



SBM OFFSHORE

Analysts Presentation, 16 August 2012

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H1 2012 Review



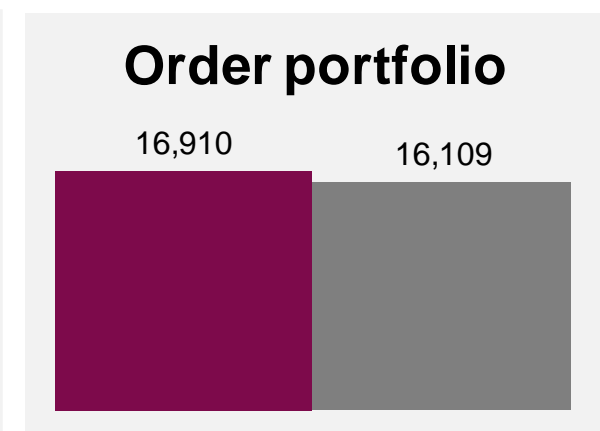
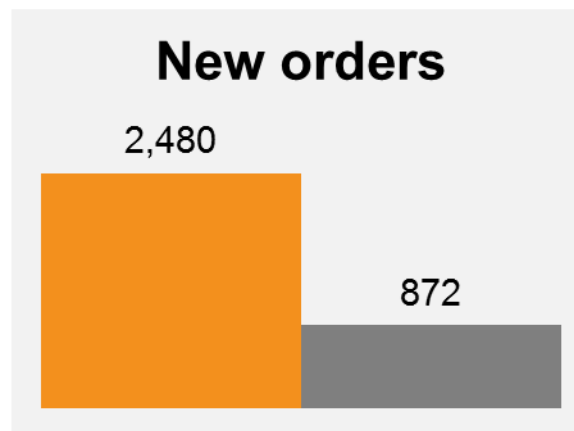
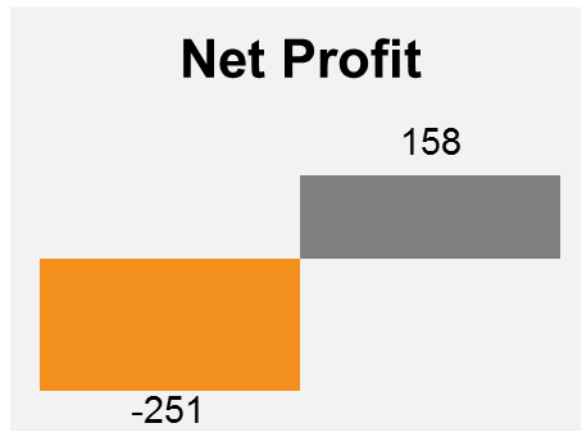
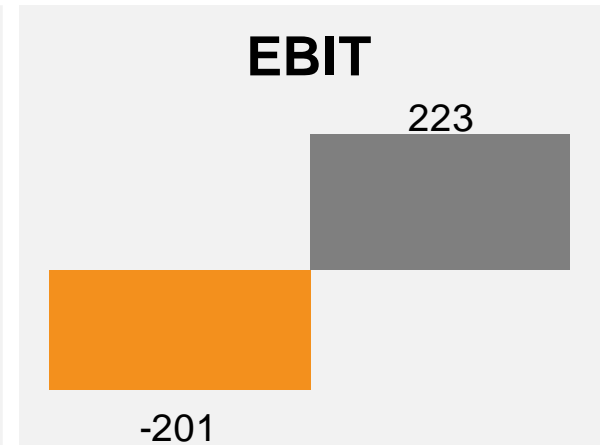
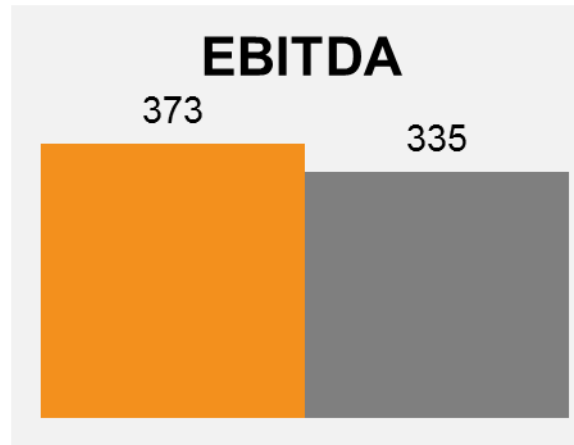
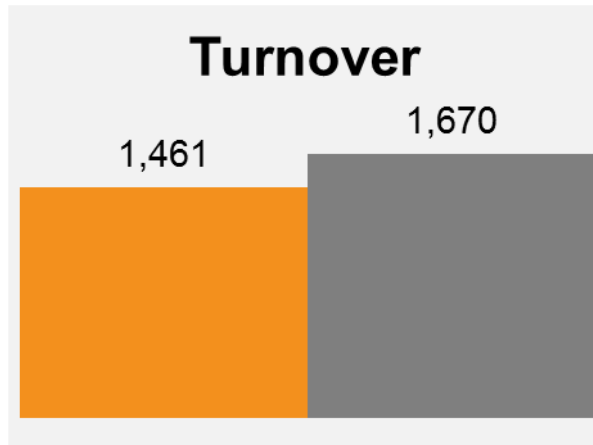
Key Figures Half year 2012

(In millions of US\$)

■ H1 2011*

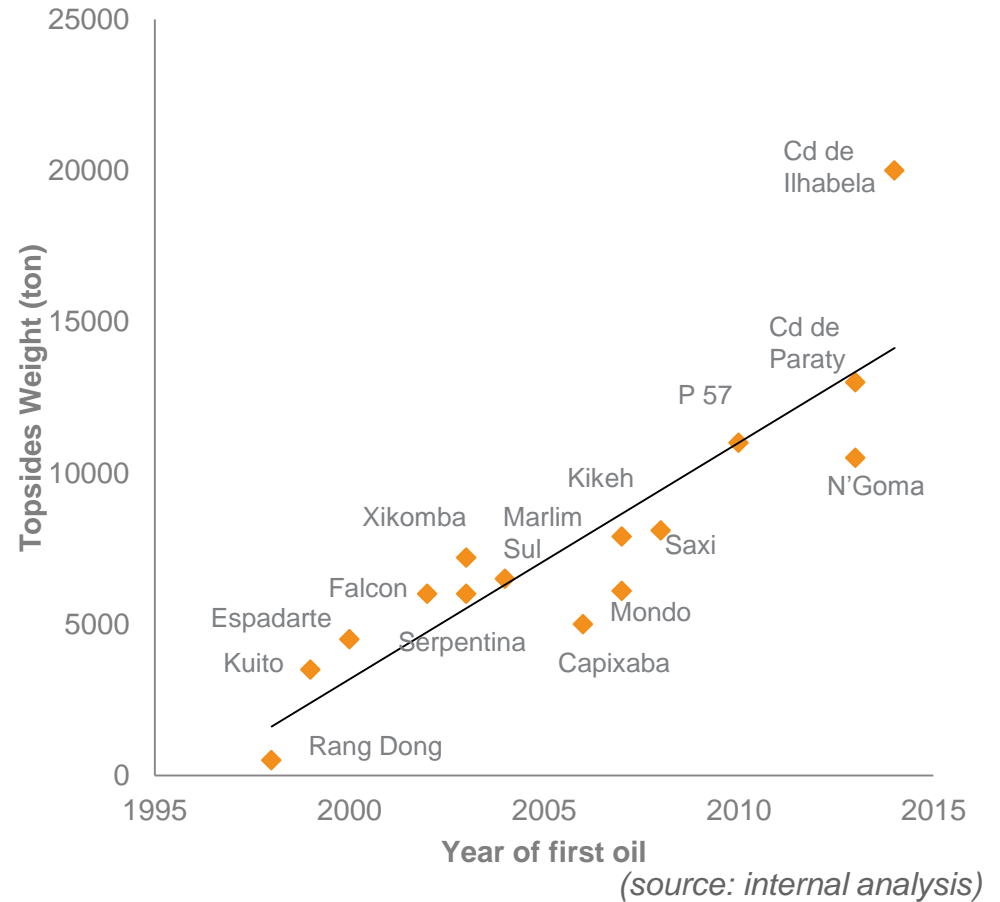
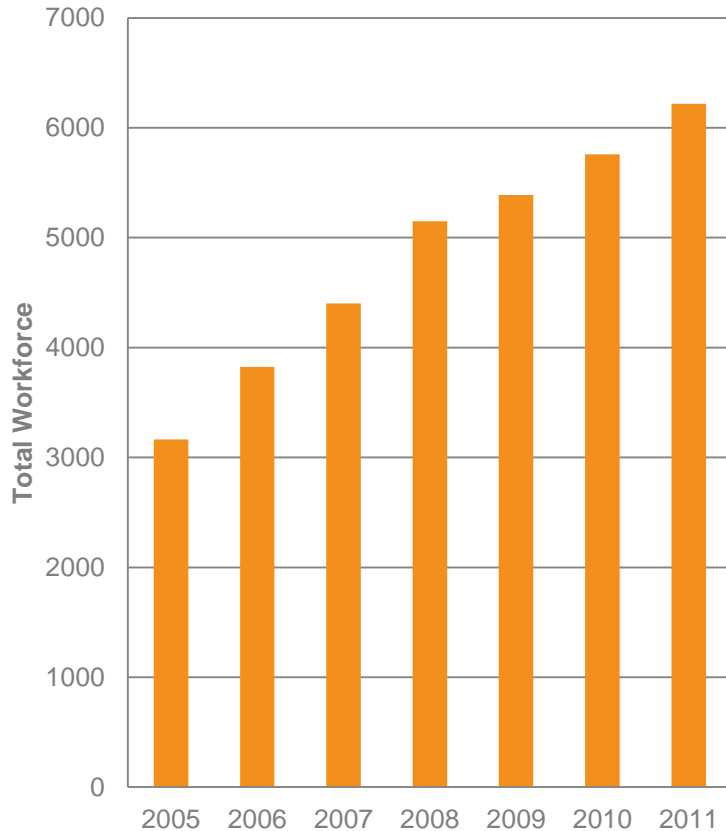
■ H1 2012

■ FY 2011



* H1 2011 results are restated for comparison purposes

The case for change



Transformation needed to manage strong growth and rising complexity of projects

Group transformation in progress



Lead the industry transition towards improving risk/reward balance

Transforming the organisation

- New senior management structure: ensures responsibility and financial accountability
- Strengthened senior team (CEO, CFO, CGCO, COO, Sales director, HSSE Director, General counsel): providing leadership for cultural and behavioural change



Size of the prize



Source: Pareto research

The sector is primed for solid growth in coming years with a CAGR of demand in the 6-10% range

No time for non-core

- Assets held for sale end June 2012: Gusto-MSC and Dynamic Installer
- Next step: Sale and lease back of real estate (offices) and potentially other divestments
- Total: around US\$ 400 mln
- Targeted schedule: within 6-12 months

FPSO

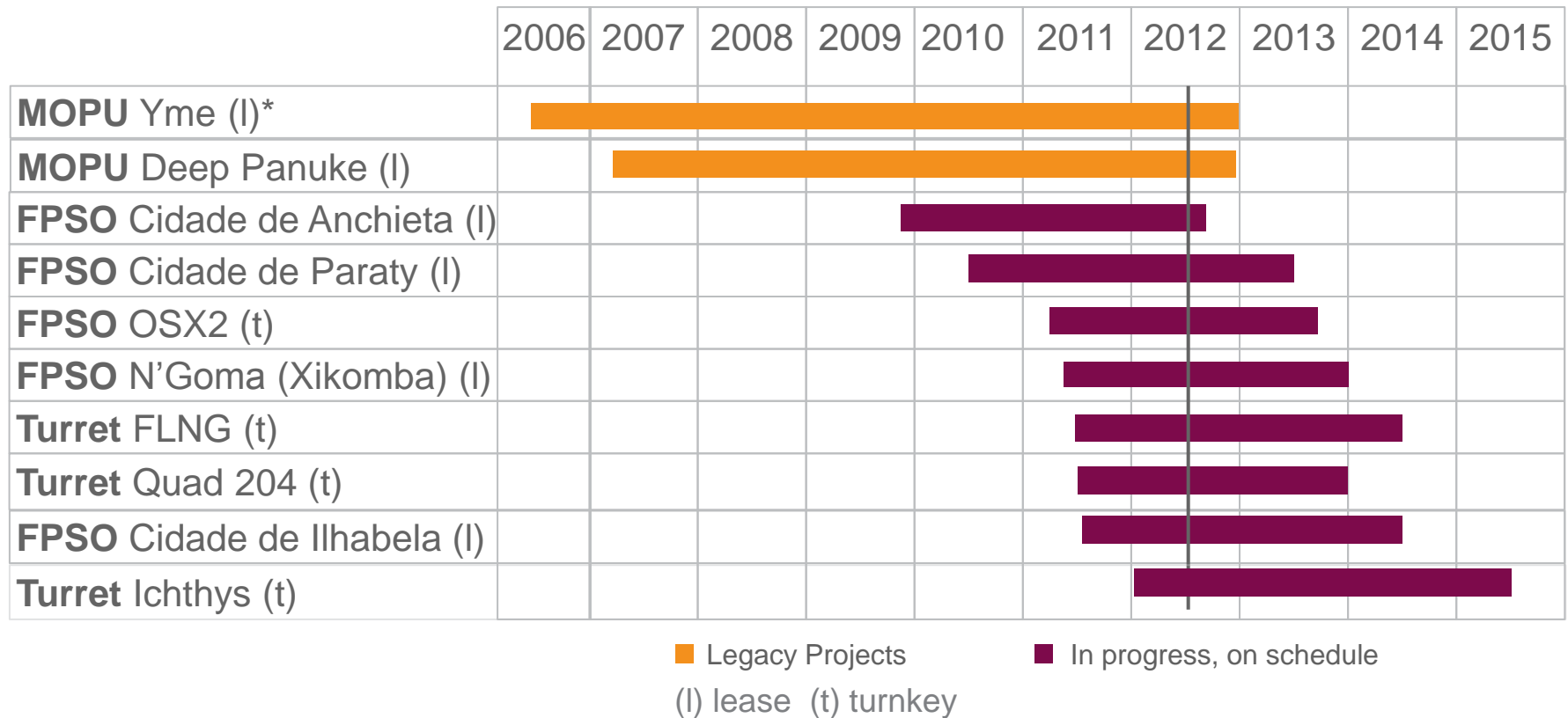
FPSO

FPSO

About our Strategy:

The Company has refocused its product line on core FPSO products and associated services. By focusing on core products with historically good margins whilst improving execution standards and project risk profiles, the Company believes it will return to delivering superior financial returns.

Raising the bar



* Completion schedule subject to current discussions with client

Cidade de Anchieta - Brazil



August 2012

Cidade de Paraty - Brazil



July 2012

Kikeh - Malaysia

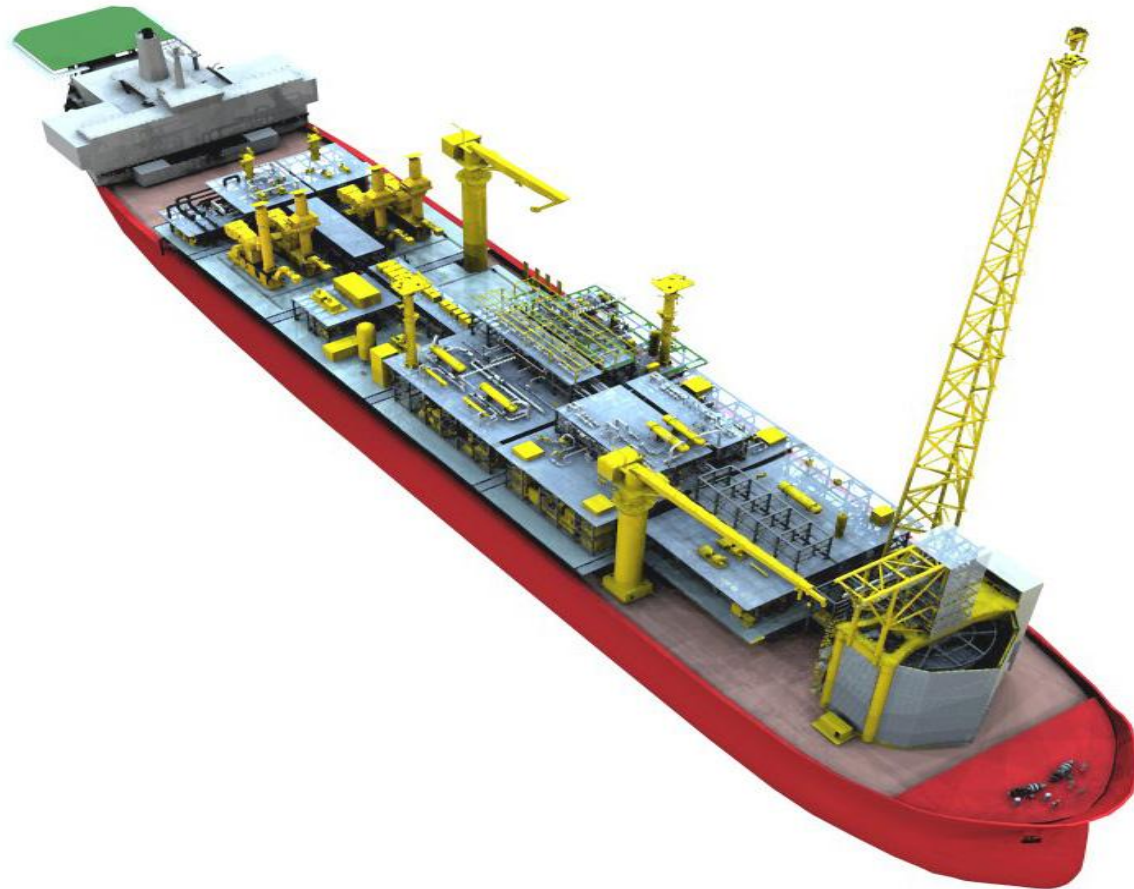


FPSO Cidade de Ilhabela - Brazil



Record US\$ 1.05 billion financing secured

Fram - United Kingdom



H1 2012 Financials



Financial Overview Half Year 2012

P&L Total Group (in millions of US\$)

	H1 12	H1 11*	Variance	Comment
Turnover	1,669	1,461	+14%	Strong increase driven by Systems
Gross Margin	321	(115)	N/A	H1 2011 US\$ 450mln impairment effect H1 2012 US\$ 69mln margin deferral (POC)
EBITDA	335	373	- 10%	Increase of turnover counter-balanced by POC policy (US\$ 69mln) delayed margin
EBIT % Margin	223 12.9%	(201) -13.8%	N/A	Impact of H1 2011 US\$ 450mln impairment And New POC policy
Net Profit	158	(251)	N/A	One-off interest charge US\$ 8mln on IRS
New Orders	871	2,480	- 65%	Mainly Ichthys this year
Order Portfolio	16,109	12,535	+28%	Strong order intake last 12 months

* H1 2011 results are restated for comparison purposes

Financial Overview Half Year 2012

P&L Lease and Operate (in millions of US\$)

	H1 12	H1 11*	Variance	Comment
Turnover	437	456	- 4%	Start-up Aseng offset by decrease due to vessels in conversion
Gross Margin	159	(304)	N/A	Last year impairment of US\$ 450mIn Reduction of depreciation plus start-up of Aseng offset by vessels in conversion
EBITDA	243	248	- 2%	Stable performance although lower revenues
EBIT % Margin	147 33.7%	(312) -68.3%	N/A	Impact of H1 2011 US\$ 450mIn impairment Reduction of depreciation
Total Orders	90	240	- 62%	Extensions of Kuito and Brasil.
Order Portfolio	10,965	8,789	+ 25%	More than 10 years' equivalent turnover.

* H1 2011 results are restated for comparison purposes

Financial Overview Half Year 2012

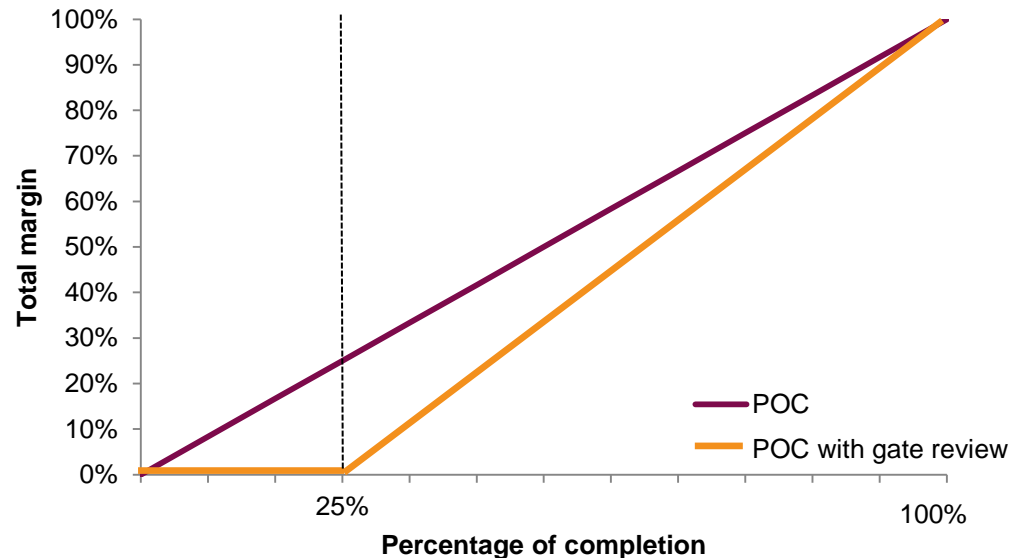
P&L Turnkey Systems (in millions of US\$)

	H1 12	H1 11*	Variance	Comment
Turnover	1,096	896	+ 22%	Increase of turnover driven by LYs orders.
Gross Margin	122	165	- 26%	Increase of turnover counter-balanced by POC policy US\$ 69mln
EBITDA	80.0	122	- 35%	As above.
EBIT <i>% Margin</i>	68.3 5.9%	113.8 12.7%	- 40%	As above. Proforma %GM for 2012 of 12.1% in line with 2011 figures.
Total Orders	684	2,069	- 67%	Mainly Ichthys in H1 2012 but LOI received (Fram)
Order Portfolio	4,845	3,487	39%	Roughly equivalent to 1.5 years of Turnover.

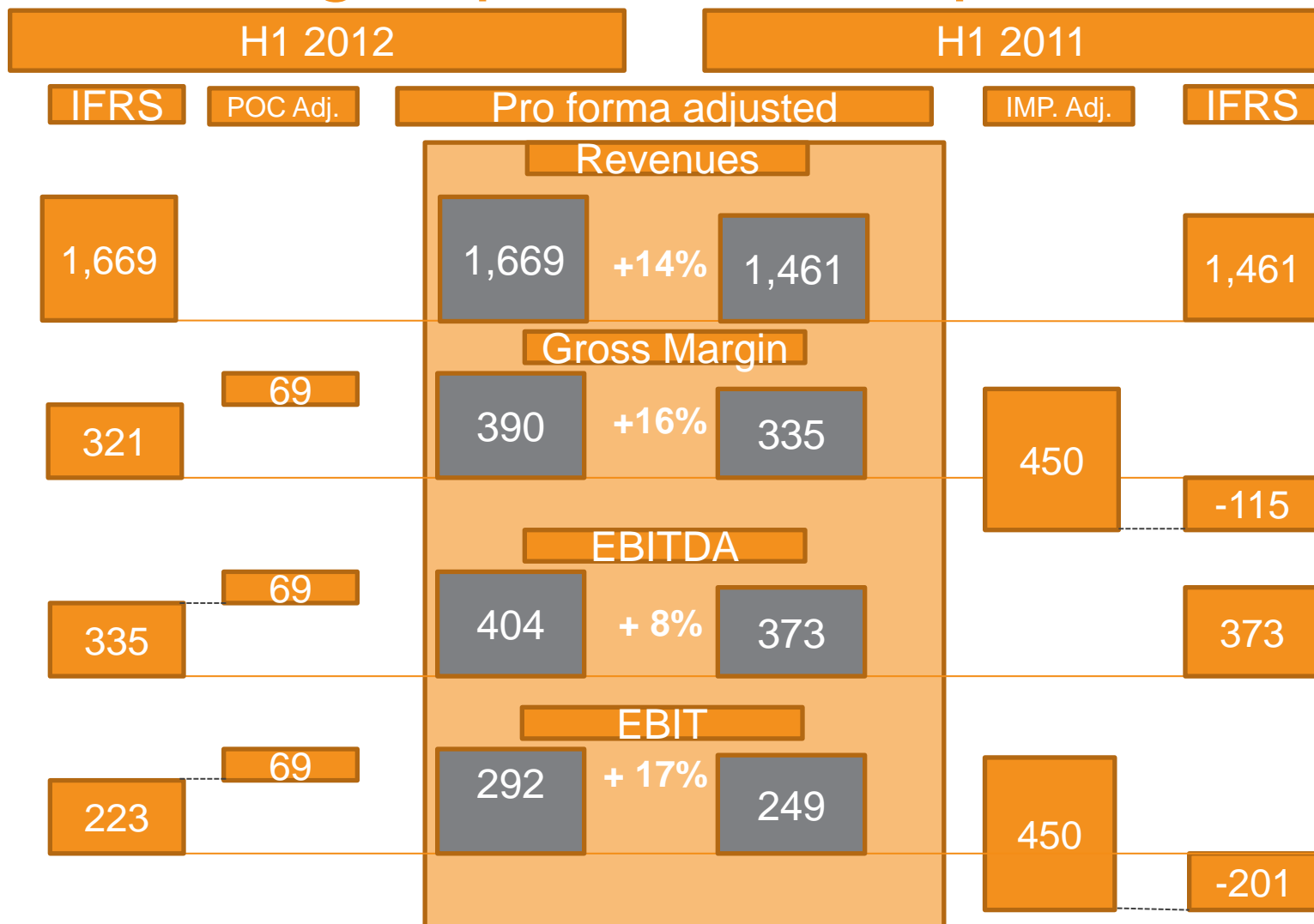
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Gate review: impact & benefit

- According to IAS 11, percentage-of-completion method applied for turnkey systems segment P&L
- Gate reviews before margins can be recognised at a level of at least 25%
- No impact on margin or profitability at completion
- Deferral impact 2012 frontloaded in H1 (US\$ 69 mln)



Pro forma group results comparisons



Pro forma group results comparisons

H1 2012

H1 2011

Pro forma adjusted

Revenues

1,669

+14%

1,461

EBIT

292

+ 17%

249

EBIT margin

17.5%

17%

Financial Overview Half Year 2012

P&L Turnkey Services (in millions of US\$)

	H1 12	H1 11*	Variance	Comment
Turnover	136	108	+ 26%	Improvement coming from Offshore contracting division through bigger contracts.
Gross Margin	40	24	+ 67%	Good margins recognised on Offshore contracting jobs.
EBITDA	37	22	+ 68%	As above.
EBIT (% Margin)	33 (24.5%)	17 (16.2%)	+ 94%	As above.
Total Orders	97	171	- 43%	80% coming from offshore contracting division (NI).
Order Portfolio	231	259	- 11%	Roughly equivalent to 1 year of Turnover (mainly NI jobs).

* H1 2011 results are restated for comparison purposes

Financial Overview Full Year 2011

Balance Sheet Total Group (in millions of US\$)

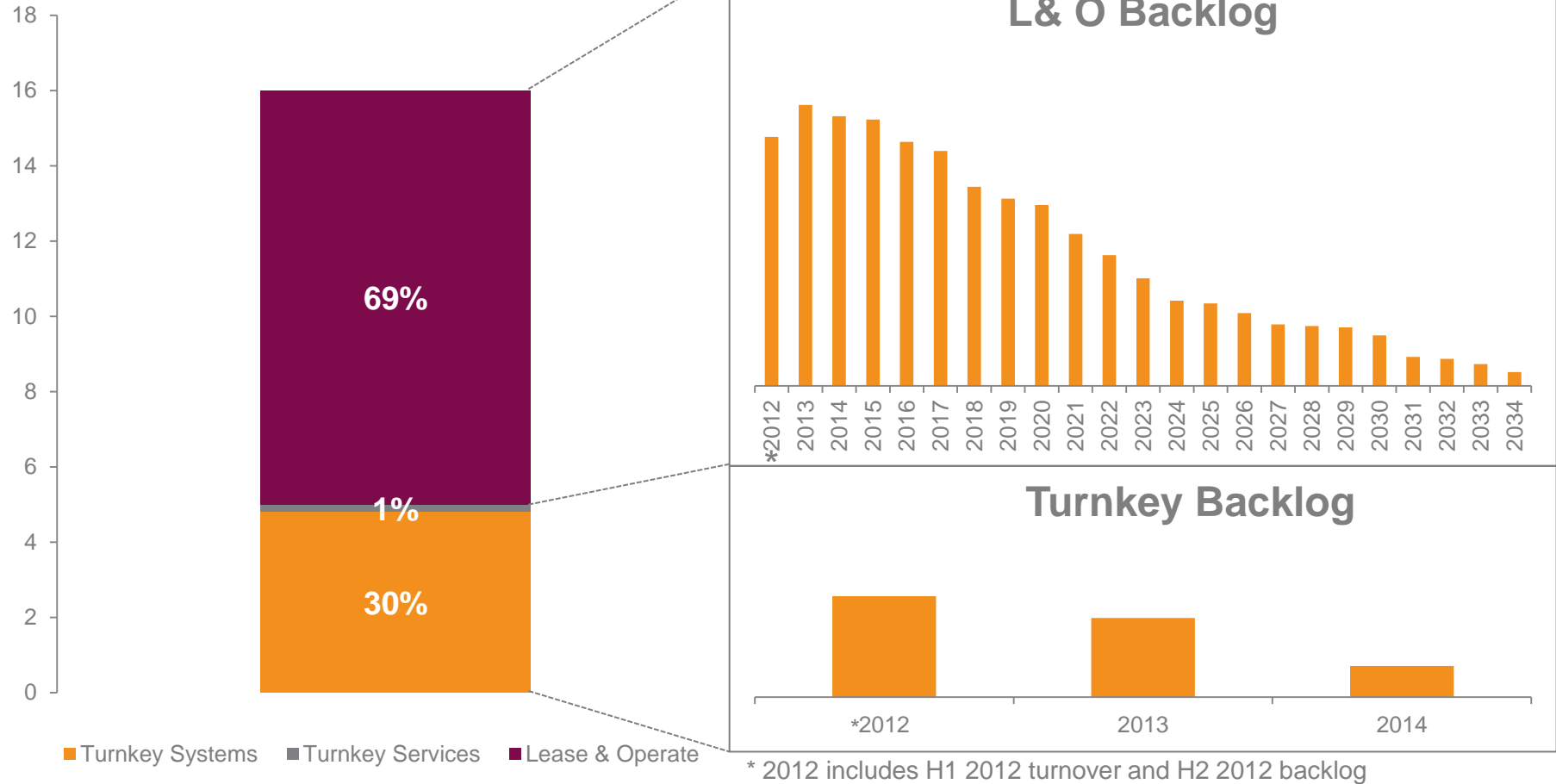
	H1 12	Year-end 11	Variance	Comment
Capital Expenditure	326.9	840.6	N/A	Yme, Deep Panuke and Cidade de Anchieta
Debt	2,178	2,123	+ 3%	Stable level of debt
Net Liquidities	214	165	+ 30%	Increase by US\$ 49mln
Net Debt	1,964	1,958	+ 0%	Stable level of debt
Total Equity	1,488	1,349	+ 10%	Positive impact of the H1 2012 profit
Net Debt : Equity	132%	145%	- 9%	Mainly driven by H1 2012 profit

Financing capacity

- Record project financing > \$1 billion on Ilhabela (July 2012)
- Refinancing Normand Installer US\$80 mln
- Solvency 31.5% (year-end 2011: 30.0%)
- Net debt / Adjusted EBITDA 2.2 times (year-end 2011: 2.23 times)
- Average cost of debt H1 2012 5.2% (H1 2011: 5.2%)
- Cash US\$ 214 mln
- Available undrawn facilities US\$1,035 mln
- Target divestment proceeds non-core assets of some US\$400 mln

Order portfolio backlog

(in US\$ bln)



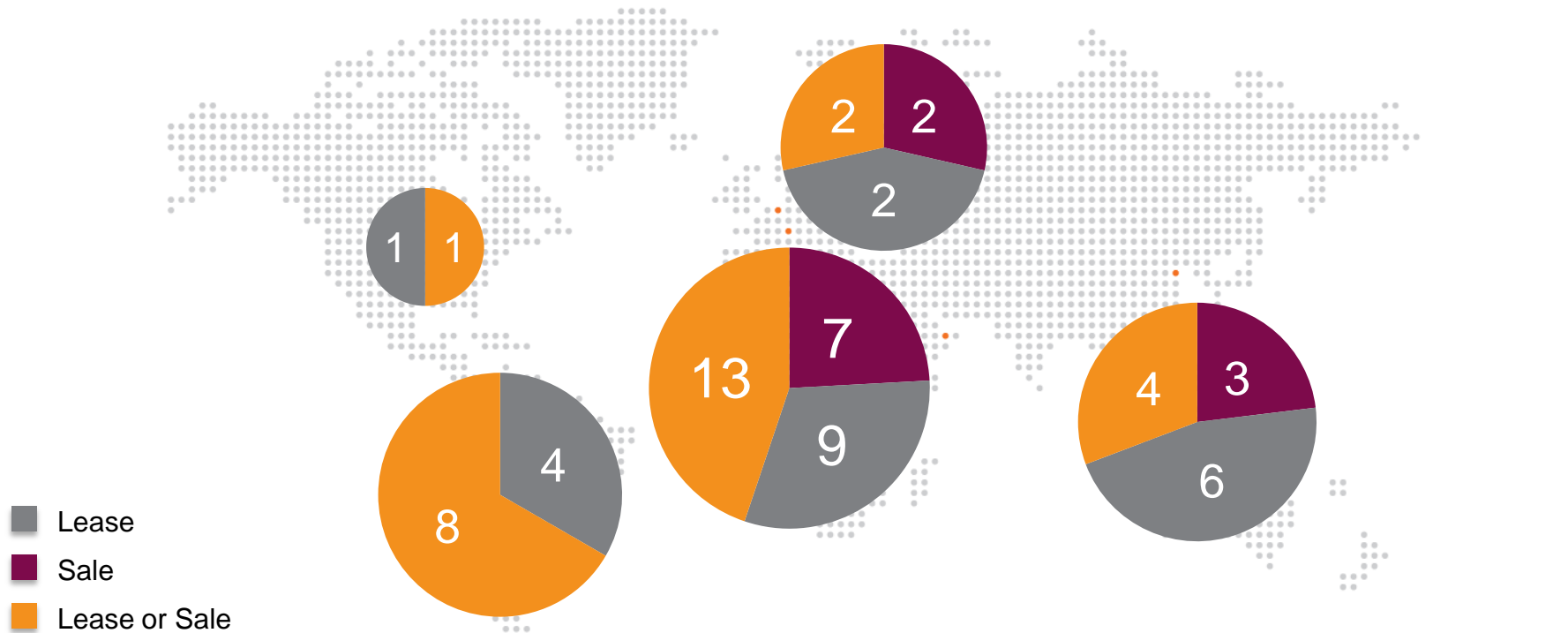
US\$ 2.3 billion expected to be executed in the remainder of 2012

Outlook



FPSO market outlook

Field developments with FPSOs over the next 3 years



August 2012

(source: internal analysis)

**More than 60 FPSO projects to be awarded,
SBM targets around 20 out of them**

Financial Outlook 2012

- Turnover in the region of US\$ 4 billion
- Turnkey Systems EBIT margin close to 10% range, reflecting new gross margin recognition principles
- Turnkey Services EBIT margin in the 15%-20% range
- Lease and Operate EBIT margin in-line with 2011 underlying level
- Net financing costs (in P&L) close to twice the level of 2011 due to operating fleet growth

Q&A Session

Notes