on new contract awards



- Directional<sup>(1)</sup> Revenue guidance: At least US\$2.2 billion
  - ✓ Turnkey: US\$1.0 billion
  - ✓ Lease & Operate: US\$1.2 billion
- Proportional Net Debt guidance: Less than US\$3.5 billion



## Current: Focus on top-end segment

- FPSOs
- Turret Moorings
- Turnkey Sale or Lease & Operate



## Future: Leverage core competencies

- Floating LNG (FLNG)
- Semisubmersible & TLP production units

# Appendix



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- The Company received feedback from analysts and investors
  - 32 total responses, 20 from analysts
- Constructive responses, allowing for a quantitative analysis of areas for improvement
- The results included:
  - Directional<sup>(1)</sup> reporting has been well received – 70% positive
    - Only 20% believe IFRS is an adequate job
    - And 10% think IFRS is better than Directional<sup>(1)</sup>
  - Additional access and involvement from the Management Board and Investor Relations team desired
- We are actively reviewing our disclosure and have increased disclosure for FY 2014 results, including:
  - ✓ IFRS net income before taxes to cash bridge
  - ✓ Proportional net debt guidance
  - ✓ Lease & Operate gross margin guidance
  - ✓ Additional fleet disclosures in the notes to the financial statements

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.



- IFRS 10 & 11 consolidation standards for joint ventures (JVs) introduced January 1, 2014
- Ends proportional accounting of JVs
  - ✓ Full consolidation of fully controlled JVs (mostly Brazilian FPSOs)
  - ✓ Equity accounting of jointly controlled JVs (mostly Angolan FPSOs)
- IFRS Balance Sheet impacts:
  - ✓ Inclusion of JVs partner's share in relatively young Brazilian fleet
  - ✓ Disappearance of most of the African assets and loans
  - ✓ Total asset value increased by approximately US\$1.6 billion
  - ✓ Net debt increased from US\$2.7 billion to US\$3.4 billion
- Limited impact on IFRS Revenue and almost nil to net income attributable to shareholders
- 2013 Pro-forma financial statements provided with 1H 2014 earnings release



- New IFRS 10 & 11 eliminates the revenue SBM generates in the project phase from its JV partners in investees fully consolidated (Brazil)
- Consequently, Directional<sup>(1)</sup> reporting from 2014 onwards will not only classify all leases as operating leases but:
  - ✓ Will be based on proportional consolidation of all Lease & Operate contracts
- The impact on Directional<sup>(1)</sup> Revenue and results will be very limited:
  - ✓ FPSOs *Aseng* (60% SBM Share) and *Capixaba* (80% SBM share) previously fully consolidated will now be proportionally consolidated
  - ✓ 2013 Directional<sup>(1)</sup> negative impact of US\$72 million on revenue and US\$35 million on EBIT



Joint Ventures	Lease Contract Type	SBM Share %	New Directional <sup>(1)</sup>	Old Directional <sup>(1)</sup>	New IFRS	Old IFRS
FPSO N'Goma	FL	50%	Proportional	Proportional	Equity	Proportional
FPSO Saxi Batuque	FL	50%	Proportional	Proportional	Equity	Proportional
FPSO Mondo	FL	50%	Proportional	Proportional	Equity	Proportional
FPSO Cdde de Ilhabela	FL	62.25%	Proportional	Proportional	Full consolidation	Proportional
FPSO Cdde de Maricá	FL	56%	Proportional	Proportional	Full consolidation	Proportional
FPSO Aseng	FL	60%	Proportional	Full consolidation	Full consolidation	Full consolidation
FPSO Cdde de Paraty	FL	50.5%	Proportional	Proportional	Full consolidation	Proportional
FPSO Cdde de Saquarema	FL	56%	Proportional	Proportional	Full consolidation	Proportional
FPSO Kikeh <sup>(2)</sup>	FL	49%	Proportional	Proportional	Equity	Proportional
FPSO Capixaba	OL	80%	Proportional	Full consolidation	Full consolidation	Full consolidation
FPSO Espirito Santo	OL	51%	Proportional	Proportional	Full consolidation	Proportional
FPSO Brasil	OL	51%	Proportional	Proportional	Full consolidation	Proportional
Yetagun	OL	75%	Proportional	Proportional	Full consolidation	Proportional
N'kossa II	OL	50%	Proportional	Proportional	Equity	Proportional

**Note: Deep Panuke, Thunder Hawk and FPSOs Turritella, Cidade de Anchieta, and Marlim Sul are fully owned by SBM therefore fully consolidated**

(1) Directional view is a non-IFRS disclosure, which assumes all lease contracts are classified as operating leases and all vessel joint ventures are proportionally consolidated.  
 (2) Kikeh lease classification changed from OL to FL effective 1Q14.



	Net Book Value as of March 31, 2015		
	Full Amount	IFRS	Proportional (Business Ownership)
<b>PROJECT FINANCE FACILITIES DRAWN</b>			
FPSO <i>Capixaba</i> relocation	\$ 75	\$ 75	\$ 60
FPSO <i>Espirito Santo</i>	90	90	46
FPSO <i>Aseng</i>	94	94	56
FPSO <i>Cidade de Paraty</i>	863	863	436
MOPU Deep Panuke	438	438	438
FPSO <i>Cidade de Anchieta</i>	442	442	442
FPSO <i>Cidade de Ilhabela</i>	1,175	1,175	731
Normand Installer	61	–	31
OS Installer	107	–	27
<b>US\$ GUARANTEED PROJECT FINANCE FACILITIES DRAWN</b>			
<i>N'Goma</i> FPSO	531	–	265
FPSO <i>Cidade de Maricá</i>	1,119	1,119	626
<b>BRIDGE LOANS</b>			
Bilateral credit facilities ( <i>Maricá</i> and <i>Saquarema</i> )	270	270	270
<b>REVOLVING CREDIT FACILITY</b>			
Revolving credit facility	326	326	326
<b>OTHER</b>			
Other long-term debt	576	512	53
<b>Net book value of loans and borrowings</b>	<b>\$ 6,167</b>	<b>\$ 5,404</b>	<b>\$ 3,808</b>



# New Revolving Credit Facility Overview

## Key Characteristics

<b>Amount</b>	<ul style="list-style-type: none"><li>• US\$1.0 billion</li></ul>
<b>Tenor</b>	<ul style="list-style-type: none"><li>• 5 years + two one-year extensions</li><li>• Door-to-door maturity of 7 years</li></ul>
<b>Accordion Option</b>	<ul style="list-style-type: none"><li>• SBM may request an increase of the Facility to US\$1.25 billion</li></ul>
<b>Opening Margin</b>	<ul style="list-style-type: none"><li>• 70 bps vs. 125 bps applicable in late 2014 under the previous RCF</li></ul>
<b>Financial Ratios</b>	<ul style="list-style-type: none"><li>• Previous definitions kept and slightly fine tuned, in line with previous IFRS standards excluding IFRS 10 &amp; 11</li><li>• Proportional reporting remains for the calculation of the ratios</li><li>• Holiday Covenant to accommodate lower EBITDA and the leverage peak in 2015/2016</li></ul>
<b>Permitted Guarantees</b>	<ul style="list-style-type: none"><li>• Completion Guarantees including debt repayment guarantees up to US\$6.0 billion</li></ul>

## Covenant Calculations

<b>Solvency Ratio</b>	<ul style="list-style-type: none"><li>• Tangible Net Worth divided by Total Tangible Assets &gt; 25%</li><li>– Solvency Ratio = 31.1%</li></ul>
<b>Leverage Ratio</b>	<ul style="list-style-type: none"><li>• Consolidated Net Borrowings divided by Adjusted EBITDA &lt; 3.75</li><li>– Leverage Ratio = 2.6</li></ul>
<b>Interest Cover Ratio</b>	<ul style="list-style-type: none"><li>• Adjusted EBITDA divided by Net Interest Payable &gt; 5.0</li><li>– Interest Cover Ratio = 14.1</li></ul>

All covenants are satisfied



# New RCF Covenant Definitions

Key Financial Covenant	Definition
Solvency Ratio	<ul style="list-style-type: none"><li>• Tangible Net Worth<sup>(1)</sup> divided by Total Tangible Assets<sup>(2)</sup> &gt; 25%</li></ul>
Leverage Ratio	<ul style="list-style-type: none"><li>• Consolidated Net Borrowings<sup>(3)</sup> divided by Adjusted EBITDA<sup>(4)</sup> &lt; 3.75</li><li>• At the request of the Company, the leverage ratio may be replaced by the Operating Net Leverage Ratio which is defined as Consolidated Net Operating Borrowings<sup>(5)</sup> divided by Adjusted EBITDA<sup>(4)</sup> &lt; 2.75<ul style="list-style-type: none"><li>– This only applies to the period starting from June 30, 2015 to June 30, 2016</li></ul></li></ul>
Interest Cover Ratio	<ul style="list-style-type: none"><li>• Adjusted EBITDA<sup>(4)</sup> divided by Net Interest Payable<sup>(6)</sup> &gt; 5.0</li></ul>

(1) Total Equity (including non-controlling interests) of SBM Offshore N.V. in accordance with IFRS.

(2) SBM Offshore N.V.'s total assets (excluding intangible assets) in accordance with IFRS Consolidated Statement of Financial position less the mark to market valuation of currency and interest derivatives undertaken for hedging purposes by SBM Offshore N.V through Other Comprehensive Income.

(3) Outstanding principal amount of any moneys borrowed or element of indebtedness aggregated on a proportional basis for the Company's share of interest less the consolidated cash and cash equivalents available.

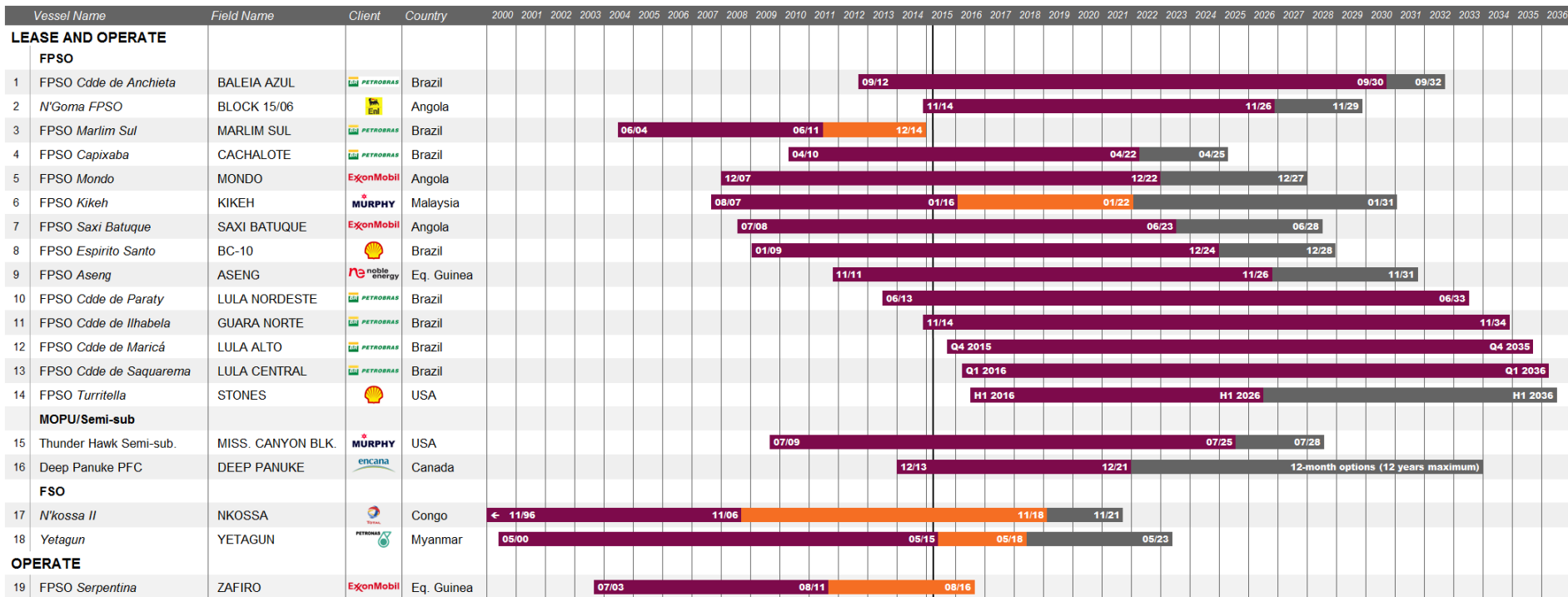
(4) Consolidated earnings before interest, tax and depreciation of assets and impairments of SBM Offshore N.V. in accordance with IFRS except for all lease and operate joint ventures being then proportionally consolidated, adjusted for any exceptional or extraordinary items, and by adding back the capital portion of any finance lease received by SBM Offshore N.V. during the period.

(5) Consolidated Net Borrowings adjusted by deducting the moneys borrowed or any element of indebtedness allocated to any project during its construction on a proportional basis for the Company's share of interest.

(6) All interest and other financing charges paid up, payable (other than capitalised interest during a construction period and interest paid or payable between wholly owned members of SBM Offshore N.V.) by SBM Offshore N.V. less all interest and other financing charges received or receivable by SBM Offshore N.V., as per IFRS and on a proportional basis for the Company's share of interests in all lease and operate joint ventures.



## L&O Portfolio Average Duration: 14.7 years<sup>(1)</sup>



■ Initial Lease Period    ■ Confirmed Extension    ■ Contractual Extension Option

(1) Assumes the exercise of all lease extensions.





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